

FINANCIAL TIMES

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D 8523 B

Hong Kong prepares
for stock
market storm, Page 4

NEWS SUMMARY

GENERAL

Peace hopes in UK pit strike

An end to the four-month-old UK coal dispute appeared within reach last night after three days of intensive negotiations between the National Union of Mineworkers and the National Coal Board were adjourned. Both sides said that real progress had been made.

The board said it had made big concessions to allow the union to retreat from its "over-aggressive stance".

There was no agreement yesterday, and the talks do not resume until Wednesday of next week. Meanwhile, the strikes seem set to continue. Page 8

Craxi in E. Berlin

The start of an official visit to East Berlin by Sig. Bettino Craxi, Italian Prime Minister, yesterday, boosted East Germany's new role as Moscow's intermediary in security talks with Western European governments. Page 2

Honecker visit

Bonn and East Berlin are close to agreeing that a long-mooted visit by Herr Erich Honecker, East Germany's leader, to West Germany, will take place - probably in late September or early October.

Oil pact likely

Industrialised countries are expected to agree tomorrow to co-ordinate more closely their emergency oil stock policies, to enable them to respond more rapidly in the event of an oil supply disruption. Page 3

Reactor closed down

The last of France's three military atomic reactors producing plutonium for its nuclear weapons programme has been closed down. Page 3

Moscow visit

Saudi Defence Minister Sheikh Sultan Al-Sabah left for Moscow on a 10-day visit during which he is expected to discuss arms purchases.

Petrol price rise

French petrol prices are due to go up by 4.5 per cent after the Government's decision to increase petrol taxes to try to halt the recent rise in petrol consumption. Page 3

VAT wrangle

An argument between the UK's Customs and Excise and clearing banks about the operation of the British Government's scheme for accelerating payment of value-added tax on imports has been resolved. Page 3

River blockade lifted

Bargemen blocking pleasure-boat traffic on waterways in eastern France to press demands for improved trading conditions lifted their blockades briefly after the Government offered talks.

Canadian poll

Canada is to have a general election on September 4. The Queen's visit, scheduled for then, has been postponed. Page 18

Sikh appeal

Sikhs in the Punjab have called for a campaign of agitation from next Monday to force the army to leave the Golden Temple in Amritsar, occupied since last month.

Parents' choice

Belgian parents may be allowed to choose any name for their children, for the first time for 180 years provided it is not "absurd, shocking or ridiculous".

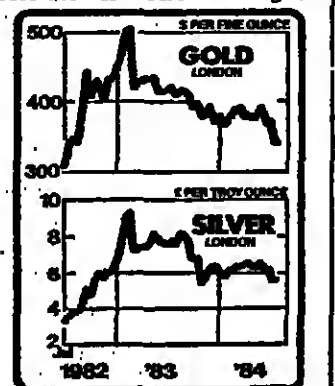
BUSINESS

Stocks in HK fall sharply

HONG KONG stocks slid steeply to reaction to Friday's 34-point boost in local prime rates. The Hang Seng index fell 49.26 to 773.80, but volume remained low. Page 18; Storm brews, Page 4; Market report, Page 2; Leading prices, Page 36.

DOLLAR improved in London to DM 2.8395 (DM 2.8375), FF 8.7175 (FF 8.7055), SwFr 2.392 (SwFr 2.3875) and Y242.8 (Y241.2). Its trade-weighted index on Bank of England figures rose to a record 1384 from 1358. Page 37

STERLING finished in London at a record closing low of \$1.3065, a fall of 1.10 cents. It also fell to DM 3.705 (DM 3.735), FF 11.3675 (FF 11.46), SwFr 3.12 (SwFr 3.1425) and Y318.25 (Y317.5). The pound's trade-weighted index also finished at a record low of 77.6 from 77.9. Page 37



GOLD fell \$1.50 on the London bullion market to \$340. It also dropped to \$339 in Frankfurt and to \$341 in Zurich. In New York the Comex July settlement was \$347.80. Page 36

WALL STREET: The Dow Jones industrial average closed 11.48 up at 1,134.05. Section III

TOKYO saw selling among speculative stocks, and the Nikkei-Dow market average fell 35.22 to 10,733.22 in low volume. The stock exchange index lost 3.62 to 788.44. Section III

LONDON gilts and equities suffered setbacks. The FT Industrial Ordinary index shed 7.7 to 811.8. Section III

FRANKFURT stocks showed further losses, particularly among car makers. The Commerzbank index slipped 9.4 to 964.4. Section III

CATERPILLAR TRACTOR, the world's largest earth moving and construction equipment group, reported a turnaround from a loss of \$82m to a profit of \$24m or 25 cents a share for the second quarter of the year.

EUROPEAN Currency Units (Ecu) have gained some acceptance in financial markets but the currency still requires support from EEC governments and institutions, according to a study by Banque Indosuez. Page 20

AUSTRALIA's ruling Labor Party cleared the way for more foreign banks to operate there - provided they stimulate industry, trade and exports and provide finance for housing. Page 4

TELEFONBAU und Normalzeit, communications subsidiary of the West German Robert Bosch group, expects sales to rise by at least 5 per cent this year despite the effects on the economy of the metalworkers' strike. Page 20

The editorial content of today's international edition has been restricted because of continuing industrial action at Frankfurt Societis-Druckerei, where the edition is printed. This prevents the publication of late-breaking news.

Production difficulties in London may have resulted in typographical errors in unit trusts, some advertisements and elsewhere in today's edition.

Opec set to urge stricter control of oil production

BY DOMINIC LAWSON IN VIENNA

The Organisation of Petroleum Exporting Countries (Opec) is to launch a two-pronged diplomatic initiative in an effort to put a brake on the overproduction that threatens to bring about a collapse of oil prices.

That was decided at a meeting of Opec's market monitoring committee, which is to recommend to today's full ministerial meeting that Opec members should adhere more strictly to the official production ceiling of 17.5m barrels of oil a day.

Dr Mana Saeed Otaiba, the United Arab Emirates' Petroleum Minister and chairman of the market monitoring committee, said yesterday: "Everything is going wrong at the moment."

Opec had to "give confidence to the oil market by asking the member countries to abolish quota violations and direct and indirect price discounting," he said.

Dr Otaiba said an Opec delegation would be sent to member countries soon after this week's conference. The delegation would urge heads of state to ensure that national production quotas should not be exceeded.

In June, Opec countries are believed to have produced at the rate

of 18.7m b/d, an increase of almost 1m b/d over the previous month. Dr Otaiba said the organisation would also start talks with non-Opec producers, such as Britain, which have been stepping up production. He was "sure the British Government is not interested in seeing an oil price collapse."

Dr Otaiba recognised, however, that Opec was "the marginal producer of oil in the world. We have to hold the market from collapsing. Price war is the only alternative," he said.

The UAE Minister said that at its next meeting, in Vienna on September 26, the market monitoring committee would decide whether an extraordinary meeting of Opec ministers should be called.

The market monitoring committee consists of the United Arab Emirates, Venezuela, Indonesia and Algeria. The Venezuelan minister, Dr Arturo Hernandez Grisanti, said yesterday: "There is no possibility

of the market justifying an increase in the quota of any member country."

That view, shared by the other committee members and which will be recommended to the full ministerial meeting today, represents a rebuff to the Nigerian Oil Minister, Professor Tam David-West, who in an interview with the Financial Times on Sunday said that Nigeria would press for an increase in its quota of 1.3m b/d.

Prof David-West attended yesterday's meeting as an observer. Dr Otaiba said that the Nigerian Minister "did not ask for any increase in his quota at the meeting." However, Prof David-West argued that the market monitoring committee had "no competence to discuss national quotas." He said there was "nothing sacred" about Opec's 17.5m b/d production ceiling, and he did not think Opec believed in "the obliteration of national resolve."

Agreement reached on European fighter study

BY DAVID WHITE IN MADRID

BRITAIN and four other European countries gave approval at a meeting in Madrid yesterday for feasibility studies on a jointly produced fighter aircraft for the mid-1990s, designed to counter U.S. domination of the Nato market.

The breakthrough in negotiations on the project appears to have been due in large measure to a British concession to France on the development of a new engine for the aircraft.

Defence ministers of Britain, France, West Germany, Italy and Spain set a deadline of March next year for a final decision on the project, known as the European Fighter Aircraft (EFA). A further ministerial meeting is scheduled then in Rome.

Mr Charles Heron, the French Defence Minister, said that no member of the consortium would take a preponderant share, although some would have larger shares than others.

Ministers said that the budget for the EFA - which is estimated to have a potential market of more than \$15bn - still had to be drawn up.

A communiqué after the meeting said that aerospace industries in the different countries would be given six months to prepare technical and industrial viability studies, and specified that an engine would be "designed for the EFA." That rules out the use of the RB-199 engine developed by Rolls-Royce for the Anglo-German-Italian multi-role aircraft.

"It is a new engine we are seeking for the European aircraft," Mr Michael Heseltine, UK Defence Secretary, said after the meeting.

However, the compromise agreement calls for a parallel study on the possible use of the new jet engine as a substitute in the Tornados.

"We wish to see explored a way in which these two requirements can be pursued together," Mr Heseltine said.

The French, who have been developing their own engine for an advanced fighter, have argued that the RB-199 would be out of date and too heavy for the planned twin-jet aircraft.

Mr Nardis Sella, the Spanish Defence Minister, said the final share-out of participation in the project had not been finalised but that some countries would hold a share of between 25 and 26 per cent each. That presumably refers to the British, French and West German participation, with Italy and Spain expected to split the remaining quarter-share of the project.

The market among the participating countries is estimated at 800 aircraft, replacing current generations such as Anglo-French Jaguars, U.S. Phantoms and French Mirage F-1s and Mirage IIIs.

The EFA would form a main part of those countries' air forces

Nigerian kidnap charges likely

BY KEVIN BROWN AND QUENTIN PEEL IN LONDON

CRIMINAL CHARGES are likely to be brought soon against some of those involved in the abortive kidnapping of Mr Alhaji Umaru Dikko, the Nigerian politician found drugged in a cargo crate at Stansted airport, near London, last week.

Sir Geoffrey Howe, the British Foreign Secretary, also told the House of Commons yesterday that the Government had formally requested permission for police to interview Nigerian diplomats over possible involvement in the operation.

His statement followed a meeting with Mrs Margaret Thatcher, the Prime Minister, and Mr Leon Brittan, the Home Secretary, to consider the far-reaching diplomatic ramifications of the affair, which has already resulted in a marked deterioration in relations between Britain and Nigeria, Britain's most important trading partner in black Africa.

Mr Dikko, a key adviser to ex-President Shehu Shagari, who is accused of coup-planning and corruption by the new military regime,

left hospital under heavy police guard. He had been recovering from sedation administered by his kidnappers.

Sir Geoffrey confirmed in his statement to Parliament that Maj Gen Haidu Hamauna, the newly accredited Nigerian High Commissioner in London, had been summoned for a second meeting at the Foreign Office and asked to give a "very early reply" to the request for police to interview members of his staff.

He was also given a renewed protest at the "totally unjustified and unlawful" detention by the Nigerian authorities of a British Caledonian Boeing 747 in Lagos, in apparent retaliation for the temporary seizure of the Nigerian Airways aircraft waiting to carry Mr Dikko from Stansted.

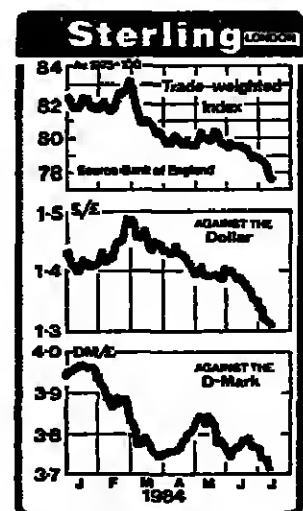
Mr Okan Edet, an attaché at the Nigerian High Commission, was held by police for 24 hours after the discovery of the kidnapping, before being released on Friday evening when his diplomatic immunity was formally claimed.

The request to interview the diplomats stops short of a full request for diplomatic immunity to be waived, which would only be made if police decided to press charges. Whitehall officials said yesterday.

However, Sir Geoffrey emphasised that police wished to interview more than one member of the High Commission, after the presence at Stansted of "at least one member of the staff, and vehicles from the High Commission."

The Foreign Secretary faced strong pressure from Conservative MPs to act on his strong words after the Libyan embassy siege in May, when he threatened to expel diplomats in any further outrages.

Meanwhile the Nigerian Government appears to be treading cautiously in its response to the affair. David Lennon adds from Jerusalem: Israeli officials have denied that any Israeli organisations, or individuals acting on their behalf, had any connection with the abortive kidnapping, although two Israeli outposts are being held by police in London.



Sterling continues to slide

By Philip Stephens in London

STERLING was hit by the continuing strength of the dollar, the announcement of a national docks strike, and the inconclusive results of the UK miners' talks yesterday. Sentiment that the meeting of Opec countries in Vienna would do little to steady crude oil prices also undermined the UK currency.

Britain's major banks face pressure for a further rise in their base lending rates within days of the last increase, following a further slide in sterling's value on foreign exchange markets in Europe.

The rise in base rates from 9 1/4 to 10 per cent announced by UK banks on Friday failed yesterday to calm London's financial markets. Sterling fell to a new low against the dollar in London and money market interest rates climbed sharply. It recorded some of its losses, however, as the dollar fell back in New York last night.

In London, sterling closed down 1.10 cents on the day at \$1.3065. It had touched an all-time trading low of \$1.3025 after the announcement of the docks strike.

The pound also fell against most continental currencies, with its trade-weighted index against a basket of currencies ending at 77.6 compared with 77.9 on Friday.

Dealers said that unless there was a firm agreement by the Opec countries to stabilise oil output and prices, or clear signs emerged that the miners' strike was nearing settlement, sterling might be vulnerable to further losses.

Bankers and City of London brokers were speculating yesterday that a base rate of 11 per cent might be necessary in the next few days if the authorities were to halt the pound's slide.

Producer prices rise, Page 8; Lex, Page 18; Stemming the dollar's rise, Page 18; Money Markets, Page 37

Dockworkers call national strike in UK

BY DAVID BRINDLE IN LONDON

UK PORTS faced a shutdown from midnight last night after the Transport and General Workers Union called an indefinite strike by its 35,000 members in the docks and on the waterways.

The national strike, the first since 1972, has been provoked by the UK miners' 18-week-old dispute. The transport union maintains that a statutory dock labour scheme has been breached by the use of contractors to load iron ore at Immingham docks.

The scheme, was introduced in 1947 and provides for registers of dock workers controlled by local boards and the National Dock Labour Board, with employers and workers equally represented.

It is often said that the scheme virtually gives dockers a "job for life" guarantee. It stipulates that if one employer closes, remaining employers in the same port must take on its workers - virtually ruling out compulsory redundancy.

Dockers at Immingham, acting in support of the miners, have refused to load iron ore on to trucks for transport to Scunthorpe steelworks and the British Steel Corporation has bypassed them.

Tension within the docks industry over the future of the statutory

labour scheme underlies the strike call. Union leaders believe employers and the Government intend to abandon the scheme and they have been threatening action for the past three months.

About 13,700 dockers are covered by the labour scheme, but the transport union has also called out non-scheme dockers, boatmen, tugboatmen and canal workers.

Port employers were speculating last night that the strike might not win solid support, especially among non-scheme workers. Dockers are traditionally loyal to their union, however, and in the past they have proved second only to the miners in their militancy.

In terms of value, more than 80 per cent of Britain's overseas trade goes through the docks. If the strike is solid, shortages of raw materials could be expected to develop very rapidly.

In 1972, the docks strike cut exports by more than a third and official and unofficial action continued for 10 weeks. The Heath Government declared a state of emergency, but did not bring in the army.

Continued on Page 18

BNP taps market for FF1.5bn

BY DAVID MARSH IN PARIS

BANQUE Nationale de Paris, France's biggest commercial bank, yesterday launched a FF1.5bn (\$173m) issue of non-voting loan stock, its first big raising of permanent capital from the public since it was nationalised in 1945.

The issue, in the form of *titres participatifs* (TP), which in character lie between bonds and non-voting shares, represents the single largest transaction in the series of moves over the last year by France's nationalised banks and industrialised companies to raise capital from the country's buoyant stock market.

The TP issue is non-repayable and carries a yield based partly on bond market interest rates and partly on the net consolidated profits of the bank. It is associated with warrants which will give BNP the opportunity of raising a further

amount of up to FF1.5bn in coming years.

Mr René Thomas, the BNP chairman, said last night the funds would be used to boost the bank's capital backing in accordance with general efforts to improve the ability of international banks to meet increased business risks.

BNP, like the other big three French banks taken into state ownership after the second world war, has financed expansion over the past 40 years almost entirely by ploughing back its profits, rather than by raising outside capital.

Mr Thomas, noting that BNP's capital resources of FF12.8bn at end 1983 had been built up almost entirely through self-financing, pointed out that the bank's only previous attempt to tap stock market equity was its raising of FF156m in 1980 when the previous

Continued on Page 18

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EUROPEAN NEWS

Communal issues are gaining strength in national politics, writes Paul Cheeseright
Belgium's competing voices grow louder

THE pilgrims go every year. About 35,000 people of Flanders went to Yzer recently to commemorate the defenders of the town in World War I. The town then was nearly obliterated: some two-thirds of the buildings now are less than 60 years old.

Over the years though the annual pilgrimage has turned as much into a celebration of Flemish nationalism as a commemoration of the dead. "People make yourself into a state" was the theme this year.

"Flemish autonomy must not remain a mere dream," said Mr Roger Deels, chairman of the pilgrimage as he attacked politicians in favour of a unitarist Belgian state and demanded autonomous Flanders in a confederal Belgian state.

Such would be tantamount to the break-up of Belgium, a country whose existence rests on an uneasy alliance between the majority Flemish population of the north and the French-speaking Walloons of the south, the two divided by a linguistic frontier. Brussels sits uncomfortably with its majority of French-speaking people just on the northern side of the frontier.

The comments of Mr Deels follow with impeccable logic the historical process which has seen the Flemish gradually win back the ground lost in the 1931 constitution, the legal organ establishing Belgium and fashioned in the image of the French-speaking bourgeoisie.

The downtrodden of the 19th-century have become, if not the masters, at least the most

powerful group in the Belgium of the 1980s. Their cultural demands have been recognised and economic power has shifted to the north away from the traditional heavy industry of Wallonia.

But both the main Flemish and French newspapers are agreed that Mr Deels' demands are an extreme version of Flemish aspirations. As much as it is possible to feel the pulse of more than 6m people, there is some evidence that dreaming about Flanders is less preoccupying than thinking about how to cope with the effects of recession.

That said, Flemish chauvinism is a political fact which is met on the other side of the linguistic frontier by comparable Walloon demands for an autonomous Wallonia. All politicians in Belgium must look over their shoulders at their linguistic base.

The centre-right coalition Government of Mr Wilfried Martens has sought, since it took office two and a half years ago, to hold down the lid on the inclination to indulge in communal politics. But the fact is that it could fall any day if communal issues surface in the cabinet and force ministers back on that base.

Arguably the danger is greater now than at any other time in the life of the present Government. The European election results of last month have shown that the communal issue is moving out of the preserve of the minority parties and into the current of the major parties.

In Wallonia and Brussels in the French-speaking electoral college, the Socialists gained ground not so much, it

The centre-right Government of Mr Wilfried Martens (right) has sought to hold down the lid on the inclination to indulge in communal politics. But the fact is that it could fall at any day if communal issues surface in the Cabinet and force ministers back on that base.



And that move gives a clue to the way in which the communal rivalry of Flemings and Walloons is being played out. There are two elements.

The first is the tabling of legislation which has the effect of extending the compulsory use of Flemish among French-speakers who perhaps have no desire to practice use of the language. This is coupled by legal pressure on elected officials demanding demonstration of the ability to speak Flemish.

The areas affected are along the linguistic frontier and on the periphery of Brussels—the area indeed where both languages are freely used. An example was the effort of the Limburg provincial authorities —part of Flanders—to deprive Mr Happort of his Foursome majority because he will not demonstrate that he can speak Flemish.

The second element is economic. Since the late 1970s, the communal argument has broadened into how to split up the national financial cake. Wallonia has been claiming funds for industrial rehabilitation, like bringing Cockerill Sambre, the ailing steelmaker, back to health, while Flanders has been increasingly resentful of pouring funds into what appeared a bottomless pit, when it has its own needs.

Practically this has led to long-running negotiations about how to split up between Flanders, Wallonia and Brussels contracts for, as examples, telecommunications equipment and offset arrangements for military purchases.

Politicians and officials admit that there is not likely to be any end to such rivalry, in spite of efforts to push more and more responsibility on to the regions. Belgium is not a natural state.

appeared, because of their economic platform but because they had on their list a man who is a non-Socialist but has become the symbol of resistance to Flanders. His name is Jose Happort.

He is the mayor of Fourons, a small town of mixed linguistic population near the language frontier but formally in Flanders. A French speaker, Mr Happort's tussle with the Flemish provincial authority has made him a symbol of Walloon sturdiness. In the election he won 234,000 preference votes. The overall Socialist vote was just over 765,000.

Mr Happort is fond of saying that he attracted twice the support given to Mrs Antoinette Speck in 1979. She lost her Euroseat this time as representative of a specifically Francophone party devoted to maintaining a purely Walloon interest. "She was already representing resistance to the Flemish. Now I see that perception of the need to resist is still greater," said Mr Happort.

Relating this to national politics, the Socialists in the south are seeking to ride on the communal bandwagon. In Flanders, however, the majority Christian Democrats—the party of Mr Martens gave a lukewarm performance in the European election. If the opposition Socialists in the south can capitalise on communal issues, then the temptation for the Christian Democrats to adopt the same tactic may be too strong to resist.

Although support for the Volksunie, a Flemish nationalist party, fell away slightly in the European election, compared with the 1981 domestic general election, there has seemed no reluctance on the part of Christian Democrat members of Parliament to support demands for a greater use of Flemish.

A month ago, the Volksunie deputy, Mr Josef Valkeniers, tabled a bill in Parliament demanding that all the mayors and councillors of Brussels boroughs must be bilingual in French and Flemish. He attracted immediate support from the Christian Democrats.

East Germans keep open Soviet security contacts with West

BY LESLIE COLITT IN EAST BERLIN

EAST GERMANY'S new role as Moscow's intermediary in security talks with Western European governments received a significant boost yesterday with the start of an official visit to East Berlin by Sig Bettino Craxi, the Italian Prime Minister.

It was the first such visit by an Italian leader and only the second one to East Germany by the head of a European Nato country, following an official visit last week by Mr Andreas Papandreu, Greece's Premier. Italian diplomats said the talks between Sig Craxi and President Erich Honecker are expected to include ways to revive East-West disarmament talks.

East European officials note that East Germany is being used increasingly by the Soviet Union to maintain a dialogue with Western European countries—above all West Germany—on security issues.

The main purpose is to attempt to convince the Western Europeans that they can play an important role in the thawing the freeze in disarmament talks between Moscow and Washington by exerting pressure on the U.S.

East Germany, along with Hungary, has taken over from Poland the role of Moscow's go-between. Warsaw previously had the most active dialogue with the West of any Soviet ally. However, the turmoil in Poland since 1980 and continued Nato sanctions have restricted Polish foreign policy.

In an interview with an Italian newspaper last weekend, Herr Honecker said his talks with Chancellor Helmut Kohl, West German leader, which are expected to take place during

an official visit to West Germany in the autumn, will include security questions. The question of what both sides could do to halt the deployment of Pershing 2 missiles in Europe and begin their removal would be discussed.

East Germany, he said, would then see to it that the new Soviet missiles on its territory would be removed. The present stalemate in East-West disarmament talks was "not irreversible." His country would continue to help unite all "peace-loving forces in a coalition of reason."

In Herr Honecker's talks with Mr Papandreu, who is a frequent critic of Nato nuclear policy, wide-ranging agreement on disarmament was expressed in the final communiqué. Last month, the East German leader had talks with Mr Olaf Palme, Sweden's Prime Minister, during which he gave a renewed proposal to create a Central European zone free of nuclear missiles.

East Germany achieved its highest economic growth in a decade in the first six months of this year. National income—equivalent to GNP minus services—went up by 5.1 per cent. Economic growth last year was 4.4 per cent, and 2.6 per cent in 1982.

A new East German indicator of production efficiency, net industrial production, rose by 8 per cent, while labour productivity was up 7.2 per cent.

Retail trade turnover, an indicator of living standards, rose by 4.4 per cent, but this was believed to be largely made up of higher prices which are officially unaccounted for.

Watchdog growls at French free-spenders

By David Marsh in Paris

FRANCE'S EMBASSY in Bucharest had still not, by the end of last year, sent back to Paris 12 pieces of prized diplomatic furniture whose return was demanded in 1978 by the state supply agency—in spite of 11 presumably increasingly severe reminders.

The embassy in Washington and Vienna sold off at knock-down prices to second-hand merchants and scrap dealers valuable Republican furnishings which had languished for years in ambassadorial attics.

Back in Paris, a tapestry given in 1972 to the Posts and Telecommunications to decorate the minister's office had been ragged and the hassiment, where it was badly damaged.

The Ministry of Culture, which has the job of looking after France's national heritage, is itself responsible for losing 146 items of furniture scattered around such celebrated spots as the Paris Opera, the National Library and the chateau of Versailles.

The activities of France's Furniture Supply Agency, which owns about 100,000 pieces for loaning out to government establishments, is just one of the institutions put under testing scrutiny in the annual report of the Government's public spending watchdog body, the Cour des Comptes.

The Cour, set up in 1807 and staffed by some of the ablest civil servants in the government machine, delivers a yearly indictment of inefficiencies, waste, over-manning and general lack of economic rigour throughout the immense, sprawling and often charted landscape of the French public sector.

Apart from lamenting the mysteries of missing state-owned furniture, this year's just-published report exposes the following examples of sometimes Byzantine mispending and waste of public resources:

● The Corsican railway system has suffered from what the Cour politely calls "seasonal" employee absenteeism for more than 11 per cent for long periods.

● The state chemical company OF—Chimie, an offshoot of the coal board, lost FF 12m (£1m) in 1982 through an ill-judged diversification venture into high-quality polythene bags. Total losses from another diversification move—by Renault into Colombian coffee—cost FF 700m.

● The Government's Agricultural Market Regulation Fund hired one of the country's potato trade associations, which had already had "unfortunate" experience on the potato market, to run a FF 400m programme to distribute milk in schools, resulting in fraudulent misappropriation of more than FF 8m in funds.

● The country's four military services—army, navy, air force and gendarmerie—use different methods and organisations for keeping stocks of common spare parts for equipment such as helicopters. Extraordinary costs and delays sometimes arise in the furnishing of technical information. The operating and maintenance documentation for the Mirage 2000 fighter, for instance, costs FF 200m, or as much as a single plane.

● The transfer of France's elite Polytechnique civil servant training establishment from the Paris centre to an outlying suburb cost FF 850m, partly due to mistakes in managing the move. In 1982, former Polytechnique students still owed FF 9.6m in education fees, some dating back to 1959.

West German companies drop fibre optics plan

By Jonathan Carr in Stockholm and John Davies in Frankfurt

WEST GERMANY'S five leading cable manufacturers have dropped a plan to set up a joint factory at West Berlin to make optical fibre for communications cable.

The plan has already been rejected by the Cartel Office but the companies have been considering appealing to the Economics Ministry in Bonn to override the decision.

However, Dr Karlheinz Kaake, the Siemens chief executive, said in Stockholm yesterday that no appeal would be made. Siemens would continue with a pilot project of its own.

Siemens originally proposed joining with AEG, Kabelmetal, FKI (a subsidiary of Philips of the Netherlands) and Standard Elektrik Lorenz (a subsidiary of IIT of the U.S.) in a plant to produce 100,000 km of optical fibre a year for use in cable making.

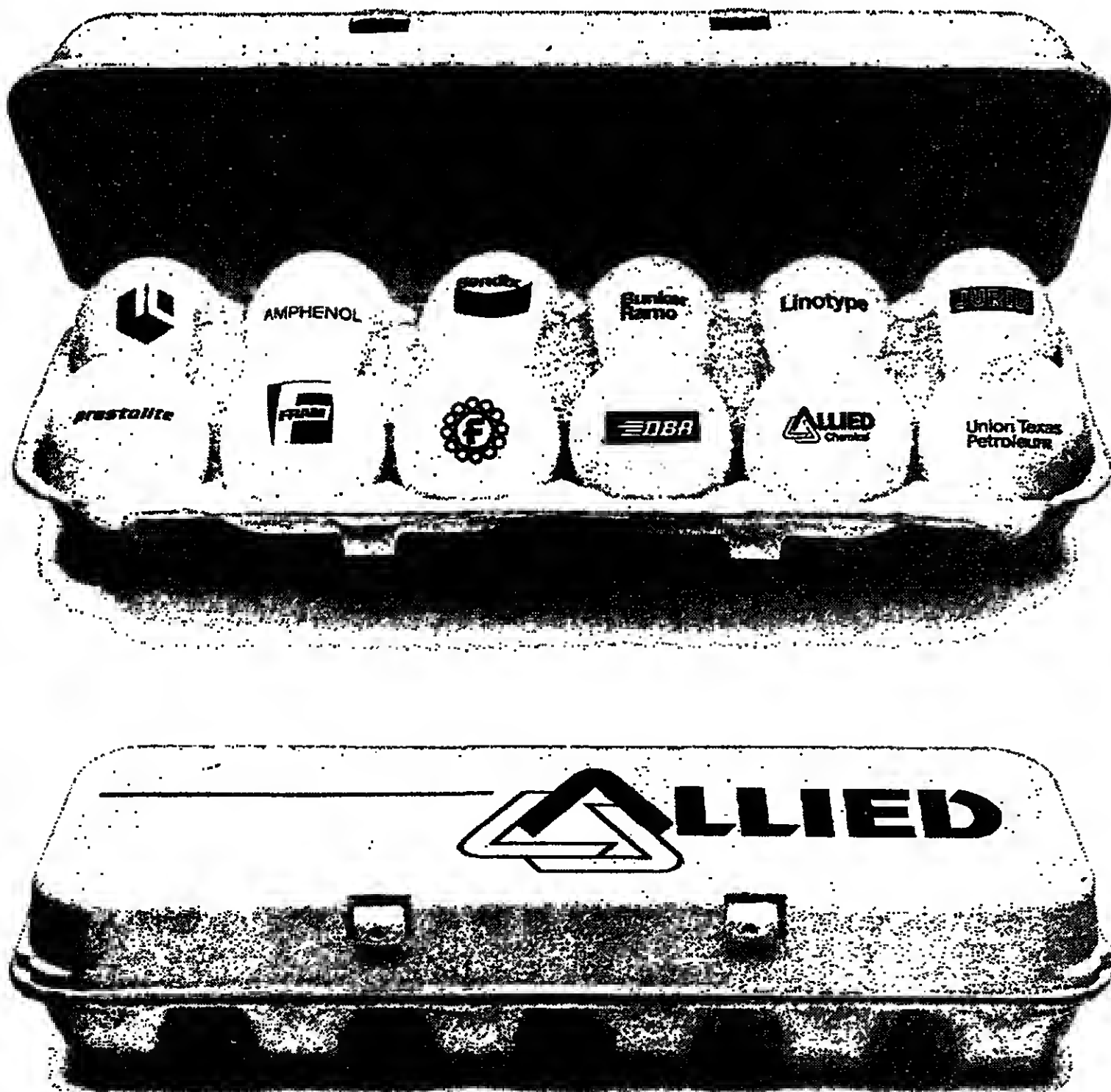
The Bonn Government has power to override the Cartel Office, but the companies have found little cause for hope during discussions with government officials.

Lambsdorff under tax investigation

Count Otto Lambsdorff, the former West German Economics Minister, is under investigation for possible tax evasion in connection with the affair of illegal party political contributions by the Flick industrial group, writes Rupert Cornwell in Bonn. He resigned from the Government a fortnight ago, when the judicial authorities decided to send him and two others to trial later this year to face corruption charges in the case.

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Amro Bank	10 %	Howe & Co.	10 %
Henry Ansbacher	10 %	Hongkong & Shanghai	10 %
Armed Trust Limited	9 1/2 %	Kingsnorth Trust Ltd	10 %
Associates Cap. Corp.	10 %	Knowsley & Co. Ltd.	10 1/2 %
Banco de Bilbao	10 %	Lloyds Bank	10 %
Bank Hapoalim BM	10 %	Mallin Bank	10 %
BCCI	10 %	Edwards & Sons Ltd.	10 %
Bank of Ireland	9 1/2 %	Maghraj and Sons Ltd.	10 %
Bank of Cyprus	10 %	Midland Bank	10 %
Bank of India	10 %	Morgan Grenfell	10 %
Bank of Scotland	10 %	National Bk. of Kuwait	10 %
Banque Belge Ltd.	10 %	National Girobank	10 %
Barclays Bank	10 %	National Westminster	10 %
Beaufort Trust Ltd.	11 %	Norwich City Tel.	10 %
Brennar Holdings Ltd.	10 %	People's Tel. & Sv. Ltd	10 %
Brit. Bank of Mid. East	9 1/2 %	R. Rasmussen & Sons	10 %
Brown Shipley	10 %	R. S. Refaio & Co.	10 %
CL Bank Nederland	10 %	Royal Trust Co. Canada	9 1/2 %
Canada Farm't Trust	10 %	J. Henry Schroder Wagg	10 %
Charterhouse Japbet	10 1/2 %	Standard Chartered	10 1/2 %
Cayzer Ltd.	10 %	TCB	10 %
Cedar Holdings	9 1/2 %	Trustee Savings Bank	10 %
Charterhouse Japbet	9 1/2 %	United Bank of Kuwait	10 %
Choustrons	10 %	United Mizrahi Bank	10 %
Citibank NA	10 %	Volksbank	10 %
Citibank Savings	10 1/2 %	Westpac Banking Corp.	10 %
Clydesdale Bank	10 %	Whiteway Laidlaw	10 1/2 %
C. E. Coates & Co. Ltd.	11 1/2 %	Williams & Glyn's	10 %
Comm. Bk. N. East	9 1/2 %	Winttrust Secs Ltd.	10 %
Consolidated Credits	10 %	Yorkshire Bank	10 %
Co-operative Bank	10 %	Member of the Accounting House	
The Cyprus Popular Bk	9 1/2 %	Committee	
Dunbar & Co. Ltd.	10 %	3-12 months	6.5%
E. T. Trust	10 1/2 %	7-24 months	7.25%
Exeter Trust Ltd.	10 1/2 %	25-36 months	7.75%
First Nat. Fin. Corp.	11 %	37-48 months	8.25%
First Nat. Secs. Ltd.	10 %	49-60 months	8.75%
First Nat. Secs. Ltd.	10 %	61-72 months	9.25%
Robert Fraser	9 1/2 %	73-84 months	9.75%
Grindlays Bank	10 1/2 %	85-96 months	10.25%
Gulness Mahon	10 %	97-108 months	10.75%
Hambros Bank	10 %	109-120 months	11.25%



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EUROPEAN NEWS

Swedish industrial recovery 'boosted' by home demand

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE PERFORMANCE of Swedish industry strengthened during the second quarter, according to the latest Swedish business survey by the National Institute of Economic Research. The recovery which has now been under way for more than a year is being sustained by a stronger demand from the domestic market as well as by swiftly rising exports.

Capacity utilisation in industry still falls short of "boom conditions" says the institute, but the recovery has reached the highest point of the last period of economic growth in 1979/80.

Most industries are enjoying stronger demand but the sectors benefiting most from the upturn are pulp and paper manufacture and the metal and engineering industries.

Swedish industry expects a further increase in orders and output in the third quarter and plans for the second half of 1984 are "clearly optimistic," says the research institute.

The recovery in domestic demand is chiefly benefiting the engineering industry and parts of the consumer goods sector.

Despite higher production, few companies are planning to increase their workforces.

A warning that a package of tough economic measures should be expected in the autumn was given yesterday by Mr Bengt Dennis, governor of the Riksbank, the Swedish central bank.

He described the Government's target of holding the increase in labour costs to 5 per cent next year as "very optimistic."

In the wake of this year's inflationary wage round tighter economic policies were needed said Mr Dennis, in order to contain rising private consumption. With a minority government it was, however, a political problem to gain parliamentary support for such measures he added.

An autumn mini-budget could include items such as higher petrol tax and elimination of food subsidies and cuts in housing subsidies, suggested Mr Dennis. In addition, company profits were likely to be reduced in some way, a move demanded recently by the trade unions in return for moderate wage settlements in 1983.

Swiss outlook improves

BY JOHN WICKS IN ZURICH

THE SWISS economy is likely to continue its gradual improvement, according to a report by the Government's Commission for Economic Studies. Industry is said to be expecting a marked increase in new orders during the next few months and intends to raise production volumes.

Switzerland is expected to benefit particularly from the continued upswing in the economy of the OECD area. The country's important capital goods sector is likely to profit from increased investment activity on foreign markets, with probable support from the favourable exchange rate.

An acceleration is also forecast for domestic demand. While private consumption will probably remain virtually unchanged, construction activity is picking up and industry is investing growing sums in equipment.

IEA's new director looks for the flexible approach

BY PAUL BETTS IN PARIS

INDUSTRIALISED COUNTRIES are expected to agree tomorrow to co-ordinate their emergency oil stock policies more closely to enable them to respond more rapidly to disruptions in supply.

The agreement also envisages making early use of government stocks to calm the oil market and prevent steep rises in prices when conditions do not justify them.

A broad accord is likely to emerge at the meeting in Paris of senior government officials of the 21 member states in the International Energy Agency (IEA). It will also be the first IEA governing board meeting to be attended by Frau Helga Steeg, the senior West German civil servant who took over as executive director at the beginning of this month.

Frau Steeg has been director general for external economic policy at the Bonn Economic

Ministry for the past 11 years and is the first woman to lead an important international organisation. She said yesterday she was confident that member governments would not simply shelve the emergency stock issue at tomorrow's governing board meeting.

"I hope the IEA will fairly soon add to its range of responses to supply disruption by agreeing to early use of governments' stocks as a means of calming markets that might otherwise become concerned about supplies," she remarked.

Intensive discussion on government stocks began in April after the IEA governing board asked member countries to devise a new more flexible intervention mechanism to cope with disruptions.

Dr Ulf Lantze, the IEA executive director who stepped down in March after heading the agency since it was set up

10 years ago, had been actively pressing for a system capable of dealing with so-called minor supply disruptions.

Frau Steeg said yesterday that "considerable momentum had been generated," but she cautioned that there could still be problems and that more discussions on the stock scheme may be needed.

The existing IEA emergency oil sharing system should be maintained, she added, "as a fleet in being and not as a fleet in mothballs." That system is triggered when an IEA member country or group of countries faces a shortfall of 7 per cent or more of normal oil supplies.

Countries can intervene by making their oil supplies available to members suffering from a shortfall once the 7 per cent trigger is set off. But the mechanism has never been put to use, although it is tested by the agency every two years.

To avoid a repetition of the 1978-80 crisis when oil prices rocketed but without the 7 per cent barrier being passed, the IEA countries have been looking for a more flexible emergency stock intervention system.

Government and company oil stocks in the IEA area totalled 417m tonnes at the beginning of this month. About 19 per cent of this consisted of the official government oil stocks of the U.S., Japan and West Germany. For its part, the U.S., which has accumulated 400m barrels in its strategic petroleum reserve, has already said it would activate this if necessary in the event of a cut-off in supplies from the Gulf.

In spite of the current softness of the oil market, energy experts have continued to warn about the dangers of complacency and have urged industrialised countries to continue their efforts to insulate them-

selves from unexpected supply shortfalls.

At the same time as backing a more flexible emergency stock system, Frau Steeg also emphasised the need for increased co-operation between member states to develop more efficient energy usage, alternative energy sources and new energy technologies.

But Frau Steeg, who makes no secret of her strong free market approach, believes direct government intervention in helping to develop new technologies should be kept to a minimum, especially in the case of providing finance. However, she said, governments should prod the different players in the energy field, encouraging companies, research institutes and universities to co-operate.

Frau Steeg appears keen to increase contacts at an informal level between the IEA, the oil-producing countries and non-oil-

producing developing countries. "I've been to many of these countries and I hope to use some of my long-standing relationships there," she remarked.

However, she does not think the time has come for a more formal dialogue between the agency and other organisations such as Opec. "I would not like the IEA to become a new playground for the North-South dialogue," she said.

Frau Steeg also seemed keen to emphasise that her arrival at the IEA did not mean that "a new age has started." Indeed, she said she intended to continue along the lines of Dr Lantze, who also happens to be a fellow German.

In any case, she has not so far changed the general aspect of Dr Lantze's old office. The furniture is the same and in the same place. But the room seems tidier and there is no longer the smell of small cigars.

VAT bonus of £1.4bn for Britain

By Paul Cheeseright in Brussels

THE UK Government will have a one-off gain in Value Added Tax revenue of £1.4bn (\$1.8bn) this financial year, after the failure yesterday of a meeting of EEC finance ministers to agree on a system of tax collection on imported goods.

Mr Nigel Lawson, UK Chancellor of the Exchequer, in his March budget, said the UK would collect VAT on imported goods at the frontier, according to the continental European practice, from October 1 unless the other nine member countries were ready to adopt the British system.

The British system is to collect the tax at the point of destination after a short period of grace. A Commission proposal has been before the Council of Ministers suggesting the adoption of what is in effect the British system, as a means of easing delays at frontiers.

This proposal has met objections from Denmark, Greece, France and Italy - objections which were not eliminated yesterday. There is fear of a loss of revenue and, in the Italian case, fear of increasing the opportunities for tax fraud.

As the finance ministers do not meet again formally until October, British adoption of the continental European practice seems inevitable, bringing with it an immediate increase in revenue as tax payment delays are eradicated.

Mr Lawson has been anxious not to see domestic manufacturers at a tax disadvantage compared with importers. The effect of the switch-over is to achieve a harmony in EEC practice, although not one designed to speed the transit of goods.

VAT wrangle resolved, Page 6

Paris shuts last military N-plant

BY DAVID MARSH IN PARIS

THE LAST of France's trip of military atomic reactors producing plutonium for its nuclear weapons programme has been closed down. This leaves the country with no dedicated military N-plants for the first time since development of the nuclear force de frappe was started during the 1950s.

The plant, named G3, at Mareoule near Avignon, was put into operation in 1959 as one of the site's three gas-cooled, graphite-moderated natural uranium-burning reactors built during France's post-World War II drive to acquire nuclear weapons technology.

The Commissariat à l'Energie Atomique (CEA), France's nuclear energy commission which runs the civil and

military sides of the country's nuclear business, said G3 has been closed down following discovery of cracks in the reactor equipment.

G3 was scheduled to be decommissioned next year after a 25-year life in which it has produced both plutonium for the nuclear weapons programme and electricity for the national grid. Its two older sisters, G1 which went critical in 1956 and G2 which started up in 1958, were decommissioned in 1963 and 1969 respectively.

G3 actually stopped operating in April after gas was found leaking from the pipe-work. Considering the plant's age, the CEA found the cost of repairs prohibitive.

Although France is gradually modernising and enlarging its stock of tactical and strategic

nuclear weapons, it is not believed to face any pressing need for military-grade plutonium. This is because of stocks of material already available, as well as advances in lowering the quantities needed for warheads on increasingly accurate missiles.

Nonetheless, the phasing out of the Mareoule reactor, as well as the expected closure in the next few years of other gas/graphite civil reactors occasionally used in the past to produce military plutonium, could conceivably lead to a supply shortage in the future.

Some experts believe that France is keeping options open to use its fast breeder reactors - which produce plutonium rich in the military-prized PU-239 isotope - as a possible source in coming years.

Petrol prices increase by 4.5% tomorrow

By Our Paris Staff

FRENCH PETROL prices go up by 4.5 per cent tomorrow following the Government's decision to increase petrol taxes sharply to try to halt the recent rise in petrol consumption.

The increase is the largest in the past two years and will see prices rise by 22 centimes, bringing the price of ordinary grade petrol in the Paris region to FF5.03 (43p) a litre from FF4.81 and of four-star petrol to FF5.34 (46p) a litre from FF5.12.

The Government move coincides with a renewed campaign by M Michel Leclerc, the French petrol discounteer, to offer even larger discounts of up to 30 centimes a litre.

Barge blockade eased after offer of talks

LYONS - Bargemen blocking

waterways in eastern France to press demands for improved trading conditions lifted their blockades briefly yesterday after the Government offered talks.

The bargemen had been blocking pleasure-boat traffic at three points on the busy River Saone, north of Lyons, for 10 days.

Two of the blockades were lifted for several hours yesterday morning when the Transport Ministry agreed to discuss complaints of unfair competition for freight from the state rail service and demands for new welfare payments for bargemen without work.

There had been a number of violent clashes between bargemen and angry tourists.

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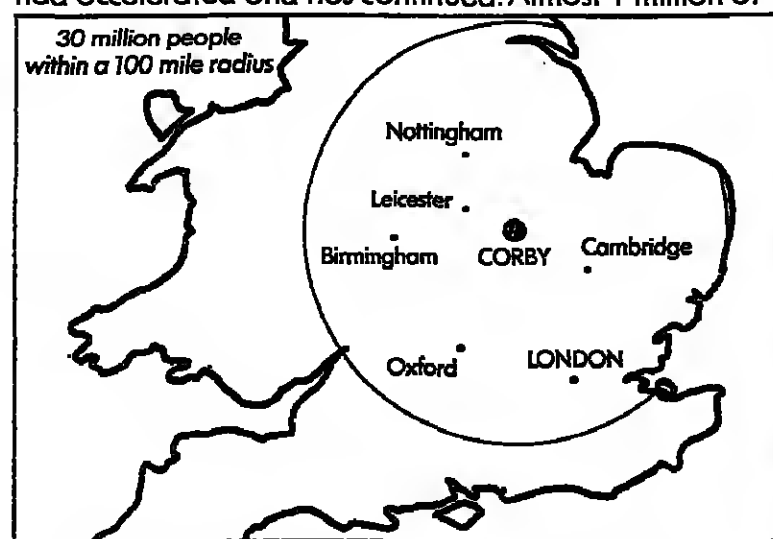
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OVERSEAS NEWS

Hong Kong batters down against a stock market storm

TYPHOON BETTY was not the only tropical storm breaking over Hong Kong yesterday.

A fresh bout of nerves over the territory's political future swept stock markets down to their lowest levels for almost eight months and tested the local currency more sternly than at any point since it was pegged to the U.S. dollar in October last year.

"Politically as well as climatically, the typhoon season has just begun, and some pretty turbulent times can be expected between now and September," a leading businessman said.

September not only marks the end of every year's typhoon season, but is the month at which China and Britain are aiming to initial an agreement on the future of the territory beyond 1997, when China is to resume sovereignty over the Colony when Britain's leases run out.

The crisis over the local currency, which erupted suddenly last Friday when the Colony's financial community con-

vinced itself that the banking authorities no longer had the will or the ability to hold the Hong Kong dollar at 7.80 to the U.S. dollar, is already past its worst.

Prompt action by the Hong Kong Association of Banks in raising interest rates by a record 34 percentage points to 17 per cent seemed after the weekend to have calmed fears.

As local interbank interest rates leapt above 20 per cent, so the HK dollar strengthened towards the peg level.

But political worries, based on uncertainty over what sort of agreement Britain is likely to reach with China on the Colony's future, are expected to get much worse before there is any chance of them getting better.

These are based on the twin convictions that Britain cannot be trusted to stand out for an agreement that is acceptable to the Hong Kong people, and that China's economic and political systems are so different from those of Hong Kong that, no matter what assurances Deng Xiaoping, the Chinese leader,

A fresh bout of nerves over Hong Kong's political future has brought stock market prices to their lowest level for almost eight months and is testing the local currency more sternly than at any point since it was pegged to the U.S. dollar last year, David Dodwell reports.

gives about preserving "one country with two systems," these assurances are unlikely to survive intact for long after 1997.

These fears have been worsened by the secrecy surrounding the Peking negotiations, by contradictory comments and leaks from a number of Chinese officials in Peking and Hong Kong, and by the increasingly obvious fact that after 17 rounds of secret talks between Chinese and British officials, serious differences remain.

Nor have Hong Kong people found comfort in the dismissive treatment given in both London and Peking to delegations of

the appointed local members of the Executive and Legislative Council in Hong Kong — the nearest thing the colony has to elected representatives.

To have these anxieties dismissed, and the delegations carrying them scorned, by MPs at Westminster and by no less than Deng Xiaoping in Peking has been an sobering experience for many Hong Kong people.

The most recent obstacle is the Chinese admission that they are pressing for a Sino-British joint commission to oversee the expected 13-year transition of Hong Kong back to Chinese sovereignty.

A series of orchestrated leaks have made clear that the

Chinese are pressing, not for a backroom consultative group that would simply be informed of the Hong Kong Government's policy, but for a hierarchy of bodies which would monitor the territory's reserves, the state of currency and other areas of economic and political administration.

Xu Jiatun, director of the Xinhua news agency in Hong Kong and Peking's senior representative, said recently that the body would play a supporting and co-ordinating role in the work of the Hong Kong Government so as to maintain stability and prosperity during the transition period.

To many people in Hong Kong, the proposed body looks very much like a shadow government. British negotiators in Peking were sufficiently perturbed by this idea to return to London last week for direct consultations in Whitehall.

One political observer noted yesterday: "The Governor returned to Hong Kong from talks with Mrs Thatcher insisting that any aggravating factor has been fresh evidence of a

steady flight of capital away from the Colony. Hong Kong's newspapers carry almost daily advertisements offering advice on how to invest capital overseas.

Latest statistics on local money supply show that Hong Kong dollar deposits shrank by 1.2 per cent in May, while foreign currency deposits increased by 5.6 per cent.

This is in part a response to the high interest rates being offered on U.S. dollar deposits, but also reflects the fact that Hong Kong dollars are not much in demand.

A series of public flotations of private manufacturing companies in recent months has also raised eyebrows. With the stock market in such a depressed state, the logic for flotations is weak.

Many market operators have suggested that the real motive for flotation is to enable private businessmen to liquidate some of their investment in their own companies for investment outside the colony.

It is ironic that this con-

dence crisis is peaking at a time when Hong Kong's manufacturing industry is reporting a strong recovery from recession.

Exports have grown in real terms by about 50 per cent over the past year, narrowing the colony's visible trade gap. Inflation has fallen back into single figures. The gross national product (GNP) grew by over 6 per cent last year.

There are real fears that the crisis could slow recovery in its tracks. With prime lending rates now at 17 per cent, fresh investment in manufacturing industry will be dampened.

A number of Hong Kong's heavily indebted companies will also begin to crack if interest rates remain at these high levels for very long.

As Hong Kong was yesterday battered down against typhoon Betty, there was comfort to be drawn from the fact that, in a couple of days, the weather would be back to normal.

As for the squall of political uncertainty, no one was quite so sure that it would pass so soon.

Rand's decline increases economic fears in S. Africa

BY JOHN STEWART IN JOHANNESBURG

THE RAND continued to slide yesterday in the wake of a strong dollar and rampant dollar-buying by local importers, with suspicions being openly raised in the business community that not all the rand's serious losses were attributable to the strength of the U.S. currency.

There were fears that, despite the reassuring weekend statement by the Ministry of Finance and the central bank, the South African Government will be forced "as a result of intractable structural rigidity and political influences to away from tough market-related measures such as a severe reduction of

the money supply increase." The rand opened at U.S. cents 68.45 after Friday's close of U.S. cents 69 despite continued support from the South African Reserve Bank. It was trading in the afternoon at 67.50 cents.

The South African currency had already declined by about U.S. cents 5 in just over a week, and with a large overhang of dollar-denominated debt in the domestic market, dealers were reluctant to predict the extent of the slide.

In the weekend statement, Mr Owen Horwood, the Finance Minister, and Dr Gerhard de Klerk, the Reserve Bank, said that "the importance

of realistic exchange rates can hardly be over-emphasised under the present circumstances."

Account would have to be taken of the fact that the rand's decline might be temporary.

The appreciation of the dollar in terms of virtually all other currencies was likely to be reversed during the coming weeks, they said.

What mattered was the average rand price of gold over a period of months, not days.

The statement announced a further 0.25 per cent point increase in the Central Bank's discount rate. This means the re-discount rates for Treasury

bills and bankers' acceptances will rise to 18.25 per cent and 18.75 per cent respectively.

As a result, many market observers are confident that prime rates, currently 21 per cent, will rise again this week.

However, a Standard Bank study of the behaviour of the trade-weighted value of the rand shows there are other forces at work. Against a value of 100 in January 1974, Standard Bank's trade-weighted index is now minus 26.5 per cent, compared with minus 20.3 a week ago and minus 15.8 per cent a year ago.

The South African economy is in no position to withstand external shocks of the kind that

continues to batter its currency. The money supply is growing too fast — over 20 per cent annualised — and the year-on-year inflation rate is once again heading for 12 per cent, after almost going under 10 per cent at the end of last year.

This test of resolution could hardly have come at a worse time for South Africa. The Government stands between outgoing and incoming Ministers of Finance, the struggle from the political far Right has intensified, and the country's new constitutional dispensation of a tricameral parliamentary system will doubtless increase popular pressure for greatly increased social spending.

The statement from the six — Indonesia, Thailand, Malaysia, the Philippines, Singapore and Brunei — followed a call for "immediate dialogue" made a week ago by the three Indo-Chinese states of Vietnam, Laos and Kampuchea.

ASEAN sees Hanoi's action as a threat to regional stability. The fresh element in ASEAN's latest statement is based on recent calls for "national reconciliation" from Prince Norodom Sihanouk, the country's former ruler who heads one of the three factions fighting together to regain power.

Asean again urges Hanoi to quit Kampuchea

By Chris Sherwell in Jakarta

THE SIX countries of the pro-Western Association of South East Asian Nations (Asean) yesterday reiterated their appeal to Communist Vietnam to withdraw its forces from neighbouring Kampuchea, stressing that a comprehensive settlement was needed speedily.

The association's Foreign Ministers — the highest-level Asean group to meet regularly — made the call at their 17th annual meeting in Jakarta. Officials said it pointed to further flexibility in the detailed peace plan they first unveiled last year.

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Beirut Airport reopens as protestors block roads

BEIRUT — Beirut airport reopened yesterday after a five-month closure, but the first passengers arrived in a city split in two by protesters demanding the release of hostages held by rival militias.

Officials fear the protesters threaten plans to restore peace to the city.

The first flight operated by Lebanon's Middle East Airlines (MEA) since battles shut the airport on February 6 arrived as demonstrators blocked access roads with tree trunks, telephone poles and blazing tyres.

Beirut's port also resumed operations, but other road block strikes meant most expatriate employees from reporting for work.

Families of people believed to have been seized by Muslim and Christian militias in nine years of civil war barricaded

all four official passages between Beirut's Christian and Muslim sectors.

Muslim militias accuse the Christian "Lebanese Forces" militia of having kidnapped over 2,000 people. The Christian force holds the Muslims responsible for the disappearance of 1,500.

But both sides admit they now hold only about 200 hostages in all. The rest are presumed killed.

Official promises to free those still alive aroused relatives' hopes, but delays have provoked them. Mr Mohammed Al-Faltouri, the senior Libyan diplomat in Beirut, was kidnapped by unidentified armed men yesterday, security officials said.

Mr Al-Faltouri, head of the "Libyan Brotherhood Bureau" (Embassy), was seized near the embassy building, Reuters

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Hawke wins go-ahead for foreign banks in Australia

BY COLIN CHAPMAN IN CANBERRA

MR BOB HAWKE'S Government scored a major victory at the biennial conference of the Australian Labor Party yesterday when delegates voted by 56 to 41 to allow foreign banks to be established in Australia.

Both Mr Hawke and Mr Paul Keating, Treasurer, made powerful speeches to the policy-making conference, arguing that the granting of licences to

foreign banks would provide jobs as well as stimulating competition for Australia's four major trading banks.

The Federal Cabinet is now likely to meet within a few weeks to give approval to calling tenders for the issuing of new banking licences. At least one bank each from Japan, the U.S., Europe and Britain are likely to be successful in the

tender.

In a day in which the Left suffered a number of reverses, Mr Keating also won endorsement for a conservative economic strategy based on a reduction in the federal budget deficit to about \$47bn (\$4.3bn).

Moves for a more expansionary strategy were defeated by conference vote.

But the conference accepted

a proposal from Mr John Dawkins, Finance Minister, for an immediate major review of Australia's taxation system.

Guidelines for this include a restructuring of income tax scales and a rationalisation of the system of deductions and rebates, along with a restructuring of indirect taxation and a stronger emphasis on capital taxes.

The Left, humbled in yesterday's voting, will come back fighting today when they try to persuade the conference to put a stop to union mining.

Mr Hawke seems, however, to have the numbers for a motion which would allow mining to go ahead at two developments in the Northern Territory and at the ASBIO Roxby Downs project in South Australia.

Jackson support for Mondale 'not to be taken for granted'

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE Rev Jesse Jackson, the black presidential contender, has again warned that his support for the Democratic candidate in November's U.S. elections is not to be taken for granted.

Mr Jackson yesterday denied that he will urge a boycott of the election by black voters if he is not satisfied with the outcome of next week's Democratic national convention in San Francisco.

However, he is making clear that the party must not ignore the strength of the power base he has built by winning more than 20 per cent of the popular vote in this year's Democratic primaries and caucuses. Although Mr Jackson last week pledged to support Mr Walter Mondale as the probable Democratic candidate in the autumn campaign, he is now deliberately letting it be known that he does so with a question.

In an interview at the weekend, Mr Jackson said that he was "not obligated to work for the candidate as if I had a staff position." On Saturday he urged black voters, who could provide the Democrats with the margin of victory in November, to await

his "signal" on what to do after the convention.

Mr Jackson recently warned the party leadership that his black supporters could not be counted on to vote simply as a result of "anti-Reagan mania" or a fear that if they did not support the Democratic candidate they would somehow "get left behind."

In addition, Mr Jackson still disputes the fairness of the Democratic presidential selection process which has given him only about 8 per cent of convention delegates. He has tabled a number of motions for debate at the convention, including demands for a reduction in U.S. defence spending and a reform of voting procedures in southern states which he believes discriminate against blacks.

Meanwhile, pressure is mounting on Mr Mondale from his advisers and party leaders to take the unusual step of announcing his vice-presidential choice this week before the convention starts on July 16. Many fear that if he does not do so, he will look as if he is being to pressure groups at the convention, as each loudly demands the choice of its own candidate.

IFC names new chief and change in lending

By Anatole Kaletsky

THE International Finance Corporation

HOW THE MINERS ON STRIKE HAVE BEEN MISLED...

ABOUT THE PLAN FOR COAL.

Miners who are on strike are angry. And it's easy to understand why.

They are angry because of what they have been told by their leaders.

But have they been told the truth?

The sad thing is that this strike is totally unnecessary.

To get them out on strike, our miners have been deliberately misled by their leaders. Causing both bitterness and hardship among miners.

If it goes on long enough, the strike threatens up to 30 good pits with permanent closure. And it could cost not only miners, but also steel workers and railwaymen jobs that should not be lost.

It will drive away future coal customers.

It will make coal more difficult to sell.

Surely, this isn't what our miners want.

That's why, day by day, the Coal Board is publishing the facts. Facts that have been buried by the emotion, and the propaganda of the strike.

Has Plan for Coal's investment been honoured?

Time and time again, the miners' leaders have accused the Coal Board of not honouring the Plan for Coal.

The Plan for Coal, drawn up in 1974 between the NCB, the mining unions and

the Government, hoped for £4.3 thousand million to be invested in the coal industry between 1974 and 1985.

So far, £6.5 thousand million has been invested. That's £2 billion, or 50 per cent more than envisaged. (All figures are expressed in today's money).

Is Plan for Coal's production target being achieved?

Because Plan for Coal did not predict the effects of the fall in energy consumption, the forecast for coal demand in 1985 was about 20 million tonnes more than we now estimate will be used. But, in percentage terms, the Plan hoped that by 1985, coal would be providing a third of the nation's energy needs. Currently, we have a slightly better share of the market than forecast.

Is the industry being modernised – as hoped for by Plan for Coal?

Plan for Coal looked for 42 million tonnes of new capacity by 1985. All this capacity is now completed or under construction.

Plan for Coal expected that the new low-cost capacity would replace the worst, most uneconomic capacity.

Yet the miners' leaders refuse to recognise this.

The Final Tri-partite Report on the Plan for Coal said in paragraph 27:

"inevitably some pits will have to close as their useful economic reserves of coal are depleted".

The Plan for Coal envisaged that between three and four million tonnes of capacity would be closed each year. Yet the average has been only about half that amount.

Since 1974, only 80 pits have closed. Just 12 per cent of our production is now directly costing more than £275 million a year to support. This is money that should be going into modernising our better pits – as Plan for Coal intended it would.

Britain is the only country in Western Europe that is investing so heavily in the future of coal.

The British coal industry has excellent prospects.

This strike – not the Coal Board – could butcher the industry.

That's why it is so important that this strike ends soon.

It was called by the miners' leaders. It now needs to be called off by the miners themselves.

NCB

**One in a series issued
by the National Coal Board.**

WORLD TRADE NEWS

UK wrangle over collection of VAT resolved

BY CHRISTIAN TYLER, TRADE EDITOR

AN ARGUMENT between Customs and Excise and the clearing banks about the operation of the UK Government's scheme for accelerating payment of VAT on imports has been resolved.

According to importers, the wrangle was threatening to cause administrative delay, resulting in chaos at the port when the scheme takes effect on October 1.

The Committee of London Clearing Bankers had objected to the terms of the guarantee that banks have to provide for importers which apply to pay their VAT bills monthly by direct debit.

Many smaller traders, unable or unwilling to pay VAT immediately on the arrival of their consignments, have applied for this limited deferment. Their applications have to be in by the end of this month.

Now the Customs and Excise has lodged "a letter of intent" with the clearing banks' committee, and banks will instruct their branches to provide customers with the necessary guarantees.

Settlement of this relatively minor dispute has not, however,

removed trading organisations' fundamental objections to the scheme. Bodies like the British Ports Association, the British Importers' Confederation, the Freight Transport Association and the Institute of Freight Forwarders are still demanding a meeting with the Treasury to air their complaints.

They say that bank guarantees are unnecessary, are not required of other VAT-paying businesses, and that the Government's attempt to levy VAT at the ports will be expensive and disruptive to dock traffic.

Mr Roy Skelton, secretary of the Importers' Confederation, said yesterday: "It's a disguised import deposit scheme, which is purely protectionist."

He claimed that the Exchequer's one-off cash flow gain of £1.2bn would "cost millions" in management time over the years. There would be serious blockage at the ports before October as agents tried to escape the new system and afterwards as consignments were checked.

He said the Government was talking of providing another 100 customs officers to administer the scheme, but at the same time was being advised to cut the regular service country-wide.

Export credit rate change

NEW MINIMUM export credit rates to be charged by OECD countries from July 15 were published yesterday, our Trade Staff writes.

This is the first move in the so-called "consensus" rates since a semi-automatic adjustment system was agreed last

October. It follows the first appreciable change since then in government bond rates for the five SDR currencies.

Arrangements for officially-supported financing in low interest rate currencies—those whose commercial rates fall below the "consensus" top rate—are not directly affected.

NEW OECD EXPORT CREDIT RATES

(with current rates in brackets)

	Category I (relatively rich) %	Category II (intermediate) %	Category III (poor) %
For credits between 2-5 year inclusive	13.35 (12.15)	11.55 (10.35)	10.7 (9.5)
For credits over 5 years	13.4 (12.4)	11.9 (10.7)	10.7 (9.5)

Cairo puts off choice of N-plant contractor

By Charles Richards in Cairo

EGYPT has postponed a decision on who will build its first nuclear power plant while the nation's consultants, Motorola, considers the answers to some 300 technical questions asked of the bidders, according to officials in Cairo.

The choice of bidder was to have been made in June, then postponed to mid-July, but now officials do not expect a decision before the end of the month.

Bids were called for the building of one or two 1,000 Mw pressurised water reactors (PWR) at Al-Dabaa, 160 km west of Alexandria on the north-west coast. Egypt intends to build eight such reactors to generate 40 per cent of its electricity needs by the year 2,000.

When bids were opened last November, there were offers from five companies: Westinghouse and Bechtel of the U.S., Kraftwerk Union of West Germany, and a Franco-Italian consortium led by Framatome of France. The fifth bid was from BBC of West Germany and Switzerland for the conventional non-nuclear island only.

The Franco-Italian consortium is most strongly placed since it is committed financing for the project.

The French Government export credit agency has said it would guarantee up to \$600m in loans, and the Italians have committed themselves to \$600m. They are counting on the Egyptian Government for the full \$700m put aside from oil revenues in a special renewable energy fund.

UK sells 140 buses to Hong Kong group

KOWLOON MOTOR BUS of Hong Kong has ordered from the UK 140 buses in kit form for assembly in the territory, our Trade Staff reports.

The contract is being financed with the help of an £8.5m loan facility arranged by the merchant banking arms of the Hong Kong Bank group. The loan will be at 10.25 per cent, and is backed by Britain's Export Credits Guarantee Department.

The order for buses and spares has been placed with a range of UK companies, including Hestair Dennis, Duple (Metsec), Leyland, Merton Cammell Weymann, and Walter Alexander.

Dutch gas price squeezed by Soviet supplies

BY JAMES BALL

DISTRIGAZ of Belgium has won a special three-month gas price concession from its main supplier aGsunie in a move which prevented the Soviet Union gaining a foothold in the Belgian gas market.

According to the newsletter International Gas Report, DISTRIGAZ, the Belgian national gas company, approached its Dutch counterpart aGsunie in the closing days of June with a Soviet spot contract in hand and asked aGsunie to beat it.

aGsunie, keen to keep Soviet competition out of a market it supplied with 5.6bn cubic metres last year, did just that. But the marketing battle with its Soviet competitor,

Soyuzgazekspor, is bound to affect the price expectations of both exporters' West European customers this year.

The Soviet contract followed Belgian government approval in mid-June for DISTRIGAZ to approach Soyuzgazekspor for a cheap supply of gas for the country's ammonia and fertiliser producers. The downstream producers, which have long complained of unfair competition from their Dutch counterparts—they pay a special low price for their gas—wanted DISTRIGAZ to change them at the Dutch rate too.

Soyuzgazekspor offered DISTRIGAZ a model spot contract in the gas industry where 20

year contracts with minimum lifting requirements are the norm. "Spot" is less than two years. It was up to 500m cubic metres a year, 15 months, from July 1, 1984; had a fixed price for the first three months with regular renegotiations thereafter; undercut the French and German price by 10-15 per cent (\$3.82-\$4.05m British thermal units—Btu—assuming a French price of \$4.50 per m Btu) and, most important, contained no minimum lifting requirement. This was the contract DISTRIGAZ went with to aGsunie to ask the Dutch company to match it.

July is the traditional holiday month for both Dutch and Belgian gas executives and so

Gasunie was not given much time.

According to industry sources, Gasunie, which had been approached to sell direct to Belgian fertiliser producers, and so declined to earmark a special supply of gas for the Belgian fertiliser producers in dealing with DISTRIGAZ. It also refused to make a long term arrangement. Instead, it gave DISTRIGAZ a discount until October 1, 1984.

The Belgian spot supply was to have been transported by both Rubrgas and Gaz de France and accordingly, both will be aware of the price. Gaz de France has already asked for a lower price on its second

Soviet gas contract, due to start in October. The price just won by Italy's Snam was reported in International Gas Report as \$9.60 per m Btu. Rubrgas, it is understood, has with Soyuzgazekspor negotiators on price last week.

The second West German contract, also beginning in October 1984, calls for annual price talks in the six months leading up to start up.

Gasunie negotiates new price structures with its customers every three years, and will have to settle with its customers before October knowing that Soviet negotiators will be stepping up both price and supply competition.

Boeing, Airbus bid for New Zealand order

BY DAI HAYWARD IN WELLINGTON AND MICHAEL DONNE IN LONDON

A BEHIND-THE-SCENES battle to win the order for three new Air New Zealand wide-bodied jets is going on between the makers of the Airbus A-310 and the Boeing 767.

The New Zealand Government has given Air New Zealand approval to buy the three new wide-bodied jets as well as a new Boeing 747 to add to its existing fleet. The combined value of these orders is likely to exceed \$150m.

It is understood Air New Zealand prefers the Boeing, but the Government sees political advantages in choosing the Anglo-German-French aircraft.

The new aircraft will be used on the Wellington-Sydney route and on Air New

Zealand's Pacific services. Salesmen for both the U.S. Boeing and Airbus Industries, headquarters in Toulouse, have been in New Zealand pushing for a deal.

Although the A-310 is claimed to have an advantage in its cargo-carrying capacity this is not vital to Air New Zealand's cargo needs.

Boeing feels it has an advantage because most of the Air New Zealand fleet is composed of Boeing aircraft.

Boeing also has an advantage because at least one of the new aircraft purchased will definitely be a Boeing. This gives it the opportunity to offer a special pricing structure if it gets the order for all four aircraft.

Air New Zealand will seek

delivery of the first twin-jet in September, next year, with the rest in 1988.

Mr Norman Geary, chief executive of the airline, said: "We have been showing good, sound growth on both international and domestic routes for some time and it is clear that we will not be able to cope without fleet expansion from late next year onwards."

Swissair, the Swiss flag airline, is to spend \$175m (SwFr 550m) on a major re-equipment programme involving purchase of eight new Fokker F-100 short-haul twin-engine jet airliners, and four more McDonnell Douglas DC-9-81 twin-jets.

In addition, Swissair has taken an option on another six F-100s.

Although the F-100 order

comes as a blow to British Aerospace, which had been hoping to sell its new BAC 146 regional four-engine jet airliner to Switzerland, the UK still benefits since Rolls-Royce wins a \$34m order for its new Tay jet engines in the F-100s.

The F-100 is the new Fokker regional jet airliner, announced earlier this year, and Swissair is the first purchaser.

The Swissair F-100s will each seat 84 passengers, and be used on the airline's short-haul European routes, and to and from North Africa, where traffic loads do not require the bigger DC-9s.

The four additional DC-9-81s will enter service with Swissair in 1986, and 1987, replacing some of its older DC-9-32s and DC-9-51s.

Shell doubts on Brazilian alumina deal

By Andrew Whitely in Rio de Janeiro

ROYAL DUTCH/SHELL is reconsidering the level of its participation in the \$1.5bn Alumar project, a major alumina and aluminium complex at Sao Luis, on Brazil's north east coast.

The first phase of Alumar in which Alcoa has a 60 per cent holding and Shell 40 per cent, through its Billiton Metals subsidiary, is due to start within the next few days. Initial capacity is set at 600,000 tonnes a year of alumina and 100,000 tonnes of aluminium.

Concern over the large gap between the government-controlled domestic price of alumina and the much higher world market price lies at the heart of the debate within Shell over whether or not it should maintain its shareholding in a planned \$235m expansion of capacity at Alumar.

The inter-ministerial council responsible for the Greater Carajas programme—of which Alumar forms a big part—last week gave the go ahead for the expansion, which will double aluminium output. But the Government also said the complex would have to export 50 per cent of its initial alumina and aluminium production, and a higher percentage of second stage output.

Shell had been hoping to use its share of Alumar alumina to feed the new Valemin aluminium plant near Rio de Janeiro.

Textile joint ventures with Saudis urged

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

CLOTHING and textiles manufacturers in Britain considering the Saudi Arabian market should attempt to set up joint ventures as a first step according to a report from the clothing industry's economic development committee.

Saudi policy is to buy locally as far as possible and Saudi tenders are allowed a 20 per cent price advantage over foreign competitors. With an import duty on goods which can otherwise be supplied locally of 20 per cent over and above the

standard 4 per cent, life can be difficult for exporters.

In textile piece goods, the Little Noddy report says there is no local production of substance but that there is considerable interest in man-made fibre production and man-made natural fibre mixes. Another area of interest is geotextiles for use in agriculture and construction.

Joint ventures in making clothes would demand careful assessment of local partners and first-class British technology. Most of the labour

would have to be imported, primarily from further east, but any investment would be grant aided.

South Korea, Hong Kong and Pakistan are all strongly established suppliers to the country, providing a prompt service and are in constant touch with local buyers.

American influence is also strong, linked with the American presence in the kingdom, and many workwear items are produced to U.S. specifications.

The country is highly uniform conscious and while most military and defence contracts are subject to open tender competition is strong, with the Koreans well established. There is, however, opportunity to supply non-military uniforms to a wide variety of end users, especially in hospitals, oil-related industries, construction and hotels.

*Export Spotlight: Saudi Arabia From NEDO Millbank, London, SW1; £3.



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INVESTORS CHRONICLE
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UK NEWS

Service chiefs lose plea over defence reforms

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

A WHITE Paper (policy document) detailing what might prove the most radical reorganisation of the Ministry of Defence for more than two decades will be published by Mr Michael Heseltine, Defence Secretary, next week.

His reorganisation of the ministry, foreshadowed by the publication of a consultative document last March, is to go ahead despite appeals by the chiefs of the three armed services that aspects of it will be detrimental to service morale and efficiency.

The heads of the army, navy and airforce - General Sir John Stanier, Admiral Sir John Fieldhouse and Air Chief Marshal Sir Keith Williams - told Mrs Margaret Thatcher, the Prime Minister, last week of their opposition to the proposals.

The three men, with Mr Heseltine, Field Marshal Sir Edwin Bramall and Sir Clive Whitmore, the permanent secretary, met Mrs Thatcher for nearly an hour on Wednesday evening. During that meeting, however, and at a Cabinet meeting the next day, Mrs Thatcher is understood to have endorsed Mr Heseltine's proposals fully.

According to Defence Ministry officials, the White Paper draft is being circulated as a matter of courtesy to Cabinet ministers. They expect it to be published, unchanged, next week, probably on Wednesday or Thursday.

The key aspect of Mr Heseltine's reforms to which the service chiefs have objected is believed to be the abolition of the operational and policy staffs of the three services. They are to be transferred to a Combined Defence Staff, responsible only to the Chief of the Defence Staff and the permanent secretary, and thence to the minister himself.

In his March consultative document, Mr Heseltine made clear that his intention was greatly to strengthen the centre and diminish, if not abolish, what he and many critics of the MoD have long seen as destructive inter-service rivalry.

He is also to create a centralised Office of Management and Budget. That, and the Combined Staffs, will allocate resources "between and within service programmes" as well as prepare the detailed operational requirements for weapons systems.

The reform is expected to result in a slimmer MoD.

Mr Heseltine has also been conducting an inquiry into the 41,000 strong Procurement Executive (PE), which spends more than £7bn annually on buying arms for the forces. However, next week's White Paper is not expected to list detailed changes to the PE, officials say.

In Madrid yesterday, Mr Heseltine, after meeting European colleagues to discuss collaboration on future European fighter aircraft, sought to play down the service chiefs' opposition to the reform.

Austin Rover to build Honda version of joint executive car

BY JOHN GRIFFITHS

AUSTIN ROVER indicated yesterday that its production plans for the XX executive car being developed jointly with Honda are on a substantially larger scale than the Japanese manufacturer's.

Honda plans to build only 40,000 cars a year at its Sayama plant, Kyodo newsagency quoted officials as saying last weekend.

Austin Rover, the volume cars division of BL, the state-owned car manufacturer, would be asked to build 10,000 a year of Honda's version in addition to its own Rover version at its Cowley plant near Oxford.

About 15,000 of the Sayama-built cars would be sold in Japan. Of the 25,000 exports, 20,000 would go to the U.S., and 5,000 mainly to other markets in South-east Asia.

Of the 10,000 Cowley-built Honda models, 5,000 would be sold in the UK and the remainder sold elsewhere in the EEC.

Honda would not say how many of the Rover cars it will build at Sayama, under the manufacturing agreement signed in March, which committed the two manufacturers to building their own and their partner's cars.

Although the cars will share many components, the Honda and Rover versions will differ considerably in appearance and specification.

Austin Rover would not give details of its own production plans. The car is highly important for the company - a flagship model which, chairman Mr Harold Musgrove says, will take Austin Rover back into the U.S. market and capture a significant slice of the European market.

It will be a direct rival for cars such as Renault's recently launched 25 executive car. Renault plans an output of 150,000 25s a year, although it says there are no plans to sell it in the U.S.

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Chemical groups' deal probed

BY ROBIN REEVES, WELSH CORRESPONDENT

THE OFFICE of Fair Trading is investigating a deal between the U.S. mining, oil and chemicals group DuPont, and the U.S. chemicals and pharmaceutical producer Rohm and Haas, which is resulting in the closure of a South Wales chemical plant.

Italy and California, as well as at Pontyclun, South Wales.

Durilite produces ion exchange resins used in a variety of chemical and pharmaceutical processes, including water treatment plants and dialysis machines.

In the case of the South Wales plant, Rohm and Haas is buying only the trade name, processes and patents. According to local trade union officials a condition of the sale is that the plant and equipment at the Pontyclun site cannot be used in future for ion exchange resin production.

Instead, Rohm and Haas will be supplying the British market for strong base ion exchange resins, now produced at Pontyclun, from Durilite's French subsidiary at Choux. Rohm and Haas's existing plant at Jarrow produces weak base ion exchange resins, which have a different market.

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Treasures rescued in £1m York Minster fire

FINANCIAL TIMES REPORTER

TREASURES including tapestries and silver were saved in the early hours of yesterday when fire destroyed the south transept of York Minster, one of the finest examples of early English architecture.

Damage to the building - one of Britain's best-known cathedrals which attracts 2m visitors a year - was provisionally put at more than £1m. The minister is thought to have been struck by lightning.

Hundreds of firemen fought the fire for more than three hours and managed to save the rest of the 13th century building, including the central tower.

Dr Ronald Jasper, Dean of York, said: "We saved priceless items using a human chain of police and firemen and until we were forced to leave by the smoke and flames."

Police discounted the possibility that the fire may have been started deliberately. They said they thought it had no connection with recent demonstrations over the consecration of the Right Rev David Jenkins as Bishop of Durham.

There were protests before and after the consecration because of the bishop's unconventional views on the Virgin Birth and the Resurrection.

Judge blocks sale of diaries

FINANCIAL TIMES REPORTER

A HIGH COURT judge in London yesterday blocked the planned sale at Sotheby's, the London auctioneers, of the diaries of the revolutionary fighter Che Guevara.

Mr Justice Staughton, sitting in private, made the order on the application of the Bolivian Government. The order which directs Sotheby's not to part with the diaries prevents their return to the unidentified vendor who put them up for sale.

The order remains in force pending the hearing of an action over a claim to ownership of the diaries by the Bolivian Government.

Che Guevara, who fought alongside Fidel Castro in the Cuban revolution, wrote the diaries during his final guerrilla campaign in Bolivia, where he was shot by an army firing squad in 1967.

Hill Samuel Base Rate

Hill Samuel's Base Rate for lending is increased from 9½ per cent to 10 per cent per annum with effect from the close of business on July 9th, 1984, not July 8th as stated in yesterday's announcement

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The Ford Cargo 1617 shown here is running at 22 tonnes gross and is packed with fridges, freezers, and cookers.

But, unbelievably, it's a 16 tonne rigid, doing more than the work of a forty foot artic and saving thousands of pounds for the South Eastern Electricity Board.

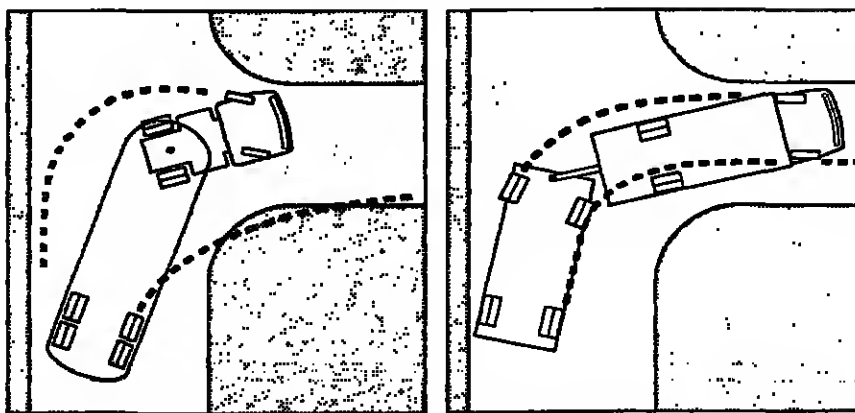
Ford are opening up some remarkable opportunities to save money, with the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM. Making the Cargo system the most flexible of all.

More loadspace less tax.

A drawbar offers you up to 50 feet, or more, total body length giving an extra 25% more usable loadspace than an artic. This means you can carry more on every trip, reducing the number of journeys necessary and saving money on running costs.

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According to a recent Motor Transport article on drawbar handling, "The trailer followed very well, cut-in even on sharp bends was minimal... At no time during the 50 mile run was I conscious of the length." On top of that a drawbar can be driven on a class 3 HGV licence.

The Seeboard story.

South Eastern Electricity Board are completely reorganising their appliance distribution around Cargo 16 tonne drawbar trucks and a demountable body system.

Local distribution is handled by a fleet of Cargo 7.5 tonners. They project savings of thousands of pounds a year.

In addition, Seeboard will make major cost savings on new district depots since appliance stores buildings will not be required.

Unbeatable experience and back-up.

Other Cargo drawbar operators include Rank Hovis McDougall, the Co-operative Wholesale Society and Associated British Foods.

In fact, Ford's experience in this market is unrivalled by any other British manufacturer. And, naturally, Cargo drawbars have the benefit of the best and most extensive dealer back-up in the country.

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UK NEWS

RTZ poised for success on Enterprise stake

BY IAN HARGREAVES

RIO TINTO-ZINC appeared last night to be heading for a comfortable success in its bid to acquire a further 13.1 per cent stake in the newly privatised Enterprise Oil.

Enterprise's shares fell yesterday from 103p to 101p in a weak stock market, suggesting that RTZ's maximum tender price of 110p for each partly-paid share still offers a reasonable premium, especially to underwriters who were left with more Enterprise stock than they wanted in the original flotation 13 days ago.

Some institutions, however, said they would not make a final decision on their Enterprise shareholdings until later this morning. Allowing for the possibility that the market will move in Enterprise's favour.

But with Opec ministers meeting in Vienna, their minds focused up on the weakness of the oil market,

this is considered a rather long shot.

A number of institutions said yesterday, however, that they will probably continue to hold Enterprise shares for their longer-range portfolios, such as life insurance and pension funds, but will sell shares at present held in more short-term, performance-oriented portfolios.

Mr Peter Smith, an executive of Equity and Law Life Assurance, said that the letter to shareholders from Mr William Bell, Enterprise's chairman, advising them not to tender their shares to RTZ had "not added anything to our understanding of the company."

The general City of London view seems to be that since Enterprise shares are trading at a substantial discount to asset value, they represent a reasonable long-term prospect. Many believe that once RTZ has secured its 29.8 per cent stake, Enterprise shares are likely to be weak in the absence of the chance of a complete takeover, which the Government is blocking by holding a golden share.

Industry's cost pressures ease

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

INFLATIONARY pressures on industry eased in June when the price of fuel and materials fell slightly, according to official figures published yesterday.

Manufacturers selling prices rose by less than 1/2 per cent in the month, so that over the latest 12 months their prices showed a rise of 6.2 per cent, little changed from the May figure.

The softening of manufacturers' input prices, in spite of the weakening of sterling since the beginning of the year, should help to moderate price rises for the next few months.

These latest figures, from the Department of Trade and Industry are

closely in line with recent survey evidence from the Confederation of British Industry (CBI) that inflationary pressure in manufacturing industry remains subdued.

The last two surveys by the CBI have shown that a reduced number of companies is expecting to raise prices this summer.

This has helped to strengthen the Treasury's view that the inflation rate for retail prices will fall from the present 3.1 per cent to an annual rate of 4 per cent by the end of the year.

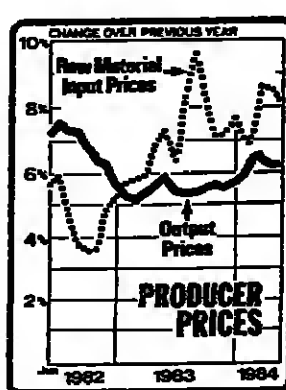
Yesterday's figures showed that the index of bought-in materials and fuels fell by 0.1 per cent be-

tween May and June to 1342 (1980 = 100). The increase in the index over a 12 month period fell from 8.5 per cent in May to 8.2 per cent in June.

The fall in the index in June reflected a weakening of the price of fuel by 0.8 per cent. However, the price of other materials and foods rose by only 0.1 per cent in the period.

The index for the price of manufactured goods rose by 0.2 per cent in June to 132.3 (1980 = 100), with the increase spread generally.

In the 12 months to June, the index rose 6.2 per cent, about the same as in May.



Americans in Britain to get USA Today

BY SUE CAMERON

THE EUROPEAN edition of USA Today - one of two national daily newspapers in the U.S. - is due to go on sale in Britain today.

The 16-page newspaper, which will cost 60p in the UK, is being aimed at American tourists, expatriates and military people, and members of the European business community who have commercial or personal interests in the U.S.

USA Today will be geared to the news from back home. A prototype edition of June 27 features a cover story on the "USA's Unique Wheat

Harvesters," with colour pictures and colour graphics. A second section includes baseball league news plus closing quotations from the New York Stock Exchange.

The newspaper was started in September 1982 and its circulation has climbed steadily to 1.33m in the first quarter of this year. This puts it in third place in terms of circulation after the Wall Street Journal and the New York Daily News. USA Today "confidently" expects to overtake the News later this year.

In the U.S. the newspaper has 48

pages and costs 25 cents. It is part of the Gannett group, which had a net income before tax of \$37.9m (228.4m) last year. Gannett owns 85 U.S. daily newspapers, 40 weeklies and monthlies, 13 radio stations, six TV stations and what is claimed to be the largest outdoor (billboard) advertising agency in the U.S.

Mr David Sundwall-Byers, general manager of the European edition, said the launch of USA Today had been sustained only by Gannett's huge resources.

Costs of setting up the operation had been substantial and the newspaper was not expected to start showing a profit until the first quarter of 1987.

Capital costs included \$48m to provide satellite transmission to 24 print centres in the U.S. and \$25m for automatic newspaper vending machines.

The European edition will be freighted from the U.S. Plans for European printing are being considered.

Pit talks 'progress' raises hopes of strikes settlement

BY PHILIP BASSETT AND DAVID GOODHART

AN END to the four-month-old pits strike appeared within reach last night, after three days of intensive negotiations between the National Union of Mineworkers (NUM) and the National Coal Board (NCB) were adjourned with both sides saying that real progress had been made.

There was no agreement yesterday and the talks do not resume until Wednesday next week. Meanwhile, the stoppages seem set to continue.

The NCB last night released the two sides' draft agreement for resolving the dispute.

Mr Ian MacGregor, the NCB chairman, said he was disappointed by the NUM's rejection of the draft, in the light of the real compromise it amounted to.

None the less, despite surface similarities between the two drafts, there are key differences which Mr Ned Smith, the NCB Industrial Relations Director, accepted were "more than semantic."

The first difference in wording concerns the pit closure programme itself. The NCB has conceded a re-examination of proposals put forward on March 6, while the NUM draft repeats the union's call for a full withdrawal of the closure programme.

It wants five threatened pits - in Scotland, Durham, South Yorkshire, Barnsley and Kent - all to be kept open. The NCB said they could

be the subject of further consideration.

Another key difference emerged over the point at which it becomes unviable to exploit reserves. The NCB draft states: "The NCB and NUM agree that, where a comprehensive and in depth investigation by their respective mining engineers shows that a colliery has no further mineable reserves that

More UK news, Page 12

are workable or which can be beneficially developed, there will be joint agreement between the board and union that such a colliery shall be deemed exhausted."

The NUM draft leaves out the key word "beneficially".

Mr MacGregor said: "We have made major concessions to allow the NUM leadership to retreat from its over-aggressive stance." But he also emphasised that the acceptance of a review of the original 4m tonne cut in capacity was primarily based on the reduction in production consequent on the strike itself. He said the Coal Board has lost 35m-40m tonnes during the strike.

Despite his stress on the NCB's pragmatism, Mr MacGregor also reiterated that the offer did not amount to a concession to the miners.

Film industry fails to win incentives

By Raymond Snoddy

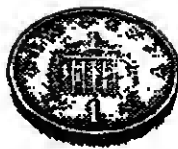
THE BRITISH film industry has lost its case for special investment incentives to compensate for the decision to phase out 100 per cent capital allowances in the budget last March.

The Department of Trade and Industry is believed to have argued for a formal structure of accelerated write-offs for film investment, but the Treasury view against this has prevailed.

The Government will, however, allow the Business Expansion Scheme, under which individual investors can offset annual investment of up to £40,000 in unquoted companies against tax, to be used for film financing.

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The new Daimler 6-cylinder '4.2' and 12-cylinder saloons offer a range of standard appointments and finishings that are simply

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Naturally, the gearbox is automatic. And there is now cruise control.

A fully automatic air-conditioning system provides the perfect ambience for driving.

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Furnished throughout in finest leather, polished Asian burr-walnut veneer and deep pile carpeting, they are supremely accommodating.

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Daimler 4.2 £22,995.00. Daimler Double-Six £25,995.00. Prices based upon manufacturers' RRP and correct at time of going to press, includes full Daimler specification, car tax and VAT. (Delivery, number plates and road tax extra.)



TECHNOLOGY

EDITED BY ALAN CANE

ENGINE ASSEMBLY YIELDS TO AUTOMATION

Robots which can put it all together

BY GEOFFREY CHARLISH

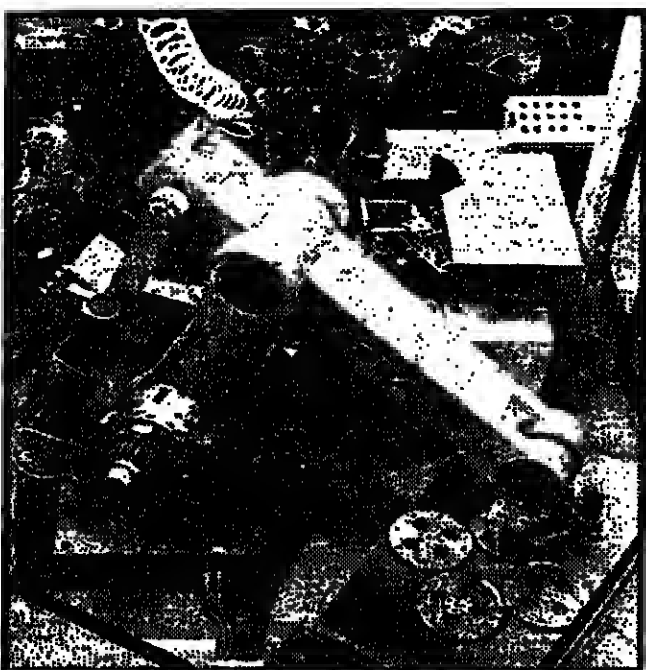
INTEREST IN the use of robots continues to grow in the automotive industry, not just for welding and painting, but in the much more demanding area of engine assembly.

In the UK, for example, a two-year project to automate cylinder head assembly at Austin Rover recently went to Marwin Production Machines under a contract worth £500,000. Based on early work at Warwick University and employing Unimation robots, the system will be able to assemble a number of different types of cylinder head and is planned to go into action in January 1985.

Also just announced is a system for cylinder head assembly from Fairley Automation. This is for "a large diesel engine maker" and is scheduled to come into action in September.

In Sweden, however, Saab Scania has been using six ASEA robots to assemble heads for its petrol engines for some months. It is about to add another three, which will bring the expenditure on robot assembly to about SKr 23m (£2m). Only two shifts of 70 people per shift are used in assembly. Yet, the company's annual production in passenger car engines alone is over 100,000.

Production engineers at the Södertälje plant, just south of Stockholm, were faced with looking up for the new 16 valve, twin-camshaft turbo engine. New equipment would have been needed to assemble the valve gear in any event, so the engineers opted for a system



An ASEA robot assembles engine flywheels at the Saab Scania engine plant.

based on robots and advanced peripheral equipment. The system can deal with old and new types of head.

At the first workstation, the head block is inverted to allow the valves to be inserted manually. By contrast, the more recently designed Fairley system in the UK uses a robot with force sensing and auto-

matic rejection of out-of-limit valves.

After a second inversion, the block moves to the second station where an ASEA IRB6 robot picks and presents the end plate and timing cover, applying and tightening the 26 bolts of six different types to specified torques.

The next task, to compress the spring and secure it with collets, is particularly demanding as considerable force is needed. Saab chose the big ASEA IRB60 which proved able to pick up the 10 gm collets, compress the spring with a special tool, and let the collets drop into place. A measuring unit on the robot arm then checks for correct installation, arranging for diversion off the line if there is a problem. Leak testing follows.

From this point, the engine is built up by a combination of people and robots. Such items as dowels, sleeves, oil filters, gaskets and timing chain are fitted manually. Then, another IRB6 robot picks and presents the end plate and timing cover, applying and tightening the 26 bolts of six different types to specified torques.

Further downstream, another IRB6 picks up 10 cylinder head bolts in turn from an elevator feeder and installs them to precise torque values using a microprocessor-controlled ten-spindle nut runner. Later, another robot installs the engine's flywheel. Previously, this operation was performed manually and involved heavy lifting work. Now, the flywheels arrive directly from the supplier on pallets and are placed by a robot on to an orientation station to identify the position of the timing pin. This done, the robot picks up the flywheel again, in its three jaw gripper and precisely mates it with a dowel on the end of the crankshaft. Then it applies seven bolts and torques them.

The video disc seems set to spin and spin

Video & Film

BY JOHN CHITTOCK

WHEN A pillar of the establishment as orthodox as the Inland Revenue decides to use video discs to communicate with the public, a breakthrough is signalled for this hitherto medium. The application, named TaxFax, can be seen in Nottingham's main shopping precinct this week, following a recent trial in Newcastle.

Created for the Inland Revenue by the Central Office of Information, TaxFax allows members of the public to get answers to their tax questions without disclosing personal information to anyone other than a talking video head on a television screen. The COI believes that this application could be very popular in factories where the workforce do not have easy access to a tax office, and might stum it anyway.

TaxFax uses a LaserVision video disc player linked to a specially designed unit which incorporates a TV monitor, built-in keyboards and large "Yes" and "No" buttons. A low capacity microchip provides some computer facility so that simple calculations can be performed by the unit. The "talking head" (a friendly female tax official) asks the questions—inviting the viewer to press either the yes or no buttons or to enter financial information on the alpha-numeric keypad.

Apart from generalised answers displayed on the TV screen, a hard copy print-out of the financial calculations is fed out of the unit for the viewer to tear off and keep. Thus anyone can check their tax liabilities or their weekly pay all deductions without any loss of confidence of privacy.

TaxFax is still in a development phase but it is just one of literally dozens of new applications emerging in recent weeks for the video disc. In France, for example, the Ministry of Transport has just started to put on the video discs a massive photographic survey of the roads and highways of France.

Originally developed as a conventional photographic archive, the Ministry has been making a systematic record of 20,000 kilometres of French roads—with wide angle views taken every 10 metres both ahead and vertically downwards (to record general information and conditions of the road surfaces).

This archive is now being transferred, in part, to LaserVision discs—which will yield rapid

access to the visual records, amenable to computerised processing.

Numerous other archival applications are now a reality, such as the U.S. National Gallery of Art's video disc containing 1,645 still frames and a tour of the museum. Ideas such as this one bring the visual index attractions of the disc directly to the attention of the consumer—which this column has often argued is the bridge that can lead to public recognition of the medium.

Until now, consumer sales of video disc players have been a flop. In a recent survey, even dealers remained cynical about its prospects. But most of this failure is attributable to widespread ignorance about the capabilities of the medium as a consumer machine—and to the absence of software appropriate to these capabilities.

Even that situation is now, however, changing. In Japan, where JVC have launched the VHD system in consumer markets, 637 titles are now available—with an end-year target of 1,000 titles. In the 12 months since its launch, although only 50,000 players have been bought by Japanese viewers, the sale of 1.5m discs has actually overtaken CD audio disc sales by 100,000.

The figures are small alongside video cassette recorder statistics, but the breakthrough now begins to look inevitable. In the UK, Thorn EMI has just published a study by the North East London Polytechnic into an experimental use of VHS players in four London primary schools. Pupils were given free access to players and to Thorn EMI educational programmes on discs—all of which allow for interactive use, controlled at will by the children.

The results of this small pilot experiment suggest it has been an outstanding success. Its author, Colin Mably of the NLEP, argues: "The time is right for those groups involved in education... to shake off their caution and invest both time and finance into the de-

velopment of interactive video for mainstream education." Teachers participating in the experiment are no less positive—all expressed the firm conviction that the video disc "has a very bright future" subject only to restraints imposed by the economic recession.

Another bridge into the consumer market has been built by Longman and Grolier—two publishing groups who have co-operated in the production of the first disc for a proposed electronic encyclopedia. Made in a remarkable 34 months by New Media Productions, this pilot disc is titled *The Human Body*. Aimed principally at children, it provides a rich mass of moving pictures, stills and captions on everything from brains to bones. Using the keypad and index pages, adults as well as children will become immersed in it for hours—especially as the creative impact of the film-maker has not been neglected as happens in some video discs.

The electronic encyclopedia is based on the Philips LaserVision system and again underlines how consumer promotion of this format continues to be exploited more intelligently by the programme makers than by Philips themselves. News of these applications reaches the press more often via enthusiastic independent producers than from the developers of the hardware.

Most producers seem agreed that Thorn EMI with VHD is making the more impressive efforts in carving out a future for the video disc. And the Japanese software output of VHD titles—637 to date in just over one year against Philips' 420 in two years—shows that VHD has its priorities right. Yet most of the industry nonetheless believes more firmly in LaserVision than VHD—if only because the technology has more potential.

Either way, the video disc has arrived. It is establishing itself worldwide in specialist applications, and as these now begin to reach the public, consumers at last have a chance to discover why the video disc is different from the videocassette recorder. As that happens, perhaps a new video boom will arrive—outstripping the personal computer market in size and real relevance to the consumer end becoming as permanent to our culture as the book.

Maintenance

Underground leaks

BREAKS IN underground pipes from two to 34 inches diameter can be located and repaired using a service offered by AMR Pipe Technology of Northwich, Cheshire (0896 77234).

AMR operates self-contained mobile pipe repair vehicles which incorporate pipe cleaning equipment, TV monitors and cameras, video recorder, resin tanks, pumps and a special injection head.

Clearance of blockages is accomplished by drilling, pipe cutting or high pressure water jetting. Then, the travelling head is passed through the pipe to the break (located by a sonar method). Amkrete resin is used to seal off and make a permanent repair; the resin also penetrates into voids outside the pipe to restore structural stability. The head has a smoothing action on the inside surface, preventing a rough finish.

Concrete, earthenware, plastic, cast iron, steel and fibre-reinforced pipes can be dealt with and the equipment will operate at up to 150 yards from an access point.

Software

Accountancy

SAGESOFT, a software company of Newcastle upon Tyne, is selling a £20 version of its E375 accounting program. The company hopes this will appeal to customers who want to test the software on their own computers before committing themselves to the full system.

Cable tester

Trend Communications has launched a battery powered, solid state scanner designed to test communications cables.

It is pocket sized and capable of testing the maker says, any configuration of cables. It costs £163, exclusive of VAT, and more details can be had on 0625 24977.

ANIMAL HUSBANDRY

Why farmers shoot cattle in the mouth

CATTLE AND sheep will become healthier if they supplement the grass in their diet with large chunks of glass. That is the thinking of the Wellcome Foundation, which is trying to tempt the animals with pellets of the material several centimetres long which farmers shoot into the creatures' stomachs with a gun.

The strategy is not so crazy as it may seem—the pellets, or boluses, contain trace elements of cobalt, selenium and copper which protect the animals from disease and make them more fertile.

The glass comes in a special form that dissolves slowly in the stomach over a year. The cylindrical boluses, which cost about £2 each, are shaped so that they slide down the animal's gullet from a gun positioned in the mouth.

Three researchers at the University of Leeds devised the bolus in work that started in the late 1970s. Dr Stewart Telfer and Dr George Zervas, who are animal nutritionists, and Mr Peter Knott, who is in the university's ceramics department, then took their ideas to Chance Pilkington, a glass company whose best known products are camera and spectacle

lenses. The trio was helped in this by the university's marketing company, University of Leeds Industrial Services.

Chance Pilkington built a new production unit at its factory in St Asaph, Clwyd, and arranged for the Wellcome Foundation to sell the pellets. The structure of the glass for the boluses is quite different to that of ordinary glass, which contains about 65 per cent silica. The material administered to the animals comprises mainly sodium, phosphate, calcium and magnesium oxides, together with the three trace elements.

All are constituents that occur naturally in the diet of farm animals, but sometimes the cow or sheep fails to get enough of one of the trace elements, due to deficiencies in the soil where it happens to be feeding.

Cobalt protects the creature against anaemia, while selenium relieves joint stiffness, pneumonia in calves and infertility. An animal with plenty of copper in its diet, meanwhile, will be unlikely to suffer from lesions in the legs that can lead to lameness.

PETER MARSH

For Peace of Mind

Thomas Cook
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Travellers Cheques

UK NEWS

Lancia likely to miss sales target

By Kenneth Gooding,
Motor Industry Correspondent

THE IMPORT of Lancia cars to Britain from Fiat of Italy is not going as well as was hoped by the Heron Corporation which acquired the concession last year.

Mr Gerald Ross, the car enthusiast who heads Heron, one of Britain's biggest private companies, predicted that the new business would be profitable in its second year of operation.

Mr John Turner, managing director of Lancia, the import company, said, however, that that target would not be achieved. "The task has been more difficult, the road longer than we thought," he said.

Mr Turner estimates that Lancia, into which Heron will invest between £6m and £10m over three years and will sell between 2,500 and 3,000 Lancia cars this year. That compares with 3,461 last year and the 1983 target of at least 5,000.

He insists, that Lancia has made progress in re-establishing the Lancia marque in Britain.

Lancia sales reached a peak of 11,764 in 1978 but came tumbling down, particularly after a much-publicised recall of Lancia Beta models in 1980 because of rust problems in some cars.

Mr Turner maintains that Lancia has stopped the overt discounting of Lancia cars by dealers because the company no longer gives special financial support to enable them to continue to do so.

This helped used-car values to improve, but it had an inevitable adverse effect on market share at a time when many major car manufacturers were offering extra discounts and other incentives to their dealers.

Lancia has also dealt with one of the problems which caused considerable customer criticism in the past. Spare parts availability has risen to over 90 per cent against 60 to 70 per cent previously.

Lancia has gradually been rationalising the range of cars available in the UK and re-positioning the brand in the market. "We want each model to be among the best in its sector and want each one to be perceived as a little bit special," Mr Turner said.

Newspaper group claims damages against union

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

PUNITIVE DAMAGES were claimed against the print union, the National Graphical Association (NGA) yesterday over its bitterly fought closed-shop campaign against Mr Eddy Shah's Messenger newspapers group last year.

The High Court in Manchester was told that between July and December the group had to defend its business against disruption, its premises against siege and its employees against harassment and intimidation by the print union and its supporters.

All that had stemmed from the determination of senior NGA officials to maintain a closed shop in the group, Mr Christopher Rose, QC, for the Messenger Group, told Mr Justice Causfield.

During the dispute the union was fined a total of £675,000 for its contempt of court in defying orders to stop illegal picketing and disrupting the group's business.

Yesterday the group claimed £73,653 damages to compensate it for the quantifiable losses it suffered through the dispute, and also "aggravated and exemplary" - in effect, punitive - damages.

In addition it claimed permanent injunctions restraining the union from interfering with its business. The NGA denied liability for damages and claimed legal immunity for its actions.

Mr Rose said no such immunity existed. There was only a limit of £250,000 on the amount of damages recoverable from the union under section 16 of the 1982 Employment Act.

It is the first time an employer has taken advantage of the opportunity given by the Government's employment legislation to claim damages from a trade union.

Mr Rose said the NGA had striven to halt the group's business in three ways:

● By massive, intimidatory, illegal picketing of the group's premises at Stockport, Bury and Warrington.

● By trying to induce customers or potential customers not to advertise in the group's five free newspapers.

● By trying to disrupt the business by placing bogus advertisements and by upsetting staff by making offensive telephone calls.

However desirable a closed shop might have appeared to the NGA, it had been unlawful to try to impose one, or union membership, on employees who did not wish to belong, Mr Rose said.

Messenger Group employees at Bury and Warrington had voted unanimously not to belong either to a closed shop or to the NGA.

Some of the picketing had been peaceful. At other times, employees had been spat upon and subjected to verbal abuse.

The hearing, which is expected to last three weeks, continues today.

Lloyd's broker plans flotation

BY STEFAN WAGSTYL

PEARSON WEBB Springbett (PWS) is set to become the first Lloyd's insurance or reinsurance broker in eight years to be listed on the London Stock Exchange.

The reinsurance broker, controlled by Mr Malcolm Pearson, is aiming for a listing with an offer for sale of about 20 per cent of its equity. The flotation is expected to value PWS at about £15m.

The last Lloyd's broker to be listed on the stock exchange was Willis Faber in 1978. More recently two companies, Derek Bryant and Steel

Burrill Jones, have floated some of their shares on the Unlisted Securities Market.

Mr Pearson said last night that PWS had no present need to raise money, but was going public to enhance its status in the reinsurance market.

The precise date of the flotation, sponsored by stockbroker Shephards and Chase, will depend on market conditions.

PWS, formed by Mr Pearson in 1964, has a record of almost un-

interrupted growth. Pre-tax profits for the year to March 31 1984 rose to £1.9m on turnover of £10m from £1.6m on turnover of £8m the year before. The company is not making a profits forecast in its prospectus.

Companies listed on the stock exchange are normally required to float at least 25 per cent of their equity. This minimum has been reduced to 20 per cent because PWS's shares are already relatively widely held by directors and senior employees.

Private health insurance still 'perk'

BY ERIC SHORT

PRIVATE MEDICAL insurance paid for by the company is still largely a perk for company directors and senior executives, according to a study by Income Data Services (IDS), the independent pay and conditions research centre.

The survey found very few company-paid medical insurance schemes which applied to the lower grade white-collar staff or to manual workers.

The IDS survey, based on a sample of 50 companies, showed "very striking differences" in the proportions of employees covered by company schemes according to socio-economic groupings.

Overall about 23 per cent of professional employees and 19 per cent of managers were covered, compared with only 2 per cent of semi-skilled and unskilled workers.

The survey showed that, in general, lower grade employees were not interested in private medical insurance schemes.

Where employers had arranged voluntary schemes for employees to pay for insurance the take-up levels rarely exceeded 10 per cent, even though the cost was at a substantial discount to premiums on an individual policy.

Business Opportunities in Clydebank

NO TOWN IS MORE ENTERPRISING

CLYDEBANK UNLIMITED

"Clydebank Enterprise Zone — a bright spot and important lever in Glasgow's industrial recovery" ... Financial Times

Development Policy

- A four year Scottish Development Agency co-ordinated programme of physical and economic development has already created a successful business environment.
- The Clydebank Task Force is now inviting the private sector to share in the substantial business and development opportunities still available.
- The Task Force has identified and evaluated specific projects in the industrial and commercial sectors for which it is seeking joint venture partners.
- Including Enterprise Zone status, Clydebank offers perhaps the most comprehensive and flexible public sector financial support package in Britain.

A Tax Efficient Investment Location

Clydebank Enterprise Zone is unaffected by the changes announced in the 1984 Budget. Thus, 100% first year relief against Corporation Tax still applies to all commercial and industrial building work. Together with continuing rates relief, this underlines even further the value of investing in Clydebank.

Results for the Period to May 1984

New industrial/commercial floorspace completed	920,000ft ²
Industrial/commercial floorspace taken up	950,000ft ²
Companies established	229
New job places created	2,577
Public Sector Capital Investment to date	£19.5m
Committed private investment in property alone	£17.85m

Copies of the Clydebank Development Prospectus may be obtained from Clydebank Task Force, Clyde House, 170 Kilbowie Road, Clydebank G81 2UA. Tel. 041-952 0084.

The announcement appears as a matter of record only

June, 1984



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

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The Saitama Bank, Ltd.

Agent

The Sanwa Bank, Limited

State Bank of India

State Bank of India announces
that its base rate
is increased from
9½% to 10% per annum
with effect from
July 9th 1984

The rate of interest payable
on ordinary deposits
is increased from
5½% to 6½% per annum

Main Office in the U.K.
State Bank House, 1 Milk Street, London EC2

Bank of Ireland

announces that with
effect from close of
business on the
10th July, 1984
its
Base Rate for Lending
is increased from
9½% to 10%
per annum



Bank of Ireland

Allied Irish Banks Limited

announce that with effect
from the close of business
on 10th July 1984
its Base Rate
is increased from
9½% to 10% p.a.

Head Office—Britain:
64-66 Coleman Street London EC2R 5AL

NATIONAL Girobank

National Girobank announces
that with effect from
9 July 1984

Base Rate
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from 9½% to 10%

Deposit Accounts
The rate of interest
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is 7% per annum.

10 Milk Street LONDON EC2V 8JH

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Independence gives hope of security

Ti mDickson explains how a concrete pipemaker avoided the possibility of closure

CONCRETE pipes can hardly be described as a glamorous business in this electronic age—but 60 people in the Cambridgeshire town of March now see them as a solid foundation for their future prosperity.

Just over two years ago when Cawoods Concrete Products (as their company was then known) turned itself merged with the giant Redland construction materials group, that future must have seemed somewhat less secure.

Redland, for example, had previously sold off or closed down all of its pipe-making operations in the UK, including plants at Catterick, Poole and Wombourne, while Cawoods' parent company—frustrated by constant losses in the late 1970s—had earlier shut its Greenwith and Belvedere concrete block works in an effort to make the March-based operation viable.

"The merger of Cawoods and Redland thus raised a major question mark over the future of our company," recalls Tom Moore, the managing director sent in at the end of 1979 with instructions from Cawoods, as he puts it, "to mastermind the recovery or close the place down."

"We were optimistic about our order book, but we could easily have been sold to a major competitor and our jobs moved elsewhere."

Thanks to a management buy-out announced exactly a year ago this week, 60-year-old Moore today controls his own destiny and that of his employees much more closely. In a move which has so far proved remarkably successful, the management team paid Redland £100,000 for the assets, brought in accountant David Willetts as a new non-executive chairman, and changed the name of the company to March Concrete Products.

Besides the executive team, which holds just over 30 per cent of the equity and Willetts (15 per cent), other share-

holders include ICFC, part of the Investors in Industry Group (25 per cent) and local MP Clement Freud (who paid £10,000 for his 15 per cent stake).

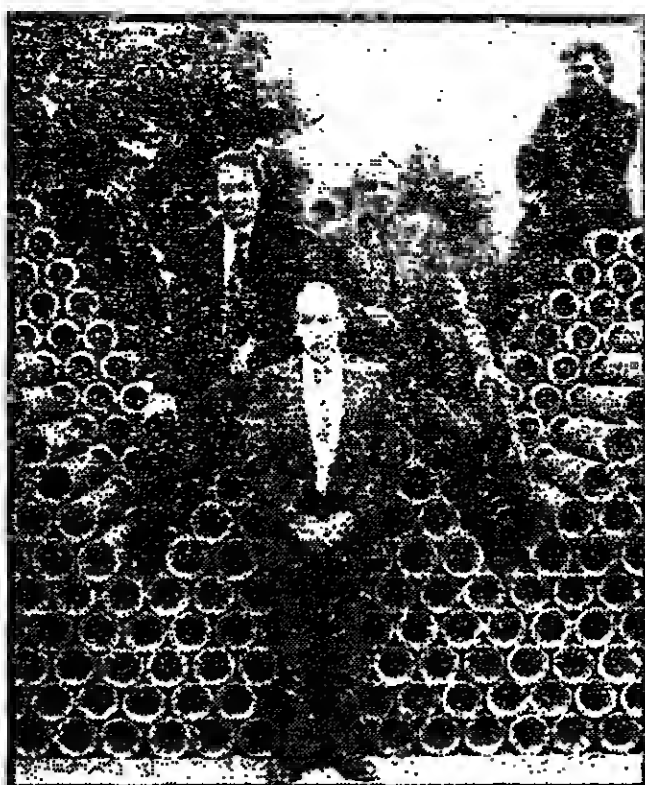
In an industry which still suffers from serious overcapacity and price cutting and continues to see imports (particularly at the smaller diameter end) from plastic pipes and other plastic-based materials, survival for March is bound to be a struggle in the years ahead. The company claims roughly a 5 per cent share of concrete pipes in the UK—where Amey Roadstone Corporation (part of Consolidated Goldfields) is the undisputed market leader with an estimated 20 per cent share.

The first year's results are certainly encouraging, with sales up from £1.7m to £1.85m and profits up 50 per cent to around £120,000 in the 12 months to May this year. But while undoubtedly reflecting the new commitment of the management and workforce to the business, this performance must also be put in the context of the attractive price—a substantial discount on assets—which the new owners paid for the company. To keep up the momentum in a competitive market March must remain highly cost conscious while continuing to invest in new ideas and new techniques.

Corrosion

Perhaps the most interesting feature of the company a year after the buy-out is its directors' belief that their new-found independence has given them both the freedom and confidence to do just this.

March, for example, is now investing heavily in marketing. Dramix steel fibre-reinforced concrete—a product which the company has developed over the last five years in conjunction with the Belgian Bekaert Group. Composed of cement, aggregates, sand, steel and water, the



One year after the buy-out: Tom Moore (centre) with his manager partners (l to r) John Daisley, Alan Wilson, Leo Doyle and Mike Paxton

Dramix product has exactly the same composition as conventionally reinforced concrete, but being "homogeneously reinforced" March claims it is highly resistant to cracks and reduces the risk of corrosion.

Moore is convinced that the buy-out has significantly speeded up this project, which hitherto had been chugging along in the development stage but which now accounts for 10 per cent of total turnover. "Being our own masters we can follow our own inclination," he observes.

Much more ambitiously, however, March is currently contemplating a major investment programme which would involve purchasing a highly sophisticated numerically controlled concrete pipe-making machine from Pedershaab Maskinfabrik of Denmark. Willetts claims this would significantly improve the quality and competitiveness of March products and would put the company "well ahead of its competitors."

Financing, he says, is not a problem since ICFC, Lloyds Bank and a European Community lending scheme are already lined up in support. "The main limiting factors in most businesses are management time, the product range, and size of profits," Willetts and Moore are aware

that March is overdependent on concrete pipes and with unutilised land beside their existing premises are on the lookout for opportunities to diversify.

In the meantime, nobody can say they have not thought through a strategy to retain their independence. Originally enlisted to save local jobs and discourage Redland selling the business to the likes of ARC, Freud is seen as a useful political weapon "if anyone tries to do anything funny."

ICFC, meanwhile, was invited to take part in the financing primarily because "its name on the share register gives us respectability." And, after explaining the ownership change carefully to suppliers and customers alike, the company has gone out of its way to develop an independent image.

With Freud's Liberal Party visibly committed to employee share ownership, it is perhaps embarrassing for him that March does not use this type of participation.

Moore emphasises that he and his fellow managers "have no philosophical objection. We have a bonus scheme but when we looked into the principles of employee share ownership we could not see how we could make them work in this instance."

Mutual benefit of graduate placements

WHEN a student leaves university he or she has tended to look to the Civil Service or big business for employment.

Traditionally the small business has had little social cachet for UK graduates. At the same time many self-made small businessmen have seen little to attract them in the proverbial long-haired academic.

But now a pioneering project, coordinated by Durham University Business School (DUBS), has set out to change that.

During the last year 24 graduates have been given five months' placements with small local businesses in a tripartite project involving the Manpower Services Commission, Rothmans International, a large employer in the area, and DUBS.

Of the 24 students all have now secured employment, eight with the small businesses with which they did their placements.

In discussing the gulf between graduates and small business, Julian Phillips, programme co-ordinator at DUBS, says: "On the one hand there is a belief that small businesses or self-employment are not fit occupations for graduates." On the other, he goes on, owner-managers are often frightened of recruiting graduates. If owners were successful they fell pride in working themselves up from the bottom. If their businesses were not going well the arrival of a graduate in their business could cause anxieties.

"We have shown," he says, "that the skills of a trained mind can be of immediate benefit to a small firm, whereas in a large organisation an individual has to wait a long time to make an impact."

The major problems expressed by graduates, says Phillips, were the lack of establishing a relationship with the owner-manager and lack of experience in their particular project work.

As for the owners of small businesses, their concern was that the projects being undertaken by the graduates should be relevant to their business.

In the end all these problems were surmounted," says Phillips. "And people were treated seriously. Both sides were given a say in everything each had to give the other."

"In the beginning I was not overkeen," says Ian Farnworth, chairman of Cinesport 7, of Langley Park, County Durham, which makes commercial and industrial videos. Richard Hicks, his graduate placement had a degree in Geography and Botany, a training which Farnworth felt was very different from that needed to make videos.

"But I found," observes Farnworth, "that the great thing about a graduate is the ability to learn. That is what we must look for in an industry which has rapidly changing technology rather than an individual with a single skill training."

Richard Hicks project was to develop a closer liaison between clients and the production company. He had to establish the role of co-ordinator within a company that had grown rapidly. Before starting the job however he spent three months learning all the technical aspects of video-making.

"Since Richard became production co-ordinator the lead-time between an initial meeting with a prospective client and starting the job has been reduced from 10-14 weeks to seven," says Farnworth, who started his business two and a half years ago and employs seven people.

Ambition
Hicks's ambition had been to work with butterflies and moths. However, last month Cinesport 7 offered him a full-time job which he accepted.

On Friday Hicks was awarded third prize in a competition which marked the end of this initial DUBS scheme (similar projects may be initiated again by DUBS and other business schools). The first prize was won by Craig Apey who planned and executed a marketing programme for a small business. Autobody, which fits invalid chairs into car bodies.

Second prize was won by Mandy Rigby, who worked at St. Peter's, an electronics components manufacturer. She did market research for future products and prepared and presented the application to the Department of Trade and Industry for selective financial assistance.

Three of the six finalists in the competition, sponsored by Carreras Rothmans, were women. All three suggested that if there were barriers to be got over financial assistance being a woman posed additional problems.

Lisa Wood

Exporting

BOTB dangles a carrot

A CAMPAIGN to encourage more small businesses to become exporters is being launched by the British Overseas Trade Board (BOTB). Conscious that many businesses are unaware of what it has to offer, the BOTB is from today dangling the carrot of a free introductory voucher worth £150 in front of any company which has so far not used its main services.

The voucher can be offset against the normal charge for, for instance, a market report or place at an overseas exhibition or added to the existing subsidy for, say, the Market Entry Guarantee Scheme.

The BOTB, which anticipates a healthy response to its initiative, accepts that "£150 is not in itself a large sum," but says the offer should be regarded as "an incentive for the new exporter to use BOTB services" and is "first and foremost an introductory promotional gesture."

The scheme is one of the main recommendations of a report also out today on the BOTB's services. "In relation to small firms," written by Roy George and Gisela Burg, the two small company representatives on the Board, the report suggests only small changes to existing BOTB services while concluding that the biggest need is to "reach" and help more potential exporters.

Four out of five BOTB customers are already smaller firms—defined as companies with less than 200 employees—and the bulk of net expenditure of £27.5m goes towards helping them to bring in new business. The authors, should be continued.

"We believe that the BOTB needs both to encourage established exporters to export more, and to devote a good part of its resources to bringing along new or small home market oriented companies so that they become the established exporters of the future."

Financial constraints—which affect all Government departments at the moment—will undoubtedly act as a brake on the BOTB's ambitions. But it is nevertheless significant—if not altogether surprising—that the board rejects the view expressed in some quarters that help should be concentrated on

larger and more established companies on the grounds that this is likely to lead to more additional exports in absolute terms and hence a more productive use of BOTB resources.

Burg and George emphasise that the board needs to involve other exporting organisations besides renewing its own efforts. They propose that the BOTB prepares a PR briefing kit for export clubs, chambers of commerce, and similar bodies, explaining how to attract editorial coverage in the local press, time on local radio etc. they welcome the current revamping of BOTB literature—including more "easy to read" single sheet leaflets in a more attractive style, and they point out that the transfer of BOTB regional office records in the near future on to a microcomputer will help focus the publicity and promotion effort.

Substantial
Among recommendations for developing existing services, the report suggests that:

- The payment of travel grants to companies going on outward missions and joint ventures should be speeded up. At the moment slow payment appears to be a problem.
- The BOTB should introduce a more substantial discount for first time exhibitors on stand space at BOTB-supported trade fairs.

- One BOTB regional office should act as a pilot in keeping a list of exporters willing to give advice to new exporters on particular markets.
- The present minimum subscription of 150 notices for the Export Intelligence Service (information sent by Embassy staff on overseas markets, products, and export opportunities) is too high. It should be reduced to 50.

- The BOTB should encourage UK exporters to pass on to overseas posts export opportunities for goods and services which they do not themselves supply.

Copies of the report are available from BOTB, Room 235, 1 Victoria Street, London, SW1. Tel: 01-573 5222. Details of the new voucher scheme should be sought from the same address or regional offices.

T.D.

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CONTINENTAL ILLINOIS

The white knight hasn't arrived

By William Hall in New York

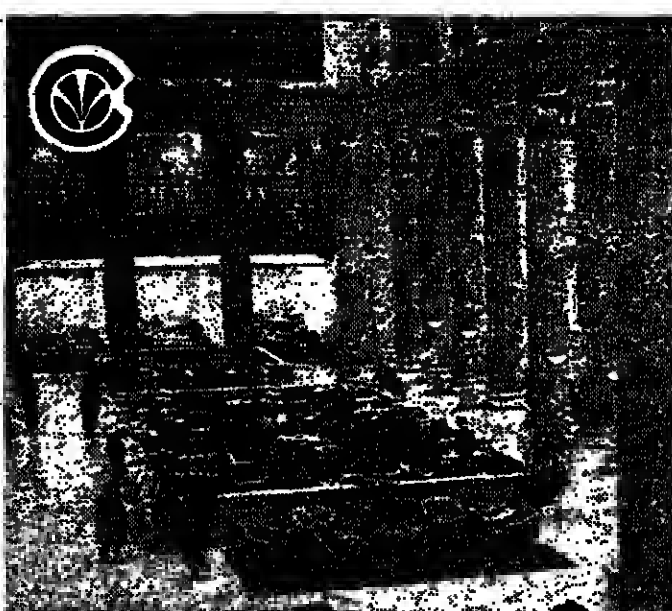
TWO MONTHS after U.S. bank regulators stepped in to stop the multi-billion dollar run on Continental Illinois, there is still no sign of a long-term survival plan for America's eighth biggest bank and bankers believe that unless action is taken soon, the regulators will be left with an expensive skeleton.

Hopes that a white knight in the form of a foreign bank or a wealthy U.S. money centre bank would step in and take over Continental Illinois, off the hands of the regulators at no cost, have all but evaporated. So have hopes that the bank would quickly trade its way back to financial health. Management is still not reliant on long-term official support. Continental, which not so long ago was one of America's proudest and most profitable banks, is still in a state of emergency. Now there are suggestions that the regulators may be growing impatient with the top management at the bank and may be considering changes even though the new management has itself only been in place for a couple of months.

Mr William Isaac, chairman of the Federal Deposit Insurance Corporation (FDIC), who presided over the \$7.5bn rescue, must decide soon what should be done about Continental's long-term future. His room for manoeuvre is fast running out.

The bank is being forced to pass above the odds for its funds, which means that it is almost certainly losing money, and finding it difficult to compete in the corporate lending market, its traditional bailiwick. Uncertainty over its future is damaging its client relationship, staff morale is slipping and senior executives are starting to quit. Meanwhile, Continental's rivals are gathering in the wings and are already making inroads into its market. No bank can survive for long in such an uncertain environment.

When the regulators took the unprecedented step of guaranteeing all of Continental's \$28bn of deposits on May 17, they took the result of a gamble. They hoped the intervention would be sufficient to restore complete confidence in the troubled bank. It did not work.



The big international depositors, who precipitated Continental's problems when they withdrew their money in early May, have failed to return in sufficient numbers to enable the bank to function without relying on the \$5.5bn "safety net" from the commercial banks.

The bank, which has the benefit of a \$5bn temporary capital injection from the FDIC and leading U.S. banks, is still borrowing another \$2bn of overnight money from the Federal Reserve Bank of Chicago, its lender of last resort, plus over \$4bn of Fed funds on an overnight basis from the "safety net". Though Continental's funding needs have dropped as it has shrunk its balance sheet, the official support group is still providing over a quarter of the bank's funds.

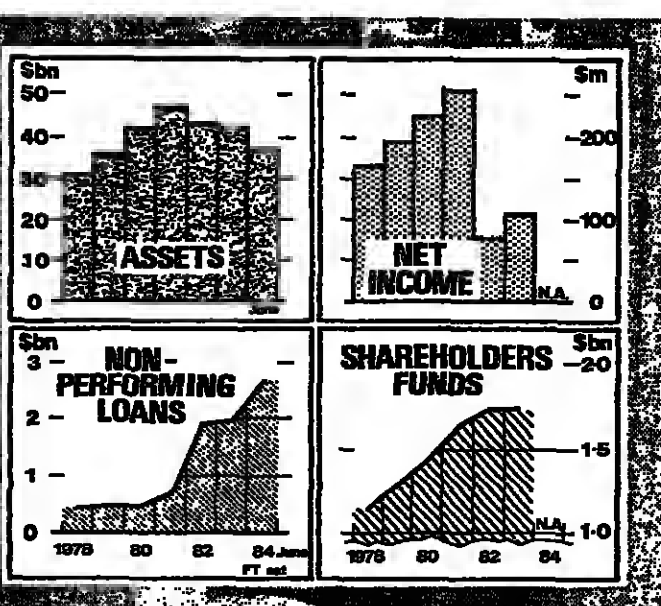
Continental's plight was summed up by one money market trader recently: "I may get an extra 1 per cent by putting my money in Conti, but it is now June 30 and I really do not want to show Conti in my financial statements. I would find it difficult to explain it to my superiors." Bankers believe that the FDIC has only itself to blame for the money markets' continuing nervousness. The FDIC has never said how long it would guarantee Continental's deposits. As a result big depositors

are reluctant to place long-term funds with the bank in case the FDIC withdraws its guarantee before the deposit matures. Indeed, several U.S. bankers believe that the FDIC is in a bigger fix than it dares to admit. Not only has it failed to restore long-term confidence in Continental, but its handling of the case has made it very vulnerable to lawsuits from depositors of smaller banks which have failed in the U.S.

Uncertainty is damaging client relationships, staff morale is slipping, senior executives are starting to quit... and Continental's rivals are making lunges at its juiciest accounts.

over the past years and have lost their money. Why have Continental's depositors been given special treatment? They can fairly ask.

Meanwhile, bankers are questioning the legality of the FDIC's guarantee of all of Continental's deposits and wondering whether the agency has the capacity to stand behind the bank over the long term without additional federal help. Notwithstanding the recent reduction in Continental's balance



Marty Barnes

sheet, its deposits still dwarf the FDIC's \$16bn of total funds.

Mr Isaac is understood to have set an end of July deadline for the implementation of a more permanent solution. Most observers believe that either Continental will be forced into a merger or will be allowed to remain independent with the help of a long-term assistance package from the regulators.

The bank's balance sheet has

been shrunk over the past few months and is now understood to be \$37bn and continuing to shrink rapidly as Continental tries desperately to get down to a size where it can either fund itself independently or be attractive to a merger partner.

Several banks have had teams of people crawling over Continental's books but so far no one has put in a bid. Until the FDIC reveals whether it is prepared to be substantially and financially involved in a

ment support until the bank finds its own level and "that level is believed to be substantially below its present size."

This solution is the least desirable from the standpoint of the authorities, but says Mr Lyons, "I am afraid that is the only alternative. Other experts are less convinced."

Mr David Cates, who runs another bank consultancy, thinks there are several reasons why Continental's problems are unlikely to be solved through the type of solution applied to First Pennsylvania. Continental is much bigger than First Penn and is much more internationally orientated. Nobody knows what the right size of a slimmed down Continental should be, and "how do you shrink it down in size without 'kicking the bones'?" asks Mr Cates. Finally, he questions whether Continental will be able to hang on to its skilled staff and maintain a reasonable service while it is shrinking.

It is one thing to halve the size of a regional bank like First Penn. It is quite another to transform a leading multinational bank into a medium-sized independent regional bank, which most bankers now assume is the course being set for Continental. The pain may be too great.

If see a merger as being the most likely or desirable outcome, Mr Cates says, "Other wise we're looking at a bank whose survival as an independent entity is much more questionable than First Penn, or a bank whose winds up being nationalised."

In common with most bankers, he believed that a solution will have to include a substantial aid package from the authorities. The aid package in Mr Isaac's court. While the provision of long-term financial aid may appear to be a 180-degree turn for a regulator who has been one of the toughest advocates of increasing market discipline in the financial system, it is looking as if any alternative would be too costly and messy.

If it is any consolation to Mr Isaac, there is a precedent in Continental's case. In the 1930s Continental Illinois was rescued from the problems of the great depression by a \$50m capital injection from the government-backed Reconstruction Finance Corporation.

Lombard

Shorter hours and job losses

By Anatole Kaletsky

WHETHER employers like it or not, the handwagon for shorter working hours in Europe is now unstoppable. The offer of a 39-hour week to German metalworkers will act like the release of an emergency brake. Coming on top of the gains on working hours made in the past few years by unions in France, Belgium and the Netherlands, the German settlement has virtually destroyed the mystique surrounding the figure "40."

But if the principle that shorter working hours are attainable has been firmly established, the reasons for setting this objective remain somewhat fuzzy.

Unions declare they are cutting hours to create jobs. But few, if any, are prepared to endorse openly the corollary spell out recently by the European Commission: that reductions in hours must be matched by corresponding cuts in pay if they are to stimulate employment. Beneath the surface, however, there are signs that a modified version of this doctrine could gradually be winning acceptance, perhaps unconsciously, among many workers.

While cuts in working hours are not being matched by reductions in wages, they are being accepted by some union negotiators as a partial substitute for wage increases. On the other side of the coin, work-sharing arrangements may not be creating jobs, but they are helping to preserve the ones which exist.

The "new classical" economists who dominate policy thinking today can point out, of course, that distinctions like these are vacuous: there is no difference in principle between accepting a cut in wages and foregoing a wage increase which would otherwise be on offer. New jobs and old jobs are theoretically indistinguishable and the existence of both depends simply on the level of real wages.

For people who think like this, any linkage between shorter hours and jobs is manifestly absurd. Workers could accept compensating wage cuts, in which case they would be better off simply taking their

new lower wages and working their present hours. The lower wages would then allow employers to raise output and create more jobs; in such circumstances, working hours limitations would simply impose an artificial and unnecessary cap on the total amount the economy could produce. Alternatively, if workers refuse to accept real wage cuts in exchange for shorter hours, they will inevitably expose their employers to higher production costs and condemn the economy to lower levels of output and employment.

Such arguments leave out of account the two most important features of the present European jobs crisis—productivity growth and government-imposed constraints on total economic output. Unless European governments are prepared to adopt much more expansionary macroeconomic policies, in the style of Reaganomics, European industry's proven capacity to generate sustained productivity growth will continue to cut into employment.

Cuts in working hours offer a way out of this conundrum which is in many ways more attractive than the currently fashionable idea of emulating America. After all, the key to America's impressive record of job creation has been an almost flat long-term productivity trend.

By making cuts in working hours conditional on productivity improvements, European employers could continue to keep abreast with new production technologies without forcing their workers into the role queues. By accepting reductions in working time as a substitute for real wage increases, European workers can protect their jobs while sharing their industries' productivity improvements.

In an ideal world, Europe's productivity improvements could be generating higher economic growth instead of more leisure. But as long as European governments stick to their present restrictive monetary and fiscal doctrines, limitations on working hours could do more to reduce unemployment than to constrain economic output.

U.S. policy and recovery

From Professor Wynne Godley.

Sir—The correspondence about the U.S. recovery has become confused because my first reply (June 29) to Professor Harold Rose appeared on a day when, it seems, Harold's Bank were just about the only people to receive a copy of the Financial Times.

It appears that everyone who has written to the Financial Times on this subject, including now (July 5) Harold Rose himself, agrees that fiscal expansion has been a significant factor contributing to the U.S. recovery. This is what apparently has been denied by the Chancellor.

I think it should be added that the OECD figures for the UK, which Professor Rose quoted in his original letter, show that last year there was a substantial expansion in the fiscal stance (appropriately defined). So it now looks as though the recent expansion of domestic demand here has been the result of a fiscal U turn after all, assisted by a credit boom.

(Professor) Wynne Godley, Department of Applied Economics, Sidgwick Avenue, Cambridge.

The effect of milk quotas

From Mr A. Rosen.

Sir—Your supplement article on Irish agriculture (July 2) was indeed timely and well written. It was indeed timely and well written. It was indeed timely and well written.

Your correspondent, Brendan Keenan, demoted what he considered the minimal 4.6 per cent increase in milk production that is to be allowed Irish dairy farmers in 1984. He omitted to mention the various ways in which the Irish will ensure that they not only meet this generous quota (when compared with the 9 per cent reduction imposed on British dairy farmers), but also exceed it so that they may then seek an even greater increase in 1985.

Widespread smuggling of liquid milk from the north to the south is taking place; quotas are being sold and transferred; and various direct supplies by farmers to consumers are being omitted from the quota calculations.

The Treaty of Rome which originally set up the EEC, established that all farmers in the Community should be treated uniformly: the current debate over milk production believes this government's, and indeed, most European governments' intentions to deal equally. The increase allowed for in Ireland's production of milk was a straightforward piece of political blackmail and

Letters to the Editor

should be acknowledged as such. The total disregard of sane business practice by imposing a 9 per cent cut in Britain's milk production at 48 hours notice has already caused a dramatic adjustment in those in line with year connected with the dairy sector.

The Milk Marketing Board, one of the major culprits in failing to anticipate and prepare for quotas, has already made redundant many hundreds of workers and more will inevitably follow. Feeding-stuffs manufacturers have seen their dairy feed sales drop by over 50 per cent while tractor manufacturers have already lost 30 per cent of their budgeted sales.

Companies even more closely connected with dairy farmers have suffered what could well turn out to be terminal blows. All this, and much more to follow, as a result of the imposed and injudicious decision by the EEC leaders to enforce quotas. This confusion has been exacerbated by the total unpreparedness of the farming institutions to cope with such political folly.

The full knock-on effect of milk quotas has yet to be seen and it will be with a very smile that one reads your headlines in August touting the great milk drinking public of a shortage of milk for human consumption in Britain as a direct result of this political ineptitude.

Anthony Rosen, Moor Hatches, West Amesbury, Wilts.

Taking a position

From Mr L. Staden.

Sir—Stefan Wagstyl's article (June 30) on switching from the UK Gilt market into the U.S. Treasury Bond market, gave us some amusing implied exchange rates, but failed to assess the nature of foreign exchange risk.

A switch of under 15 years maturity would lose money if the exchange rate were to rise above \$2.00. As it is only three years since the dollar was last at this level, we must look to the very long end to guarantee our profits.

Consider a 30-year switch from Exchequer 12 per cent 2012-17 into the long bond; this would require an exchange rate of \$2.50 before it went wrong. Unlike, yes, but not really the point. The Salomon break-even figures for the German and Swiss markets, on ten-year switches, are DM 1.68 and SF 1.01. This does not mean

that these are the expected rates, it just illustrates how risk-averse long term investors are when it comes to foreign exchange. If Swiss investors are prepared to forgo premiums of up to 8.7 per cent on relatively short bonds, why should a UK fund take a 30-year position in the foreign exchange market on the strength of a meagre 2.6 per cent differential?

Lawrence Staden, 31 Sun Street, EC2.

Workplace ballots

From the National Officer, Electrical Electronic Telecommunications and Plumbing Union.

Sir—The superficial appraisal of the recent Transport and General Workers' General Secretary's election by Philip Bassett (June 30), uses the alleged return of 39 per cent as the sole yardstick of democracy. On this basis, Soviet elections are more democratic than British elections.

Far from shedding new light, such systems of election perpetuate the murky shadows of the rotten borough system, from which modern electoral practices emerged.

At every stage in the election procedure in the Transport and General Workers' system it is more open to abuse. It is more open to abuse than even the system which applied in the well-known EETPU ballot-rigging scandal. A brief summary of the defects of the election procedure used are as follows:

There is no central register of members on which ballot papers are issued to branches. Votes recorded at branch meetings, which is part of the Transport and General Workers' procedure, can be grossly inflated. Voting papers collected by trade union representatives in bulk from the branch for distribution at the workplace (a major feature of the Transport and General Workers' procedure) may never reach the voter.

There may be, and usually is, bias in any distribution which does take place. Some are highly pressurised, while more discerning members can be ignored. Unacceptable papers can be destroyed, which is not at the workplace, at any of the collating and counting points in the return journey to head office. In the Transport and General Workers' election there were nearly 1m unused papers floating about within the system

with no independent supervision at any of the many stages of distribution or return. No wonder cries of "foul" are loud and frequent, and already instances of alleged abuse are being cited. The Bristol Evening Post has reported new membership cards being issued already franked as having voted.

Legal redress as argued by John Selwyn Gummer in defence of such ballots is costly and largely impractical, for other reasons. Workplace ballots contain within their essential procedures, the very seeds of malpractice. What court can decide the point at which pressures to vote for one, or constraints on access to information or ballots in relation to another, become fraudulent, especially where it can be argued that the members' complaint springs mainly from his own inertia or indifference?

A person denied a vote for a candidate he does not know in an election he is unaware is taking place, suffers no feeling of loss, nor is he likely to rush to court against practices which are seen as inseparable from the election methodology employed. To prove abuse could prove as difficult as pinning a globe of mercury to a pane of glass.

Comparing such workplace elections favourably against the postal balloting system used in the EETPU, where the only alleged higher turnout is the former, without regard to any of the other essential considerations, is misleading in the extreme.

If the Government lends its authority to workplace ballots, the credibility of such procedures will be enormously strengthened and the fight for the only practical alternative, namely secret postal voting, will suffer a heavy reverse.

In Mr Chapple's words: "It may be too much for the TUC to ask its mixed bag of affiliates to favour postal ballots. The Government can afford to be less meaty-mouthed." P. McMahon. Hayes Court, West Common Road, Bromley, Kent.

There still is...

From Mr S. Lyon.

Reminds me of an occasion in the 1950s when I was catching a train from Euston to Liverpool. The man in front of me in the queue at the bookstall asked the assistant: "Are you got Tibbits?" No, he hadn't. "Well, then, 'ave yer got 'i Financial Times?" Was your page three something special in those days?

Stewart Lyon, Guadale, White Lone, Guildford, Surrey.

Unigate

PRELIMINARY RESULTS FOR THE YEAR ENDED 31 MARCH 1984

Getting into Shape

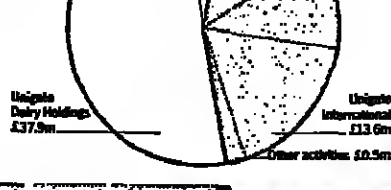
As Unigate's long term strategy begins to bite, results reach record levels.

Our record '83/84 pre-tax profits signal the beginning of a new chapter for the Unigate Group. We have now achieved two major objectives—the revitalisation of our UK-based food operations, and the rebuilding of the Group structure as a base for future expansion.

Despite substantial costs, we produced a modest cash inflow of £2.9m during the year after a £20.9m outflow in the previous year. Unigate's balance sheet is now in good shape and we look forward to strong cash generation in the future. The Group has also made progress towards achieving other parts of its strategy.

Operating profits from activities outside the UK food business now account for 44% of the £71.9m Group total.

This figure should be compared with that of less than 25% five years ago and it reflects the continued success of the overall strategy.



Unigate is now concentrating its activities in three main business areas—the manufacture and distribution of food, transport and distribution services, and exhibition and specialist engineering services. We have continued to reduce our dependence on declining markets and in particular on the market for UK milk products. At the same time we are improving our position in growth markets.

We also intend to attain performances at least equal to our most effective competitors in each of our markets. Through a programme of developing our existing business structure, we seek a balance between quality of earnings and growth. Return on trading capital again increased from last year's figure of 14.4% to 17.4%. Operating profit as a percentage of sales rose during the year from 3.7% to 4.1%.

FINANCIAL HIGHLIGHTS	'83/84	'82/83
Turnover	1,766.2	1,622.1
Operating profit	71.9	61.1
Profit before tax and extraordinary charges	57.1	43.7
Extraordinary charges	26.7	13.7
Earnings per share	2	5
Dividends per share	18.5	14.1
	7.5	6.8

The above figures are extracted from the full accounts (on which the auditors have given an unqualified report) which will be contained in the Annual Report to be posted to Shareholders on 9 August 1984.

Divisional Review
Unigate achieved a dramatic increase in profits during 1983, from £3.8 to £8.1 million. This has been one of the principal reasons for the 44% of Group operating profits produced by activities outside the Group's UK food business.

Unigate's steady progress on all fronts has also helped to boost its results. The growth in Unigate International's profits would have been greater but for the US Government intervention in the American cheese market.

Unigate Dairy Holdings' share of Group profits has now fallen to 53% despite a 16% year-on-year increase in the division's own results—a fine performance against a background of well-known problems which have dogged the division's markets for milk products. Major capital expenditure and streamlining of existing plant have begun to yield the expected returns.

Unigate Meat Holdings, however, was unable to capitalise on last year's turnaround. We have undertaken a close review of all companies in the division which were not performing at optimum levels. As a result, three companies, including Henry Telfer, have been disposed of, holding out the prospect of a more satisfactory profit level for the division.

Prospects
Unigate has undergone a radical restructuring of its business, and is now in a strong position to benefit from an increase in consumer spending on food and services, stimulated by an improvement in the economic climate at home and overseas.

Unigate is getting into shape for a successful future.

JOHN CLEMENT

Chairman & Chief Executive

If you would like a copy of the 1984 Annual Report to be published on 9 August, please write to: Company Secretary, Unigate PLC, Unigate House, Western Avenue, London W3 6SH.

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FINANCIAL TIMES

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RATE RISE MAY BRING FURTHER SETBACKS

Hong Kong stocks slide steeply

By DAVID DODWELL IN HONG KONG

SHARE PRICES on Hong Kong's stock market slid steeply yesterday as the colony's business community came to terms with an unprecedented 3/4-point prime lending rate increase introduced on Friday night. The increase, an emergency move to prevent a collapse of the local currency, lifts the prime rate to 17 per cent.

The Hang Seng index ended the day down 49.28 points, at 773.60, with stock market operators forecasting further falls in the days ahead. The index has dropped to its lowest level since September last year, when panic selling took it down to 890 points. The index is now 400 points below its 1984 high.

Hong Kong's financial authorities yesterday took bleak comfort in the fact that the Hong Kong dollar had stabilised in the area of HK\$7.85 to the U.S. dollar, compared with falls on Friday to HK\$8 to the American unit. That, however, was at the cost of interbank rates soaring to between 35 and 40 per cent for overnight money.

Senior bankers considered that the squeeze might continue for several days before the local currency was brought back to the HK\$7.80 level at which it has been

pegged against the U.S. dollar since October 17 last year.

Stock market operators took comfort from the prompt, decisive action by the colony's monetary authorities to protect the currency on Friday night. Talk of the authorities' lacking the means or the will to defend the dollar at that level have now subsided.

However, speculation is still strong that interest rates are set to rise further in the U.S., with all eyes focused on the meeting of the U.S. Federal Reserve board early next week. As a result, upward pressure of Hong Kong interest rates is unlikely to subside in the near future.

Exact reasons for Friday's collapse have still not been found. It has been clear for several weeks that the progressive strengthening of the U.S. dollar against currencies worldwide was creating problems for Hong Kong's monetary authorities, and putting the pegged rate under strain.

Once the run occurred, the overriding bearish mood in Hong Kong's financial markets took over, and, in turn, took its toll on the stock market yesterday. It has become clear to Hong Kong people

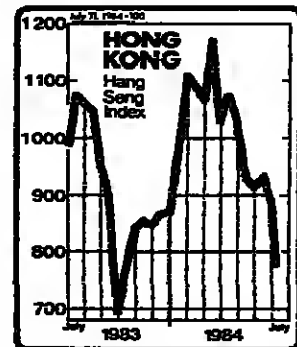
that the secret Sino-British talks over the colony's future have reached a critical stage, with important differences remaining between the two sides.

Political uncertainties about the fate of the talks have dominated the stock market for many weeks. That is likely to continue at least until September, when an agreement between China and Britain is to be signed.

Commenting on Friday's interest rate increases, one senior Hong Kong banker insisted the move was "an emergency response to an emergency situation." He added: "Once it is clear that the situation has stabilised again, local interest rates are likely to come back down very fast."

Stock market analysts seemed less sanguine. One noted: "The Hong Kong dollar certainly strengthened from Friday lows, but not to the extent that people feel comfortable."

Like other operators, he was not convinced that the market had yet touched the bottom: "It is all a matter of political confidence at the moment," he said. "With all of the uncertainties around us between now



HONG KONG
Stock Index

and September, there is certainly no good reason for buying shares at present prices."

Most stockbrokers agreed that further falls into a range of 700 to 730 on the Hang Seng index were likely.

Stockbrokers were, nevertheless, consoled that the market had remained composed. One said: "Compared with the crisis that was in the air of September last year, the mood is nothing like as bad. It is more a matter of indifference."

Preparing for a storm, Page 4; Market report, Page 27; Leading prices, Page 30

Strikes at bases add to strain in Greek-U.S. relations

By Andriana Ierodiaconou in Athens

PERSISTENT STRIKES by Greek workers at the four U.S. military bases in Greece may be causing second thoughts in Washington about a \$200m project to update base facilities, according to American officials.

The project was discussed during a visit by Mr Casper Weinberger, the U.S. Defence Secretary, in Athens in April.

Since then, nothing has been heard of the plan. "We suspect it is linked to the outcome of the base strikes," one American official said.

Members of the main Communist-controlled union representing the 1,600 Greek employees at the bases have been on strike since July 2. Tension has been particularly high at the Hellenikon air base east of Athens, where strikers have reportedly been interfering with the entry of U.S. military personnel and Greek workers not on strike.

American anger at police failure to curb the strikers has contributed to the impression that Greek-U.S. relations are currently at their lowest ebb since the Socialist Papandreu came to power in 1981.

The Greek base workers' union has been striking sporadically since the autumn of 1982. Workers are demanding a retroactive revision of promotion scales, and the introduction of index-linking of wages and a 37 1/2-hour week, as in the public sector.

American officials calculate that meeting those demands would mean an immediate bill of about \$4m.

A Greek arbitration court ruled in favour of the union's demands last December, but the Americans say that under the 1960 agreement governing the status of Greek base employees, work terms and conditions must be settled through bilateral Greek-U.S. talks.

American officials are now hinting that Washington, as a reflection of poor relations with Athens, is in no mood to rush into talks of this kind.

No date for the start of talks has yet been set and they ruled out giving in to the union demands.

Reginald Dale, U.S. Editor, adds from Washington: The Reagan Administration was reported yesterday to be planning to block a Greek attempt to acquire surplus American-built F-5 fighters from Norway, largely to show disapproval of what it regards as the Papandreu Government's lax attitude towards terrorism.

Washington was also said to be angered by what it considered to be the continuing anti-American tone of remarks made by Mr Papandreu and other members of his Government. U.S. officials said that most or all of the 16 F-5s would probably now go to Turkey, placing further strains on Greek-American relations.

They added, however, that the final decision, which is expected in the next two weeks, would have no bearing on Greece's request to buy new F-16 or F-18 fighters, which would be financed with U.S. credits.

The U.S. has been particularly irritated by Greece's recent release of an alleged Jordanian terrorist, who was suspected by American and British intelligence of planning to blow up an airliner.

The terms under which Norway acquired the F-5s 10 years ago stipulate that the aircraft may not be transferred to any other country without U.S. permission.

U.S. officials said that Turkey had been the first to ask for the aircraft, which would be provided free of charge. Turkey had a much greater need to modernise its air force and less money to do so than Greece.

THE LEX COLUMN

Sterling halted at the quayside

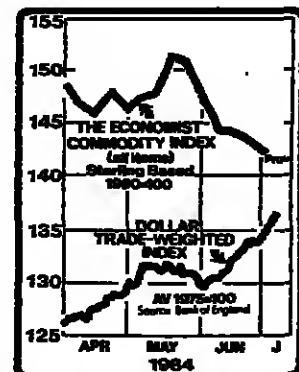
The arrival of a national dock strike like a bolt from the blue last night left the stock market conspicuously short of a ready reckoner for the occasion. Fast shooting economists were quick on the draw with statistics on the impact of the two-week dockers' strike in the mid-summer of 1972. These leave no doubt about the potential risks of this latest banana skin for the Government's exports bill in 1972 by a seasonally adjusted 33 per cent between July and August. This had little or no apparent effect on the financial markets at the time, however, where equities, gilt-edged and sterling felt no interruption to a sharply upward trend.

It might be rash to deduce from the muted reactions of last night's London markets that the same will apply this time round. For not only is the City of London already accommodating itself to the coal dispute, and the routine uncertainty of this week's Opec conference; but it is caught these days in an equivocal state of mind about the underlying trend of its markets. Indeed, the not unfamiliar predicament of the financial community over a run on sterling looks more and more like an acid test of market psychology—more precisely, of whether the bull market has any life left in it.

Undermined

As it happens, similarly critical stages have been reached in many of the world's financial centres. The bogey in almost every case is, of course, the Jewish behaviour of the U.S. dollar. This, more than local problems of industrial relations is the real background to the slide in the pound, even though sterling has lately cut less than a dash against most other currencies. The same applies wherever non-dollar financial assets are finding themselves undermined by the strength of the U.S. currency: commodities, gold and non-dollar paper assets are all creaking ominously.

Nowhere has this been better exemplified in the last few days than in Hong Kong. The colony is again beset with political uncertainty, telescoping the perspective in which the markets now view its future. To have pegged the HK dollar



DOLLAR
and
STERLING
Exchange Rates

the kind of correction decreed by the normal arbitrage between the two markets. The simultaneous 25 per cent decline in the rand—cutting back the value of South African dividend's to U.S. investors—and the obvious decline in gold's attraction in view of high real interest rates both suggest a sharper fall in gold shares might have been in order.

In fact, gold-mining shares seem to have been protected by the ring which has closed around their ownership. Some 85 per cent of the present market float of South African gold mines is now held by no more than 60 or so companies. Of these, 40 are international gold funds which appear to have sold their shares rather less readily than individual investors used to. If they were now to find themselves obliged to sell—not least under the pressure of unit redemptions—traffic in the international gold market could turn into the classic one-way street.

Oversupply

The economics of gold mining suggest that the oversupply of gold is unlikely to abate. This is the more so since the real cost of holding metal under today's interest rates is once again becoming an undeniable deterrent—a yawning contrast with the situation 10 years ago when gold shares offered a real return and U.S. Treasury Bonds did not. The speed of the fall in both shares and bullion must leave open the possibility of a technical rally in the near term. But the only thing which can make a lasting difference would be a reversal of those forces which continue to fuel the dollar.

What the gold markets really need is the long fabled sudden collapse of the dollar; a slow depreciation of the U.S. currency might have little effect, since it would not necessarily deter investors from the bond market. As for sterling, in the short term, still higher UK real interest rates may offer some relief. Even those might be of no avail if the transatlantic yield differentials were to be reinforced at this stage by political complications. But this is just what the market now has before it.

Canada sets date for poll

By Bernard Simon in Edmonton

A GENERAL election will be held in Canada on September 4, the country's new Prime Minister Mr John Turner said in Ottawa yesterday.

The announcement ends speculation that he would call a snap poll to capitalise on a surge in public support for the ruling Liberal Party.

Mr Turner also announced that the Queen had postponed her trip to Canada, due to begin this Saturday, until late September.

He discussed the royal tour with the Queen during a brief visit to Britain last weekend.

According to Mr Turner international and domestic economic problems make an election necessary. "We need a renewal of confidence and certainty in this country," he said, referring to Canada's double-digit unemployment rate, rising interest rates and the Canadian dollar's decline to record lows.

He said the Government required "a clear and fresh mandate" to deal with these problems.

The election is the first since the Liberals were returned to power in early 1980 after the brief tenure of a Progressive Conservative government headed by Mr Joe Clark. The Liberals have governed Canada for 42 of the past 50 years.

They trailed far behind the Conservatives in opinion polls in the past year or two, as a result of unpopular economic policies and the autocratic style of Mr Pierre Trudeau's government.

But Mr Trudeau's retirement and the election of Mr Turner as party leader last month have boosted Liberal fortunes. The Liberals are running slightly ahead of the Tories in the polls.

In the present parliament, the Liberals hold 139 seats, the Tories 100 and the socialist-leaning New Democratic Party 31. There are 11 vacant seats and one independent. The election campaign is likely to be dominated by economic issues,

BIS warns against further rise in interest rates to curb dollar

By PETER MONTAGNON IN BASLE

"MASSIVE INCREASES" in European interest rates would be needed to stem the dollar's rise on foreign exchange markets, said central bankers attending the Bank for International Settlements (BIS) monthly meeting in Basle.

Recent efforts to raise interest rates in several European countries have been insufficient to stop the dollar's advance. Further sharp rises would be politically unacceptable because economic recovery would be put at risk, they said.

Consequently, the central bankers said they were resigned to the dollar's strength, although its recent rise had added to the volatility of the markets. This made them even more convinced that the dollar's eventual fall would be dramatic.

Senior central bankers said their

discussions had, in fact, touched only lightly on the foreign exchange market. The question of concerted intervention to depress the U.S. currency had not been raised, they said.

The bankers said they spent much of yesterday afternoon discussing the outlook for September's International Monetary Fund (IMF) annual meeting with Mr Jacques de Larosiere, the IMF managing director.

Mr de Larosiere, who was visiting the BIS as part of a scheduled European tour, told the bankers that he did not expect to seek a further loan from them to boost the IMF's financial resources. Last winter central banks of leading industrial countries agreed to lend the IMF \$bn (\$3.66bn) in special drawing rights (SDR).

The IMF's resources are now reasonably comfortable, especially since it has not yet had to extend loans to three potentially large debtors—Argentina, Nigeria and Venezuela—which had been expected this year.

Mr de Larosiere, who met Mr Bernardo Grinspun, Argentina's Economy Minister, in Italy over the weekend, said it was still too early to speculate on when that country would reach an IMF agreement.

He also said that an IMF facility to compensate debtors for high real U.S. interest rates was not under discussion. Such a facility was requested by Latin American debtors at their conference last month in Colombia.

Today the BIS is expected to name a new president to succeed Dr Fritz Leutwiler.

Guardian Industries chief in buyout bid

By PAUL TAYLOR IN NEW YORK

GUARDIAN Industries, a leading U.S. flat glass manufacturer, sold yesterday that Mr William Davidson, president and chief executive, planned to offer \$24 a share or a total of about \$305m for the 57.6 per cent of the company he did not already own.

Mr Davidson, who has led Guardian's successful expansion into Europe through its 70 per cent-owned Luxembourg subsidiary and the recent acquisition of a 48 per cent stake in a Spanish glass manufacturer, owns 42.4 per cent of the Michigan-based company's 22.1m shares. The proposed deal values the company at \$530m compared with a book value of around \$210m.

Yesterday Guardian said Mr Davidson had begun negotiations with 10 other large shareholders who together owned 4.4m shares. Those shares, which are thought to be

owned by other directors, would be purchased for cash and securities worth \$24 a share, while Mr Davidson would purchase all the remaining publicly held shares for cash only.

The offer, details of which have yet to be finalised, will be presented to Guardian's board and would be subject to various conditions, including financing arrangements, debt restructuring and an agreement with the 10 biggest individual shareholders.

Guardian, a manufacturer of glass products for the construction and car industries, has grown rapidly in recent years. Last year the company reported revenues of \$469.8m against \$408.5m in 1982 and just \$208m five years ago, and had net profits of \$36.1m compared with \$33.8m in 1982.

Chance for Air Florida to fly again

By Our Financial Staff

A MIAMI bankruptcy judge ruled yesterday that Air Florida, the American airline that filed for debt protection under Chapter 11 of the U.S. bankruptcy code last week, can use up to \$4m of accounts receivable in the next two weeks to try to get flying again. Air Florida ceased operations last Tuesday.

The Federal Aviation Administration, Air Florida's largest secured creditor, opposed the request.

The judge also ruled that Air Florida must return two of the three Boeing 737 aircraft it is leasing from Guinness-Peat Aviation, another secured creditor.

This decision means Air Florida now has nine aircraft.

The airline is understood to have intended to ask permission to use up to \$27m in accounts receivable to get some of its aircraft flying again.

In its Chapter 11 bankruptcy petition the airline reported assets of \$145.2m and debts of \$221.4m, including secured debts of \$140m. The FAA is owed \$56m, secured by loans on three 737 airliners and the receivables.

Air Florida's largest unsecured creditors include FirstBank of Dallas, owed \$32m and Boeing, owed \$30m.

Airline officials have said they want to resume their profitable Miami-London service and selected domestic and Caribbean routes.

UK dockworkers call national strike

Continued from Page 1

Yesterday's move by dockers' leaders took many people by surprise. Attention had been focused on the talks in the coal dispute. The local issue at Immingham had generally been overlooked and the dockers' threat of a national strike, made in April, had been largely forgotten.

To the transport union, however, it was simply a matter of enacting automatically its policy of national industrial action in the event of any

attempt to breach or interfere with the dock labour scheme.

Mr John Connolly, the union's national secretary for docks and waterways, laid the blame at the door of British Steel. He said the corporation had been asked on three occasions last week to delay its shipments of ore to Scunthorpe until after yesterday's coal dispute talks.

The union says the loading of ore at Immingham is indisputably the

work of registered dockers under the labour scheme. British Steel says everything it has done at Immingham has been covered by "existing agreements."

The National Association of Port Employers said it was appalled at the union's decision to strike. Whether or not the labour scheme had been breached was a matter for the scheme's National Dock Labour Board to decide, the association said.

At Immingham, the association

launched by nationalised banks this year. The previous largest was Ffr 1bn for Banque Indosuez.

The exact yield will vary between 85 and 130 per cent of average French bond market interest rates. It embodies a fixed portion made up of 33 per cent of bond yields and a floating part equivalent to 33 per cent of the increase in the bank's future group net profits compared with 1983.

Last year's group net profit, after small adjustments, which will serve as the base for the TP index, was Ffr 1.52bn, showing an annual average increase of 20 per cent over the past six years—although M

Thomas admitted growth had tailed off over the past two years.

The BNP issue is expected to be particularly favoured by institutional investors.

M Thomas, like other French nationalised bankers, has placed considerable emphasis in recent months on the need to strengthen capital resources. He said yesterday that the bank's nationalised status had led in the past to lower capital ratios than those in other countries. "But I do not wish to escape from the general desire to improve ratios," he said, adding that this desire "very well understood" by BNP's state shareholder.

BNP taps market for Ffr 1.5bn

Continued from Page 1

government decided to open 10 per cent of its capital to the public, primarily by allowing employees to own shares.

Since the Socialist government took power, BNP's Ffr 1.5bn equity capital has again reverted entirely to the state's hands. M Thomas said the TP issue would allow outside investors again to "participate" in the consolidated profits of the bank, a third of which come from foreign operations. He claimed that the issue had all the characteristics of a share offer apart from the lack of voting rights.

The BNP transaction represents the seventh issue in a series of TP

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VENTURE UK AWARDS

Venture UK, the magazine for and about Britain's fastest growing companies, will be launched in October.

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A distinguished panel of judges will choose the overall winner on the basis of the company's proven growth record over the past three trading periods, and taking into account the sector in which it operates.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday July 10 1984



Missouri banks to merge in \$230m consolidation move

BY PAUL TAYLOR IN NEW YORK

BOATMEN'S Bancshares, the St. Louis, Missouri-based bank holding group that ranked as the 97th largest bank in the U.S. in terms of year-end assets, is to acquire Chartercorp of Kansas City, Missouri, for about \$230m in cash and shares.

The merger would make Boatmen's the largest commercial bank in Missouri, with 45 subsidiary banks and assets of more than \$6bn, ranking it among the 60 largest banks in the U.S. The move is seen as part of a continuing trend of consolidation among smaller regional banks ahead of any changes in Federal and state banking laws which would allow the main U.S. banks to establish interstate banking operations.

Chartercorp owns 27 banks with assets of about \$2.7bn, while Boatmen's owns 18 banks with assets of about \$3.4bn.

The merger, which Boatmen's said it expects to complete in the 1985 first quarter, would boost its capital to \$400m and raise its maximum lending limit per customer to around \$60m from about \$27m, enabling the bank to compete more effectively for important corporate business.

A number of states, led by New England but also including Missouri, have been considering reciprocal banking laws that would allow out-of-state banks from states with similar laws entry into the local market.

Under the terms of Boatmen's offer, Chartercorp's shareholders would receive \$5 in cash and nine tenths of a share of Boatmen's common stock for each of Chartercorp's 7.9m shares outstanding. In over-the-counter trading on Friday, Boatmen's stock closed at \$27 a share, unchanged.

U.S. software pioneer struggles to survive

BY LOUISE KEHOE IN SAN FRANCISCO

VISICORP, the U.S. personal computer software company credited with starting the microcomputer software industry in 1978 with its introduction of a spreadsheet program called VisiCalc, is struggling to survive a dramatic reversal in its fortunes.

The company gutted its workforce last week by laying off 70 employees, leaving a staff of just 55 executives and key people. Mr. Terry Opendyk, the company's long time president and chief executive, has also resigned.

VisiCorp is also involved in a legal battle with the creators of VisiCalc, Software Arts Corporation. VisiCorp has sued Software Arts,

claiming that the programming company failed to deliver an updated version of VisiCalc on time. In response, Software Arts has sued VisiCorp, claiming that the company failed to use its best efforts to market the spreadsheet program.

Software Arts has also begun selling its own version of VisiCalc.

VisiCorp's problems have been exacerbated by slow sales of its newer Visi-On series of integrated programs. VisiCorp plans to reduce prices of Visi-On programs and is expected to make a desperate effort to maintain its image as an industry leader at the National Computer Conference in Las Vegas this week. New product introductions are planned, the company says.

CBS to discontinue video disc production

By Our New York Staff

CBS, the U.S. broadcasting recorded music and publishing group, said yesterday that it will stop manufacturing CED video discs in the wake of a sharp decline in demand for the discs following RCA's decision to discontinue production of video disc players.

CBS said that the decision will result in a second quarter charge of \$15.7m or 53 cents a share, but the company said this will be more than offset by a \$16.8m or 56 cents a share gain from a New York land sale.

The company, which has manufactured the video discs at its Carrollton, Georgia, plant since 1982, said that "contrary to initial expectations" the RCA decision, announced in April had resulted in a "substantial" decline in demand for the discs.

In addition, CBS said that because of strong demand for its records and tapes, space at the Georgia plant now devoted to video disc production of audio products. The company said that in the first six months this year the Carrollton factory's output of records and audio cassettes increased by 54 per cent to 77m units from 50.1m units in the same period last year.

Apple exceeds forecast

By Our Financial Staff

APPLE Computer, the California-based personal computer manufacturer, has exceeded a forecast of 25 cents per share earned on sales of \$400m in the third quarter, Mr. John Sculley, the company's president, said yesterday.

Mr. Sculley said sales for the quarter ended June 30 were at least 50 per cent above the previous year.

Carla Rapoport in London charts the decline of the world's biggest drug company

Hoffmann-La Roche revives its assets

ON MAY 14, 1975, Mr. Richard Yorke, QC, drew himself up before a special committee of Britain's House of Lords and accused the Department of Health and Social Security of acting "as God."

Price cuts on drugs, he thundered, would "drive out of business the largest ethical pharmaceutical company in the world."

Hoffmann-La Roche eventually reached an out of court settlement with the Government on that case; it was even allowed to raise its drug prices subsequently. But since that time Mr. Yorke's "largest ethical pharmaceutical company in the world" has slipped to ninth place in the world league of ethical drug companies. It has been a drop for which Roche can blame no one but itself.

Roche's story - the decline of the most successful drug company in history - is a cautionary tale about the perils of success. Success led the company to neglect its two most precious assets: its image and its portfolio of future products.

Mr. Fritz Gerber, chairman of Hoffmann-La Roche, recently put his hands together on his clean, large desk and looked out over the Rhine. "There was an arrogance with the success. Roche was taken by surprise and was not ready for it. This might have created some kind of over-built self confidence. The company isolated itself, it became more conservative and probably quite litigious."

"There was an I couldn't care less attitude to many outsiders which gave the company the completely wrong image," he said. The words were clearly difficult for him. A lawyer by training and a deeply patriotic Swiss, Mr. Gerber added: "It is cheap to criticise, I have enough time to get things right. I am young enough."

Mr. Gerber is a persuasive spokesman for the changed order at Roche. He seems to speak from the heart, as if he has not yet learned his lines from a multinational's guide to bland remarks. But at 55 he has his work cut out.

West Germany has acceded to the throne as the largest ethical pharmaceutical company in the world, through a policy of aggressive acquisition, widening both its product range and marketing scope. Merck, Pfizer and Eli Lilly of the U.S. have all handsomely surpassed Roche in sales and profits by capitalising on specialities such as heart drugs, antibiotics, and anti-arthritis.

It is now nearly 30 years since Roche's famous tranquillisers, better known as Valium and Librium, were discovered. In the intervening years, Roche has lavished the Valium receipts on scientific research, pouring some Sfr 8bn to Sfr 8bn (\$2bn to \$3.4bn) since 1970 into almost every possible area of biological interest.

The results have not been exciting in commercial terms. The fault has been two fold. The success of Roche's tranquillisers had created an impossible benchmark for the group. Anything less remarkable was not considered worthy of large-scale development. On the other hand, the huge research budgets meant that any intriguing scientific idea was encouraged.

"Once you have a best-seller that sells 1m copies, a second book that sells 10,000 copies gets you no applause," says Mr. Gerber. "Valium created a level of research expectation that was so high, we had a blank for new products." Roche's blind alleys included an expensive search for a new birth control pill and the development of a promising beta-blocker which was never launched, basically because of the group's inexperience in the cardiovascular arena.

Roche soon found itself with a maturing superstar and no cocoon. Patents for Valium and Librium began expiring in the mid-1970s and net profit margins (which Roche began to reveal in 1975) fell from an estimated 16 per cent in the early 1970s to 3.7 per cent in 1981 and 4.4 per cent last year.

At the same time, Roche found itself facing an increasingly hostile public. Some of the problems fell from the sky, others the company created. But the sum total was a public relations nightmare from

which the company is just beginning to emerge. Briefly, the troubles included:

- In 1976, an explosion at a Roche subsidiary's plant in Seveso, Italy, sprayed particles of the toxic pollutant dioxin over the Italian countryside. Although no one died, the incident left a lingering taint on the group's image.
- Confidential information leaked by a Roche employee, Stanley Adams, in 1974 led to a lengthy EEC investigation of charges of giving fidelity pricing contracts to large customers.

HOFFMANN-LA ROCHE, working through a U.S. subsidiary, has taken over American Diagnostics, of Newport Beach, California. This company, which the Basle group bought for \$12.5m, will be integrated into Roche's diagnostics division. The Californian company is a producer of reagents, particularly for use in drug-abuse treatment, and instruments for medical diagnosis.

- The prosecution of Stanley Adams, a former Roche executive, by the Swiss police for violation of industrial secrecy laws, led to his imprisonment and fines. This helped turn Adams into a martyr. His recent book on the affair condemns Roche as a secretive and ruthless multinational.

● By the late 1970s, the very success of Valium began to cause problems for Roche. The product was found by a number of doctors and scientists to be addictive if taken over several months. At the same time, many doctors became dependent on it, heavily prescribing the tranquilliser in order to clear their waiting rooms of anxious patients.

The backlash became a serious problem for Roche and many executives are now quietly critical of the way these and other troubles were handled. The potential problems caused by long-term use of Valium should have been communicated directly to patients, as well as doctors, they say.

Roche, they add, should not have contested the British Government in the House of Lords on Valium price cuts. "You can't treat governments like employees," says Mr

Gerber. Fidelity contracts for large customers have long since been dropped.

But a broken image is difficult to mend. A few years ago, an explosion at a Roche plant in Lyons killed a worker and released potentially dangerous chemicals. "I chartered a plane and stood on the site all day," says Mr. Gerber. "We evacuated all the people nearby and I visited them all." The incident, he says, received almost no international attention, vindicating swift action.

But then, last spring, 41 barrels of

New products, Mr. Gerber hopes, will boost the ethical pharmaceutical contribution to sales and profits back up to more than 50 per cent from around 40 per cent at present. But he is also encouraging a change in selling drugs.

For example, Roche's dermatological products for psoriasis and severe acne must not be taken by pregnant women for fear of serious side effects. The company almost decided against launching the products, for fear of a consumer backlash. Instead, it has launched its first major patient education campaign to accompany them, starkly explaining the potential dangers to women patients.

According to Mr. Andreas Leuenberger, vice-chairman and a possible heir to Mr. Gerber: "We had to learn something from the Valium experience. We have to try to go much earlier to the consumer or patient in some way or another."

From a financial point of view, Mr. Gerber is slightly critical about Roche's history of financing all its expansions from internal funds. Subject to changes in Swiss law, he says the group is studying methods for increasing its tight shareholding and then seeking recourse to capital markets like other large multinationals.

The Roche tradition of holding all of its products to itself and shunning licensing and joint venture deals is also falling by the wayside. This practice hampered its development in several European countries as well as in Japan and the Far East generally.

In understanding Roche's past 10 years and its efforts to do better, it is probably important to consider the company's homeland. "Take a close look at the Swiss," says Mr. Gerber, who was reared in the Emmentaler region. "We have heavy tongues, if that translates to English. We hesitate to make big statements. We are not good enough at selling our good things. But I put my job on the line. We must create confidence."

He pauses for a minute. "The world should not have to adapt to the Swiss."

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New issue / June, 1984

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NEW ISSUE

9th July, 1984



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INTL. COMPANIES & FINANCE

Reviving an old gold mine in Sudan

By George Milling-Scanley

"WE'VE found a gold mine. I know what a gold mine is. I don't need a consultant to tell me," says Mr Stanley Eskell somewhat testily.

Although his tongue was in his cheek more often than not during the conversation—no easy task when you are tucking into sole meuniere at one of London's premier fish restaurants—Mr Eskell clearly finds his relations with Robertson Research International, the geological consultants, who set up the mining company of which he is managing director, a little restricting at times.

Robertson Research, a highly-respected group of geological consultants providing services to the international natural resources industry, launched the mining company, Greenwich Resources, last February through a £310m (US\$47.58m) issue of shares and warrants. The consultants retained a stake of 22 per cent in Greenwich.

The mining company last week announced that a programme of exploration had confirmed earlier estimates of reserves of over 150,000 tonnes of ore grading an average of almost 40 grammes of gold per tonne (40 parts per million) at the old Gebelt gold mine in the Sudan.

This is extremely rich by world standards, with even the best gold mines in South Africa operating at only between 12 and 15 grammes per tonne.

Encouraging

Robertson Research, which is carrying out the exploration work on behalf of Greenwich, commented with characteristic caution that the results were sufficiently encouraging to merit a prefeasibility study on the possibility of mining the deposit, to be followed later by a full economic feasibility study.

Mr Eskell is more bullish. Drawing on his many years of experience of operating a low-tonnage, high-grade gold mine in New South Wales in his native Australia, he estimates that the six square kilometres of the Gebelt lease area could contain as much as one million tonnes of ore at an average grade of around half an ounce of gold per tonne, or a total of half a million ounces.

These estimates could turn out to be on the conservative side. During one 20-year period of its life, the Gebelt mine produced 83,000 oz of gold from the treatment of 68,000 tonnes of ore at an average of 38 grammes per tonne.

Gebelt has a long, though much-interrupted, history. Opened 3,000 years ago to provide gold for the Pharaohs of Egypt, it was subsequently operated by Greeks, Romans and even Britons. The last British manager chose to be buried at the site.

Mr Eskell has no intention of being buried at Gebelt, whether it be under the desert sands of the Red Sea Hills in which the mine is located, or under red tape from his sponsors.

Nevertheless, he refuses to be drawn into making any firm prediction as to when the mine might start producing gold from the mine, saying only that it could be as soon as 18 months from now.

Water problem

What really excites him about Gebelt is one zone of extremely rich ore, containing 44,260 tonnes at almost 3 oz of gold to the tonne. The gold content of this area alone is worth almost \$50m at the current price of around \$370 per ounce.

This lode could be mined out by a small scale operation in two years or so, providing funds for the development of the whole deposit.

The mining and especially the processing of gold-bearing rock requires immense amounts of water, with a small operation running at 200 tonnes a day using 150,000 gallons every operating day. In the Sudanese desert, this might be expected to pose a problem, but Mr Eskell is confident.

"We are currently pumping 60,000 gallon of water out of the old Gebelt workings every day, and that will go a long way towards meeting our water requirements," he says.

Another potential threat, especially in a country which has recently taken a massive lurch towards Islamic fundamentalism, is the chance that Western capitalism may suddenly find that its welcome has run out.

Not possible in this case, avers Mr Eskell, citing the fact that the Sudanese Government has a 50 per cent stake in the Gebelt venture, and would not relish seeing all the preliminary work go to waste.

Another problem a gold mine has to face concerns security. This is particularly difficult to ensure where, as is proposed, the product from the mine is done bars. These bars contain a high percentage of gold, and are shipped elsewhere for final refining to the required purity.

Mr Eskell's solution is typically radical. "If I find anyone stealing from me, I'll switch to producing a filthy looking black concentrate running about 7 oz of gold to the tonne, and ship it to somewhere like Marseille for treatment."

Telefonbau sees sales rise despite effects of strike

BY JOHN DAVIES IN FRANKFURT

TELEFONBAU UND NORMALZEIT (T&N), the West German communications and electrical group, expects to increase its sales revenue by at least 5 per cent this year, despite some concern about the effects of the metalworkers' strike.

Dr Michael Schwerzer, chief executive, said that new orders in the first half-year were running 15.3 per cent ahead of a year ago. But it remained to be seen whether the recent labour conflict over shorter working hours in the metal industries would dampen the West Ger-

man business climate in the rest of the year.

The company is controlled by the Robert Bosch electrical group. AEG gave up part of its stake during its struggle for survival in 1981.

T&N lifted group sales by 5.2 per cent in DM 1.78bn (\$629m) last year, with net profits 7.8 per cent ahead at DM 63.5m. About 60 per cent of revenue came from communications technology for private customers, including telephones and private exchanges. Information services, including timing

systems, made up a further 20 per cent.

T&N cut its workforce by nearly 1,000 to 16,800 last year because of slack business in the first six months and streamlining of company administration.

But with business continuing to advance this year it began taking on new workers. Its research spending has more than doubled over the past five years and is co-operating with other parts of the Bosch group in developing new products and systems in the telecommunications field.

Banque Indosuez calls on EEC to back Ecu development

BY DAVID MARSH IN PARIS

THE FLEDGLING composite reserve currency of the European Community, the European Currency Unit (Ecu), may have made significant progress as a commercial vehicle used in transactions on the financial markets. But the Ecu is still very much in its "adolescence" and will require further supportive action from EEC governments and financial institutions before it can celebrate a true coming of age as an international currency.

That is the conclusion of a study of the commercial use of the Ecu from Banque Indosuez, the internationally-oriented French nationalised bank. In the first issue of its quarterly economic review, Index, the bank says the initial success of the private use of the Ecu needs to be "consolidated" by a range of institutional measures. As well as the dropping of the Bundesbank's notorious prohibition of access to Ecu markets for West German citizens, the bank suggests that EEC institutions could issue short-term paper denominated in Ecus, perhaps for uses such as the financing of agricultural spending.

Use of the Ecu in bond issues has shown "spectacular" development, while application on the syndicated credit market has been slower. More than 90 public bond issues in Ecus have been launched since 1981, while there have been only 34

publicly announced medium and long-term credits.

With sophistication of financing methods (for instance, the issue of Ecu bonds with warrants, or the Ecu titre participatif launched by Saint Gobain earlier this year) also showing rapid growth, the Ecu is now the third most important unit of denomination on the Eurobond market, making up 4.7 per cent of issues.

But it is a long way behind the D-Mark with 8.6 per cent, to say nothing of the dollar, which makes up 77 per cent of the market.

The backbone of the private use of the Ecu is of course the inter-bank market, where Banque Indosuez reckons that, after a slow start, about 200 banks now make credits and accept deposits in Ecus, of which 30 can be considered active participants.

The size of the inter-bank Ecu market is estimated at around Ecu 6.4bn (\$3bn) - corresponding to 0.7 per cent of the size of the inter-bank Eurodollar market. Banks based in Belgium, Luxembourg and London are the main providers of Ecu funds, with French banks also modest net lenders, and Italian banks large net borrowers of Ecus.

As well as measures to increase the number of Ecu-denominated instruments - such as Ecu certificates of deposits and commercial paper issues - Banque Indosuez pleads

for greater diversification of investors. Principal investors at the moment are private Belgian clients, attracted by the perennial weakness of the Belgian franc and more used to dealing with composite currency units than other European investors.

French investors, the bank notes, can enter the Ecu market only by passing through the punitive premium market because of French exchange controls. Institutional investors have remained on the sidelines - for whom the Ecu was originally invented as the central valuation and transactions unit within the European Monetary System - do not seem to have started building up their own currency reserves in Ecu deposits.

Finally, the bank says the prospective revision of the currency weights of the Ecu "basket" - scheduled to take place during 1984 - is banting "like a sword of Damocles" over the private Ecu market. It is to be carried out at all, the redefinition of the weights of component currencies (currently, the currencies of all the EEC members except Greece) needs to be made as quickly as possible. And it should not result in too great a drop in the importance of the "strong" European currencies in order to keep alive the investment attractiveness of the unit, the bank warns.

Valmet profits on target

BY LANCE KEYWORTH IN HELSINKI

VALMET, the Finnish State-owned engineering group, reports a 28 per cent sales rise to FM 1.83bn (\$316m) for the first four months of 1984. Group order backlog has risen by 24.4 per cent to FM 5.01bn and new orders more than doubled.

The performance is flattered by the fact that Valmet in 1983 was then just edging back into the black after a couple of difficult years.

Net earnings for 1983 were FM 38.9m on a turnover of

FM 4.91bn after a deficit of FM 261.9m in 1982.

Mr Matti Kankkunen, president of Valmet, notes in his interim report: "The profit trend for Valmet in the first part of 1984 conforms to plan. The overall financial result for the operating groups are also in the black."

The operating groups are paper machinery, shipbuilding, automation, defence equipment, transportation equipment, and tractors.

Board change at Air France

By Our Paris Staff

MARCEAU LONG, chairman of France's public sector domestic airline Air Inter, has been appointed a board member of the national carrier Air France. He is expected to take over as the company's chairman when the successor to M Pierre Giraudet is officially designated this week.

M Giraudet, who has been in charge of Air France since 1975, is leaving on age grounds.

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INTL. COMPANIES & FINANCE

Chris Sherwell on the frustrations facing Asia's second largest stock exchange

Singapore keeps market under firm control

OVER THE past 18 months, at least half a dozen hopeful companies have applied for a new listing on the Singapore Stock Exchange and unexpectedly failed. In the same period, several quoted companies have had share or debenture issues refused.

For those listings which have gone ahead, the shares have attracted enormous interest. One issue was 248 times oversubscribed and another 191 times. Billions of dollars are mobilised on such occasions.

The trends stand in sharp contrast to previous years. In the decade after the Singapore and Malaysian exchanges effectively went their separate ways in 1973, companies tended to have few problems getting listed and the oversubscription phenomenon was considerably less dramatic.

Inevitably, frustrated company executives, merchant bankers, stockbrokers and corporate lawyers are asking whether there is any change in official policy, and whether perhaps the role and image of the Singapore exchange are becoming matters of concern to the authorities.

These questions are important because they have implications not only for the exchange's notional function as a place where budding entrepreneurs can raise cash for their growing companies, but also for the country's own much-vaunted ambitions to create an international financial centre.

Given the continuing link with Malaysia — of the 301 companies listed in Singapore, 172 are incorporated in Malaysia — the question also arises of whether the Malaysian exchange might become more attractive to companies and investors if the authorities in Kuala Lumpur maintain a more relaxed and expansionary stand.

That the Singapore exchange

is important domestically and internationally is indisputable. In 1974 market capitalisation was a small \$38.25bn. By the end of last year it was \$104.3bn (US\$48.6bn), which made it some 2½ times the size of Hong Kong and a fifth the size of Tokyo, the world's largest market after New York.

But several factors make the Singapore market different from its European counterparts. One is the structure of share ownership: many companies have large stakes held long-term by controlling families. Malaysian Bumiputra (indigenous Malay) agencies, the Singapore government, or the big Singapore banks.

Another is the lack of professionally managed funds. Singaporeans are compelled to place 25 per cent of their income in the official Central Provident Fund, an amount matched by their employers. The proceeds are typically used for government borrowing and not invested in the stock market.

In Singapore the taxman actually discourages fund management: although there is no capital gains tax, fund managers are subject to a trading profits tax of 40 per cent.

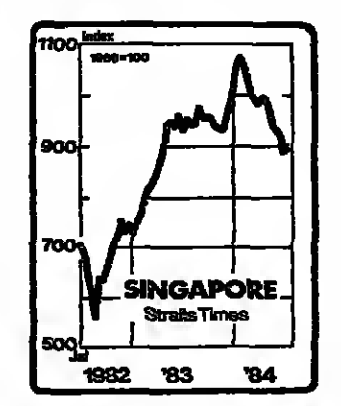
With few such managers, there is less research done in a market which, by common consent, shows exaggerated boom and bust cycles, is excessively driven by rumour and gossip and is often manipulated by shadowy syndicates "churning" shares.

The Government's own view of the market is known to be rather jaundiced, and it is believed to be low down on the list of priorities for encouragement and development. That is one reason why debate has intensified over the fate of new share issues — it could mean a tougher stand rather than reform.

The first hint came in late-1982 when a rights issue for United Pulp and Paper was

rejected. Suspicions were fuelled in 1983 when new listings for Hong Leong Corporation and Jurong Brickworks were turned down. Then this year three applications for new listings — from Singapore Shipping, Baker Marine, and Mount Elizabeth Hospital — were all turned down.

On top of this, another new listing, for Chan Ho Engineering, was withdrawn at the last moment, a loan stock issue for City Developments was refused,



and an acquisition and rights issue involving International Wood was rejected.

One view is that the authorities are looking more closely at particular sectors and deciding specific cases on the basis of an industry's overall outlook. Thus they are seen as being against marine-related issues like Baker Marine or Singapore Shipping because of the unhappy state of the shipping/shipyard sector.

A more significant argument is that the authorities are taking a stricter view of their role as protectors of the small investor, partly in response to specific events — (like the industrial recession and debt crisis, or the Hong Kong property crash) — and partly because of an ingrained perception that the

Singapore corporate world has more than its fair share of dubious characters with insufficient regard for their shareholders.

This perception is known to be harboured by officials at the Monetary Authority of Singapore, the island state's quasi central bank, which is the true spirit behind the regulation of the Singapore stock market. The "watchdog" Securities Industry Council, which has private sector representatives but only advisory and monitoring powers, is dominated by the MAS and is housed in its offices. It was unable to answer questions from the Financial Times.

Just how well the authorities can do this job of protection has become part of the debate. Many people believe disclosure rules could be tighter. But the question also arises who can best judge matters. One member of the investing public recently complained to a parliamentary select committee about the shares in government-owned Neptune Orient Lines, offered in 1981.

"When NOL went public the issue price was \$84, but today the share is worth less than \$83," he said in a submission published in the committee's report. "The directors can be deemed to have cheated the investing public. They should have foreseen the coming recession in shipping and not offered the share at an inflated price."

Merchant bankers in Singapore generally believe the protection of the small investor is well justified but is being carried too far. "Those running the show are lining up the beauties and picking the winners. But they should really just be doing the sex tests," said one.

One official even privately worries that the investing public will decide that, if the authorities allow a company to go public, it can be presumed a

safe bet and the prospectus details need not be read. There is also concern that companies may be deterred from coming to the market — a dangerous development for a society beginning to worry about a possible lack of future entrepreneurs.

Few bankers or brokers, on the other hand, feel that the heavy oversubscription for new shares indicates an embarrassing underpricing. In their view, the need to put up large amounts of money to secure small share allocations, together with a necessary "staggering premium," automatically means oversubscription.

Other reforms have also been mooted. One, to tackle the problem of a new listing, proposes an unlisted securities market, but this too has attracted little official response. Another, to stimulate greater activity, suggests raising the minimum flotation for a company going public from 25 per cent of its capital to 40 per cent. Company heads, who typically own and control their companies, would not take to this.

More professional fund managers would also help, but the introduction of tax incentives would need the agreement of the highly conservative Inland Revenue.

In the meantime an experiment has begun which could prove important. Ten companies are to channel some of their Central Provident Fund contributions into a new fund, to be invested for the employees' own benefit. The fund might amount to some \$11m. But if it catches on, it could amount to \$500m.

The trouble, however, is that none of this answers perhaps the most basic question of all: what is the authorities' view of the proper role of the Singapore stock market? Bankers and brokers, whose sympathy for the authorities is clear and whose respect for their wishes is unflinching, can only say ruefully that they don't know.



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San Miguel diversifies into coconuts

By Enilia Tagaza in Manila

SAN MIGUEL, the beer-based group which is the Philippines' largest publicly quoted company, has diversified operations into the coconut industry, a major foreign exchange earner for the country.

The entry into the industry follows San Miguel's tie-up with the United Coconut Planters Bank (UCPB), whose president Mr Eduardo Cojuangco, known as the "Coconut King," was recently voted in as chairman of San Miguel.

San Miguel has announced the acquisition of two of the country's biggest coconut oil mills and the lease of another, from United Coconut Oil Mill (Unicom), the quasi-government agency that controls coconut milling and trading. Mr Cojuangco is also Unicom's president.

The two mills were bought for 207m pesos (US\$11.5m).

Interim jump for Sanyo Electric

BY YOKO SHIBATA IN TOKYO

SANYO ELECTRIC, one of Japan's major integrated consumer electronics companies, lifted parent company net profits by 27.7 per cent to ¥13.25bn (\$54.9m) in the half year to May 31. Pre-tax profits were ¥25.1bn, up 32.5 per cent, on sales of ¥454bn, up 18.1 per cent.

For the current full year, ending November, Sanyo expects record earnings and sales, on the strength of vigorous sales of video cassette recorders (VCRs) and office automation equipment.

The half-year advance in turnover was attributed to an overall sales improvement for all product lines except kerosene stoves. VCR sales rose by 30 per cent to ¥80bn, supported by vigorous exports to the U.S. Sales of office automation equipment jumped 60 per cent to ¥32bn reflecting the upsurge in demand for personal computers, cordless telephones, and plain paper copiers.

Favourable overseas sales of microwave ovens and stereo components in addition to the vigorous VCR exports, lifted total exports by 25.5 per cent to account for 60 per cent of turnover. Domestic sales rose only 8 per cent from the previous interim level.

Economies of scale in the production of the company's main products — and a larger financial surplus of ¥7.7bn arising from active investment of funds in higher yield instruments — all helped boost half-year earnings.

The company has stepped up production capacity of VCRs. Its capacity of Betamax-format decks has been lifted to the current level of 170,000 units per month from 150,000 units previously. The capacity of VHS format VCRs produced at its subsidiary, Tokyo Sanyo Electric, has been boosted to 130,000 sets from 90,000 a month.

Sanyo expects full-year sales to reach ¥935bn, up 14 per cent.

Pre-tax profits are projected at ¥51.5bn, up 20.3 per cent, and net profits at ¥27.1bn, up 18.5 per cent. The company said that if it can achieve the earnings forecast, it is considering making a one-for-ten scrip issue and maintaining the dividend total at ¥7 a share on the increased capital. The interim dividend is held at ¥3.5.

Tokyo Sanyo Electric lifted first half net profits by 62.2 per cent to ¥6.2bn. Pre-tax profits were ¥12.9bn, up 82.2 per cent, on sales of ¥222bn, up 35.9 per cent.

The spurt in earnings reflected a steep sales growth of VCRs and semiconductors, and the rapid recovery of audio equipment sales. The company's VCRs were all sold abroad, contributing ¥78bn to turnover. Semiconductor sales in both domestic and overseas markets rose by 43 per cent to ¥94bn. Sales of audio equipment also showed double digit growth.

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As of 15 June 1984, the principal amount of such Bonds remaining in circulation was £19,040,000. 10 July, 1984

European Investment Bank

UK COMPANY NEWS

Webber Electro tops £0.2m at midway

Profits before tax at Webber Electro Components have increased from £132,590 to £221,306 in the six months to March 31 1984.

The midway result for this USM-quoted electrical component manufacturer includes a larger contribution from receivable interest at £19,347 against £3,338, and was achieved on turnover which showed a 40 per cent rise from £508,945 to £891,157.

Trading profit emerged at £201,961 against £150,252.

In the last full year, when sales of £1.4m produced taxable profits of £344,000, the company paid an effective total dividend of 1.75p. The interim payment this time is 1p on capital enlarged by the scrip and last August's one-for-seven rights issue.

Commenting on the first half performance the directors state that progress was maintained in all major product areas. They add that trading conditions indicate that satisfactory progress should be achieved in the second half.

Denmans in line with forecast at £475,000

In its initial figures since its placing on the Unlisted Securities Market earlier in the year, Denmans Electrical reports pre-tax profits of £475,000 for the six months to March 31, 1984.

Figures for the previous 12 months were £910,000 from turnover of £15.61m—turnover for the six months under review was £8.55m.

Mr Arnold Denman says the interim profits are in line with the company's expectations at the time of the USM placing.

He says the recently acquired businesses in the West Midlands are not yet operating at profit margins equal to those achieved in the rest of the company's areas in South-West England.

He expects that full year profits will exceed those achieved last year.

First half tax was £208,000 against £275,000 in the previous 12 months. There was an extraordinary debit of £70,000 this time, being USM flotation costs. Earnings per share were 6.5p in the opening half.

May & Hassell paying 5p as profits recover to £3m

A SECOND half profit of £1.76m from the May & Hassell group of timber importers and merchants gives £3.04m for the year ended March 31 1984, compared with £728,000 last time. Prior to that, there were two years of losses.

Earnings have more than trebled from 11p to 37.5p, and the dividend is up from 3.5p to 5p net with a final of 3.4p. Also recommended is a one-for-three scrip issue.

For the current year shareholders can expect a "reasonable profit," the directors say. Management accounts show that overall turnover is some 10 per cent ahead. Generally, consumption is not so effervescent.

Supply and demand appear to be still in balance though, as always, problems can be anticipated at the turn of the year.

Turnover for the year advanced from £40.64m to £79.2m and the gross profit from £10.47m to £15.21m. The pre-tax balance was struck after distribution costs £2.5m (£2.06m), selling expenses £1.08m (£968,000), administration costs £6.29m (£4,37m), related company loss £19,000 (£55,000) and interest £2.8m (£2.71m).

With minor exceptions, all units operated profitably. Results of Vic Hallam for six months have been consolidated—its sales as a 50 per cent owned associate company prior to that date has been reflected in the profit statement. In February the group's 60 per cent interest in its Belgium subsidiary was

Legal and General Group, Britain's second largest life company, is maintaining its underlying momentum in the growth of new life business, despite the removal of life assurance premium relief, claims Mr Joe Palmer, the group's new chief executive.

New annual premiums in the first half of the year on the groups worldwide life and pension business were £70.3m against £69m last year, while single premium were £143.5m against £99.9m.

New annual premiums on UK individual life and pensions business fell by 12 per cent from £4.3m to £3.9m over the half year. But Mr Palmer points out that the first half of 1983 was an exceptional year because of the changeover to MIRAS (Mortgage Interest Relief at Source) the new method of crediting tax relief on mortgage interest, rather than the loss of life assurance premium relief.

Legal and General, however, is not prepared to give any indication as to the movements in sales of various types of policy. It is known that low cost endowment sales fell considerably,

while there has been a boom in self-employed pensions sales.

Group pension and life business showed a strong recovery over the period after several years of declining business. The group—the largest pensions operation in the UK—showed new annual premiums, including managed funds, up by more than a third from £14.4m to £23.3m. This states Mr Palmer reflects the modest expansion of the economy and the active marketing of highly competitive contracts. Single premiums on group business declined from £12m to £11.2m.

The directors of "W" Ribbons Holdings have decided to defer payment of the dividend due July 15 on the 10 per cent cumulative redeemable preference shares.

HIGHLIGHTS

Against the background of the continuing strength of the dollar causing headaches in financial communities worldwide, the Lex column looks at the likely impact of the latest events to be tossed into the economic melting pot—a dock strike, the collapse in gold shares and the latest crisis in Hong Kong. As for sterling, clearly the pressures are on for another rise in base rates on top of last Friday's increase to 10 per cent.

Immediately from Stanhope Deeps Sawmills, South Shields.

Group manufacturing units continue to provide a "very good" return on the investment in them. Although timber frame manufacturing in Cardiff continues to be encouraging, the company "can make no major investment in this activity until what is a very sound and economic product is taken out of the political and emotional areas," the directors state.

At the year end shareholders' funds had risen from £18.04m to £22.26m, while borrowings moved up by over £5m to £21.56m.

After tax £450,000 (credit £17,000), minorities credit £33,000 (£36,000) and extraordinary debits £371,000 (£383,000), the available profit came to £22.25m (£698,000).

May & Hassell has acquired the assets and the business from the receiver of John P. Wardle, of South Shields. A new company to be known as M & H (J. P. Wardle) will start trading

comment

May & Hassell has managed to get the balance of its business to around 40 per cent timber imports and the rest manufacturing and merchanting. It would like to see the volatile import element lower still. At the year end gearing stood at 97 per cent of shareholders' funds which leaves the company vulnerable to any depression in the currently improving demand for timber.

If the 10 per cent improvement in turnover so far recorded in the current year continues, the company should be able to at least repeat this year's £3m profit. The company has "high but cheap" stock levels. Further upward pressure on interest rates, however, could drastically alter the picture. The shares closed 3p lower at 107½ giving a historic PE of a little under 3, unexciting even by the modest standards of the sector.

comment

The tax charge was up from £668,000 to £702,000, while exceptional release of a provision for tax on Nigerian debts, which last time amounted to £1.38m, is no longer required.

Minorities absorbed £37,000 last year, and an extraordinary credit £136,000 (nil) relates to a release of deferred tax arising from the proposed reductions in corporation tax rates. Dividend for the year was £1.56m (£1.58m) and the parent company retained £1.58m (£3.51m).

Mr W. S. Whittingham, the outgoing chairman, says that he expects the current year's results to include some contribution from work obtained by the new management contracting division. The group has also moved into property development, the early signs from which are encouraging.

He concludes that the company is now in a much stronger position to compete for the work which is available.

A. Monk slips to £3m but remains confident

DESPITE A fall from the £3.6m reported last year, the directors of A. Monk & Co. believe that the £3.13m profit before tax for the year to February 29, 1984 represents a "reasonable return on work which has been obtained in a very competitive market."

The figure is stated after absorbing the costs of the reorganisation of the group's service departments and the closure of the loss-making pipeline division during the year.

The directors add that the improvements resulting from reorganisation will begin to have an effect upon the group's results in the second half of the current year, and should be more significant in 1985-86.

They back their confidence that the action taken will result in "an improved level of performance" with a 4.5p final dividend, lifting the total from 6p to 6.5p. At the midway stage they had anticipated a total of not less than 6p. The increased payout is covered by earnings per share shown at 22.5p (26.4p).

The directors of this builder and civil engineer are encouraged by the fact that the increase in turnover was maintained into the second half to finish the year some 20 per cent higher at £98.5m. Operating costs took a larger share of this at £98.03m against £79.75m to leave operating profit reduced from £22.7m to £14.4m, but the fall was partially offset by £1.66m (£1.33m) in interest receivable and other income.

comment

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terms to 1979 levels. It has taken the company that long to climb out of recession and fully realise the benefits of the 1979 merger with English Card Clothing, cutting capacity in card clothing—equipment used in carding yarn—and building up the engineering business, where the main product is wire. Last year the upswing in consumer and textile industry demand boosted sales in the UK and abroad, particularly in the U.S., where the falling pound improved competitiveness.

In India, there is little prospect of reversing the decline in profit, caused by recession, strikes and recently political unrest, but the margin on sales remains stupendous at 26 per cent. The company has bought

four small engineering businesses in the past two years and plans further purchases in the future though their scale is unlikely to transform the group immediately. Borrowings have been cut to 35 per cent of shareholders' funds and should come down further this year. Carlin is a conservatively managed company with the directors holding about 20 per cent of the equity, where the chief attraction for other shareholders is the 9 per cent yield. There should also be some upward move in the share price—Carlin should make £3.5m pre-tax this year, putting the share on an undemanding prospective P/E of less than five, fully taxed, on a 45 per cent tax charge.

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Rationalisation benefits help Carclo reach £2.9m

REFLECTING a full year's results of the major reorganisation started in 1980, profit before tax of Carclo Engineering has advanced from £2.98m to £2.9m in the year ended March 31 1984. And members share in this improvement, their dividend being raised from 4.55p to 8.6p net with a final of 6p.

The engineering division lifted its profit from £999,000 to £1.33m and the card clothing side from £1.75m to £2.15m, but within the latter the contribution from India fell from £1.42m to £1.21m. Central administration expenses came to £288,000 (£355,000) and bank interest to £296,000 (£315,000).

After tax £1.3m (£1.19m) and minorities £103,000 (£154,000), the net attributable profit comes to £1.49m (£985,000) for earnings of 31.1p (12.1p) actual and 24.6p (12.2p) fully diluted. There is also an extraordinary credit of £71,000 (debit £185,000).

At the year end shareholders' funds stood at 186p (151p) actual and 147p (135p) fully diluted.

With improved trading prospects and a good order book the company is planning to expand further, by internal growth and external acquisition.

comment

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DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Badleys	2	Aug 34	1.9	2.5	2.4
Carclo Engng	6.0	Sept 7	3.25	8.6	4.55
Deimar	1.68	—	Nil	2.66	Nil
John J. Lees	2	Aug 25	2	2.9	2.8
May and Hassell	2	Aug 20	2.5	4.5	6
A. Monk	4.5	Aug 25	4.5	9	6
Murray Northern Int	1.6	—	1.4	2.2	2
Webber Electro Int	0.7	Oct 31	0.85*	—	1.75*

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ In respect of year to May 31 1985.

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A partial view of Crown House

Electrical & Mechanical Services

Crown House Engineering provides a complete engineering service both at home and overseas for the construction and manufacturing industries covering electrical, mechanical, instrumentation, systems control and maintenance services. The company operates from 14 branches covering the United Kingdom and some 25% of turnover is performed overseas.

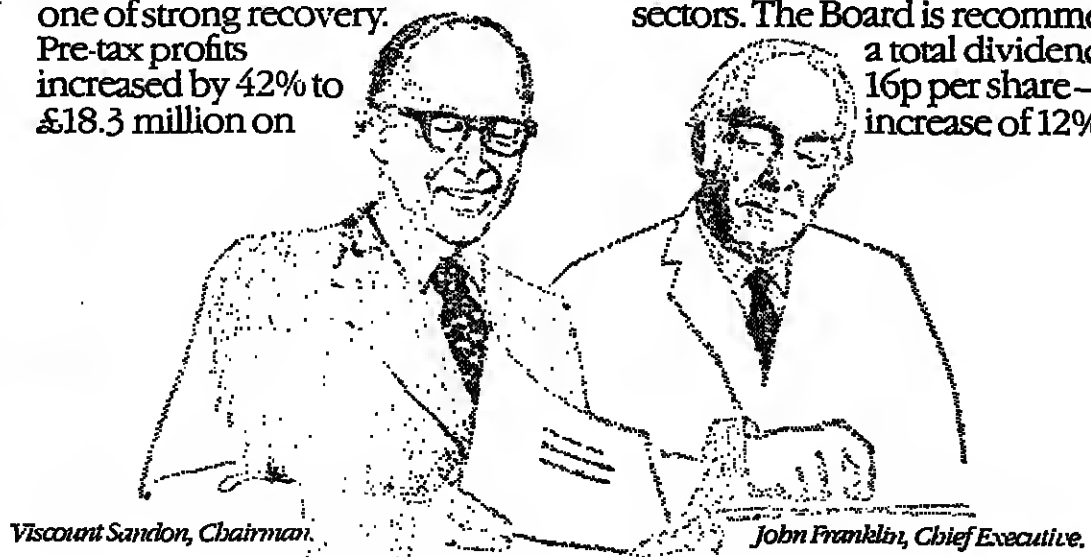
Crown House
You may not see us but we're there

POWELL DUFFRYN

A year of strong recovery—confidence in continued growth

The Chairman, Viscount Sandon, in his statement to shareholders in the Annual Report, reports that the year ended 31st March 1984 was one of strong recovery. Pre-tax profits increased by 42% to £18.3 million on

turnover that was little changed. The improved performance was widely based throughout the Group with progress reported in many industry sectors. The Board is recommending a total dividend of 16p per share—an increase of 12%.



Viscount Sandon, Chairman

John Franklin, Chief Executive

SUMMARY OF RESULTS

	1984	1983
Turnover	£628.1m	£595.8m
Profit before taxation	£18.3m	£12.9m
Earnings per share	35.5p	27.0p
Dividend per share	16.0p	14.25p

UK COMPANY NEWS

Neil & Spencer up to £0.5m and growth trend continuing

THE CONSIDERABLE improvement which Mr Stephen Proctor, chairman of Neil & Spencer Holdings, forecast for the half year to May 31 1984, has been achieved with a rise in pre-tax profit from £121,000 to £473,000.

The comparable figures include the results of the discontinued Westair activities, subsequently treated as an extraordinary item in the year and accounts. With the appropriate adjustment last time, current interim profits show an 80 per cent increase.

There is still no resumption of the dividend, last paid in 1980. Earnings per share for the period were 1.9p, against a loss of 4.1p.

At the last year end this manufacturer of laundry, drycleaning and specialist electrical equipment returned to the black with a taxable surplus of £88,000. The turnaround followed three successive years of loss, and the directors now state that under present conditions they anticipate a steady improvement in the group's performance.

Demand from the UK hospital and laundry sectors continues to be depressed pending resolution of decisions on privatisation. In

other areas activity is at a more acceptable level, they say. During the latter part of this year, and in 1985, the group will receive the full benefit of its completely revised range of dry cleaning machines, the development costs of which have already been totally absorbed. The necessary capital investment has been made to ensure that these and other machines in the company's range can be produced profitably and at competitive prices.

Turnover rose from a stated £13.1m to £14.14m. Again adjusting for the Westair disposal, turnover last time would have been £11.17m. Operating costs took £13.35m against £12.65m to leave profit at an operating level at £788,000, up from £458,000.

Interest charges decreased from £237,000 to £120,000, but the tax bill rose by £66,000 to £171,000. Profits attributable to minority interests were lower this time at £7,000 against £22,000 to leave earnings for ordinary capital £285,000 in the black against a £7,000 loss for that comparable period. Extraordinary items took £55,000 (contributed £33,000).

House, the investment trust group, have urged shareholders to vote against the election of Mr David Hardy as chairman of Rowton Hotels, and two other directors Mr James Hamilton and Mr Guy Neeley at the forthcoming annual general meeting of Rowton.

The appeal was made by Mr Freddie Sterling and Mr Rowland Rowe, two directors of Gresham, who have also urged Rowton shareholders to re-elect them to the Rowton board.

Gresham revealed recently that it had sold its 24.69 per cent stake in Rowton to two Asian businessmen, Mr Nurdin Jivrai and Mr Nazam Virani.

Mr David Hardy, Rowton's chairman, told shareholders that the board was "astonished" that Mr Sterling and Mr Rowe were still pursuing their campaign in the boardroom row "when Gresham House has sold its shares."

Superdrug forecasts higher profits

BUSINESS TO date this year at Superdrug Stores has been in line with group budget forecasts and the board confidently expects the profit trend to continue, Mr P. D. Goldstein and Mr R. S. Goldstein report in their joint chairman's statement with accounts.

As reported June 23, on a £6.57m rise in sales to £27.77m (excluding VAT), pre-tax profits for the first 13 weeks of the current year improved from £1.02m to £1.38m. In the year ended February 25 1984 taxable surplus reached £8.84m (£5.3m) on turnover of £101.46m (£81.33m).

The joint chairmen say that 1984-85 promises to be another exciting year for development, expansion and innovation. The company operates a chain of retail drug stores.

Apart from the new stores planned to open this year and the development of the Wakefield distribution centre, the company will also establish its own vehicle maintenance department, expand its offices by around 100,000 sq ft, and broaden the management base of various departments.

All this will ensure that the momentum of expansion continues in a controlled and profitable manner, the joint chairmen state.

Meeting, Croydon, Surrey, on July 18.

Heron Intl. is well placed for further progress this year

BEING WELL placed to face 1984, Heron International looks forward to another year of growth in turnover and profits, says the chairman Mr Gerald Ronson.

The commitment to expansion by acquisition as well as by organic growth is unchanged, but the group will not pay prices which reflect inflated stock exchange values. Heron International is one of Europe's largest private companies and is the parent of Heron Corporation.

The finance division in the U.S. is buying Sun State Savings of Phoenix for \$34.1m. This will provide Prima Savings, whose assets have passed the \$1bn mark, with a substantially increased base from which to develop further in America.

In the property division of some 32 stores in prime High Street positions have been bought from Woolworth for £55m. Plans for their immediate disposal or redevelopment for letting and subsequent sale are expected to have a profitable outcome. These stores provide retail space totalling more than 1m sq ft.

A revaluation of the land bank has thrown up a surplus of £23m which has not been taken into the balance sheet. The value of the property portfolio now stands at £236.5m, says Mr Ronson.

In the year ended March 31 1984 the group produced turnover of £687.7m (£411.5m) and a

profit before tax of £25.8m (£17m). Heron Homes was able to benefit substantially from a recovering housebuilding sector and produced record earnings. Heron Suzuki showed improvement against the background of the significant appreciation of the yen to sterling and a continuing decline in the motor cycle sector. Emphasis continues to be directed towards four-wheel vehicles where increased market penetration was achieved.

Heron Consumer Products, now trading as Heron Communications, took a major stake in the home entertainment and leisure market with the acquisition of Videofarm, Media Home Entertainment and Relay Video. Videofarm and Relay have a combined 20 per cent market share in the purchase and distribution of pre-recorded video cassettes in the UK.

A profit breakdown shows the trade division, including housebuilding, car and motor-cycle sales, petrol service stations and video cassette distribution, earned £12.3m (£10.7m); financial services, including the UK insurance company and the U.S. savings bank, contributed £15.4m (£7.7m), and property £4.3m (£7.3m).

The accounts show that Mr Ronson's emoluments totalled £446,000 for the year (£433,000), and one other director was in the £105,001-£110,000 bracket.

Great Portland Estates

The first twenty-five years

* 1959/84 - net assets per share rose by 34 times.

* 1959/84 - earnings per share increased 51 times.

* 1984 - properties worth £297,603,125.

* 1984 - dividend up 10% to 5.5p.

Copies of the Report and Accounts may be obtained from the Secretary at

Great Portland Estates P.L.C.
Knighton House
56 Mortimer Street
LONDON W1N 8BD

COMPANY NEWS IN BRIEF

Rowe Evans Investments, engaged in plantations, achieved taxable profits of £1.83m in calendar 1983 compared with £557,000 in the previous nine-month period.

Turnover amounted to £1.08m (£1,044,000 for period) and the taxable result was struck after interest payable of £134,000 (£4,000) and administration costs of £226,000 (£35,000). Income from fixed asset investments added £138,000 (£72,000), associates contributed £1m (£257,000), and interest receivable and similar income totalled £105,000 (£121,000).

The dividend for the year has been recommended at 1.35p (0.6p) net, with earnings per share, pre-extraordinary items, shown as 3.32p (1.82p).

Tax took £930,000 (£205,000) and there were extraordinary credits, being professional expenses in connection of listing, of £360,000 (£57,000).

Two directors of Gresham

House, the investment trust group, have urged shareholders to vote against the election of Mr David Hardy as chairman of Rowton Hotels, and two other directors Mr James Hamilton and Mr Guy Neeley at the forthcoming annual general meeting of Rowton.

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BANK RETURN

	Wednesday July 4 1984	Increase (+) or Decrease (-) for week
BANKING DEPARTMENT		
Liabilities	£	£
Capital	14,553,000	+
Public Deposits	47,785,895	+
Bankers' Deposits	552,175,434	+
Reserve and other Accounts	1,555,957,150	+
	2,865,461,269	122,003,149
Assets		
Government Securities	377,245,330	+
Advances & other Accounts	719,573,211	+
Loans	1,148,095,383	+
Premises Equipment & other Secs.	12,852,013	+
Notes	185,154	+
	2,865,461,269	122,003,149

ISSUE DEPARTMENT

	£	£
Liabilities	12,000,000,000	+ 100,000,000
Notes issued	11,887,147,967	+ 90,475,454
In circulation	12,000,000,000	+ 100,000,000
Assets		
Government Debt	11,015,100	—
Other Government Securities	3,671,514,252	—
Other Securities	8,417,970,545	—
	12,000,000,000	+ 100,000,000

Granville & Co. Limited

Member of NASDMM
27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Over-the-Counter Market

1983-84						P/E	Fully
High	Low	Company	Price	Change	div. (p)	%	Actual
142	120	Asa. Brit. Ind. Ord.	126	+ 1	8.3	—	8.0 10.4
158	117	Asa. Brit. Ind. CULS	145	—	10.0	8.3	—
78	55	Almington Group	55	—	1.1	10.8	16.0 15.0
38	21	Armstrong & Rhodes	35	—	1.4	4.0	—
320	141	Bardon Hill	322	+ 2	8.6	2.7	13.0 21.5
58	48	Gray Technologies	48	—	3.5	7.3	5.5 8.0
201	180	CCL Ordinary	180	—	12.0	8.3	—
152	121	CCL 11pc Conv. Pref.	140	—	5.7	12.3	—
540	100	Centurion Abrasives	520	—	5.7	1.1	—
248	100	Cindelo Group	103	—	8.0	36.3	67.4
68	45	Deborah Services	68	—	8.7	9.6	15.7
228	75	Frank Horsell	228	—	8.7	4.7	8.6 14.1
305	75	Frank Horsell Pr.Ord.	27	—	4.3	17.2	—
58	25	Frederick Parker	25	—	7.3	18.5	12.0
39	32	George Blair	35	—	15.0	15.0	—
90	40	Ind. Precision Castings	47	—	15.0	6.8	—
2185	2160	Isle Ord.	2175	—	15.7	4.8	5.0 9.7
355	134	Jala Conv. Pref.	340	—	13.7	5.5	8.8
124	81	Jackson Group	108	—	13.7	5.5	8.8
250	165	Jama Savings	165	—	15.0	15.0	—
145	100	Linguaphone Ord.	145	—	3.8	0.8	30.2 33.1
100	100	Linguaphone 10.5pc Pl.	10	—	26.0	26.3	8.5 5.8
176	75	Minicase Holding NV	420	—	5.7	1.1	23.8 8.0
176	75	Robert Jenkins	76	—	1.0	5.0	11.4 18.0
120	81	Torday & Carlisle	78	—	—	—	8.4 17.7
444	285	Travian Holdings	433	—	1.0	5.0	11.4 18.0
28	17	Unilever Holdings	20	—	6.8	8.2	8.3 8.7
276	236	W. S. Yeates	245	—	17.1	7.0	5.9 11.7

Rowlinson

Mr. P. J. Rowlinson,
Chairman, reports
31st March, 1984
on the year ended

- * Pre-tax profit £762,574
- * Another year of substantial reduction in borrowings of over £1 million
- * Property developments programme widened to the London area
- * Annual dividend held
- * Profits should be maintained at a similar level.

Accounts available from the Secretary

ROWLINSON SECURITIES PLC

London House, London Road South,
Poynton, Cheshire SK12 1YP

Heron continues its unbroken record of growth. In the year under review pre-tax profits increased 43% to £25.8 million, shareholders' funds by 12.7% to £240 million and turnover to £688 million.

The group's financial position was further strengthened by a public bond issue of 100 million Swiss Francs and by a syndicated bank financing of US\$ 75 million.

Heron's commitment to expansion by acquisition as well as by organic growth is unchanged, but the group will not pay prices which reflect inflated stock exchange values. Meanwhile, it is well placed to face 1984 and with or without an acquisition looks forward to another year of growth in profits and turnover.

PROPERTY

Heron Property Corporation's portfolio continues to provide an established foundation of considerable quality with its completed property being professionally valued at £237 million. Since the year end, 32 stores in prime high street positions have been bought from F W Woolworth for £55 million. These freehold and leasehold properties provide retail space totalling more than 1,000,000 sq ft.

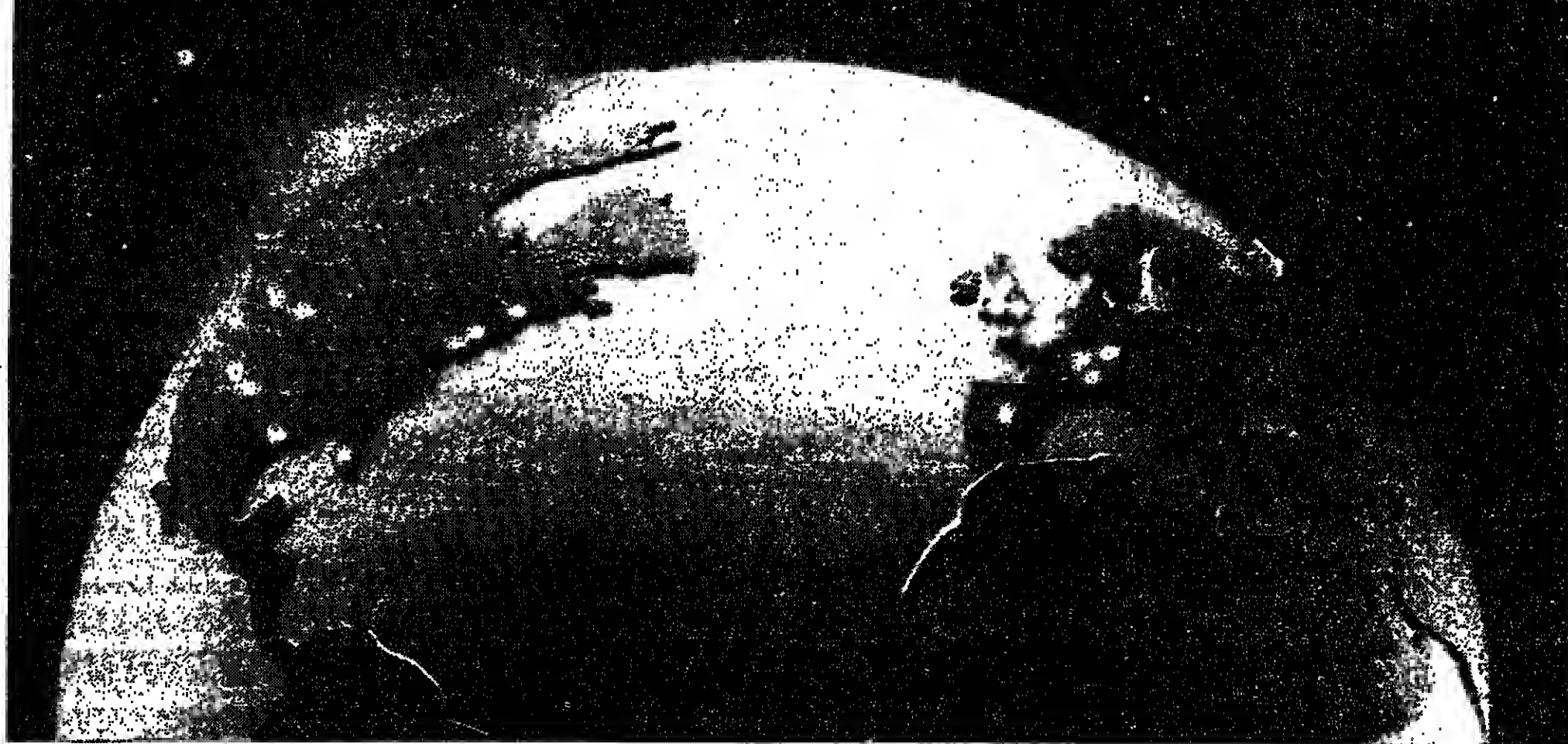
FIVE YEAR FINANCIAL HISTORY

Figures in £m	1984	1983	1982	1981	1980
Turnover	687.7	411.5	377.0	302.7	315.4
Profit before taxation	25.8	18.0	14.6	13.2	10.8
Shareholders' funds	240.8	213.0	184.3	133.0	79.9

HERON

Copies of the Annual Report for the year ended 31st March 1984 are available from The Secretary, Heron International PLC, Heron House, 19 Marylebone Road, London NW1 5JL.

Heron International



PROPERTY

FINANCIAL SERVICES

TRADE

Record rise in profits and turnover.

PROPERTY

Heron Property Corporation's portfolio continues to provide an established foundation of considerable quality with its completed property being professionally valued at £237 million. Since the year end, 32 stores in prime high street positions have been bought from F W Woolworth for £55 million. These freehold and leasehold properties provide retail space totalling more than 1,000,000 sq ft.

FINANCIAL SERVICES

This division generated a considerable increase in combined earnings to £16.4 million from £7.7 million. The insurance company returned a record profit from an increased level of premium income. Total assets of the U.S. savings bank passed the \$1 billion mark with a 47% increase.

TRADE

Profits increased by 15% to £12.3 million on a turnover of £315 million.

Heron Homes benefited substantially from a recovery in the housebuilding sector and has been able to continue its policy of maintaining a three year land bank.

During the year a major stake was taken in the home entertainment and leisure market with the acquisitions of Videofarm in the U.K. and Media Home Entertainment in the U.S. Heron now has a 20% share in the UK pre-recorded video cassette market.

BIDS AND DEALS

Bowater in major U.S. air freight expansion

Bowater Corporation, the paper and pulp group, has acquired Imperial Air Freight Service of New Jersey. No price was disclosed and Bowater yesterday declined to comment on the purchase price.

"We have agreed with Imperial not to release the consideration figure, although I will confirm that it will be a phased acquisition with further payments dependent on the success of the company," explained Mr. Dennis Rees, secretary of Bowater.

"This is our first major movement into the U.S. air freight market," said Mr. Rees. Bowater currently operates air freight services in the UK, Germany, France, Switzerland, Belgium, the Netherlands, and Luxembourg.

Imperial has a turnover exceeding £25m and falls within the top six air freight companies in the U.S. The company provides domestic and international freight forwarding services through a chain of 23 U.S. outlets.

Bowater, currently involved in a major demerger of its North American operations, is primarily a manufacturer of paper and packaging products but first entered the freight service industry in 1972.

The company is concentrating on providing freight forwarding services rather than supplying transport capacity. Accordingly, it has agreed to sell its 46 per cent interest in the Rhine shipping company, Schweizerische Reederei und Neptun, and is redirecting the resources to acquiring established forwarding companies in the U.S. and on the Continent.

Emray will resist consortium move

BY RAY MAUGHAN

Emray, the vehicle distribution and financial services group with roots in Zimbabwe, is determined to resist moves by an investment consortium to place three additional directors on the board. Their effect, Emray says in a letter to its shareholders, would be to "change control of your company."

Early in March this year, Emray heard from Raphael Zorn, a previously stockbroker to the group — that it had acquired 27.58 per cent of the equity on behalf of a consortium headed by Mr. Murdoch Morrison and Mr. Benjamin Anderson. A few days earlier, Taddale Investments, the property group, revealed that it had sold the entire 26.62 per cent holding in Emray that it had acquired a year earlier in consideration for the sale of Bluebell Garages (Middlesbrough).

At about the same time, a 9.3 per cent holding in Emray was sold by Rosano, a Swiss paper company which had held the stake for some years. Mr. Lionel Altman, chairman of Emray, said yesterday that the Taddale and Rosano stakes had both been put through the market at 15.15p per share.

Mr. Morrison and Mr. Anderson have been joined by Mr. E. A. K. Denison, a Yorkshire solicitor, in seeking boardroom appointments. Their resolution will be decided at Emray's annual meeting at the end of this month.

Mr. Altman says that he and his colleagues "have been unable to establish who are the members of this consortium or to what extent Mr. Morrison and Mr. Anderson represent them. However, only recently Mr. Anderson informed us orally that the consortium consists mainly of persons to whom the shares previously held by Taddale Investments were sold but there is no agreement whereby these persons are represented by Mr. Morrison and Mr. Anderson."

When Mr. Morrison and Mr. Anderson lodged their requisition relating to the board resolutions at the beginning of June, they informed Emray that they, together with their associates, "held in aggregate some 10 per cent of the total voting rights of the members."

Emray has not been able to discover subsequently the current beneficial ownership of the balance of the 27.58 per cent of Rosano's former shareholding. According to Emray, Mr. Morrison's "only concrete proposal" about his intended participation in the group's affairs has been that he would "introduce acquisition opportunities and assist in managing acquired companies."

Mr. Morrison holds 1.07 per cent of Emray and Mr. Anderson has a further 2.14 per cent. Emray says that "nothing has emerged from the information supplied by Mr. Morrison or from our discussions with him to persuade your board that his proposed contribution justifies either an executive position or a directorship."

Mr. Morrison, who describes himself as a "company doctor" now engaged in corporate finance work, is chairman of the Leamington Spa-based property group, Five Oaks Investments, where Mr. Anderson is also on the board. Mr. Morrison has recently announced plans to merge Blacks Camping and Leisure, which he also heads, with Greenfields Leisure. Neither he or Mr. Anderson were available for comment yesterday.

Wellman enters hi-tech field with £0.8m purchase

Wellman, the furnace group, is extending its product range into high technology glass furnaces with the acquisition of T. N. Butler Holdings for an effective price of £768,000.

Mr. T. N. Butler, the vendor, is to receive £268,000 in cash and 2.57m ordinary Wellman shares at 15 p per share. The issue is the equivalent of 19.5 per cent of the existing equity capital in issue when the 10 per cent cumulative preference shares are converted.

Wellman, which lost £243,000 at the operating level in the six months to September last year before exceptional costs of

£428,000, says that the acquisition will complement its existing furnace activities and will enable Butler to exploit its products more fully.

The new acquisition designs and makes horizontal glass annealing furnaces using its own technology, giving greater flexibility and efficiency while producing better quality glass than the traditional vertical furnace system.

Higher standards have been set by recently adopted codes of practice for the building industry in respect of glass used in public and private buildings. This, says Wellman, has increased demand

SW Forest casts doubts on Smurfit's \$550m bid

Southwest Forest Industries of Phoenix, Arizona has questioned the ability of Jefferson Smurfit, the Dublin-based paper and packaging company, to complete its proposed \$550m (£417m) bid for Southwest.

Southwest said it has told Smurfit that it plans to terminate discussions between the two companies in the near-term unless certain specified conditions can be met.

Smurfit earlier announced that it had received a \$550m offer line from a group of banks led by Bankers Trust to be used for a merger with Southwest.

The Southwest board said the

financing arrangements "fell short of the assurances necessary to remove significant uncertainties as to Jefferson Smurfit's ability to promptly complete a transaction involving its possible acquisition of Southwest."

An agreement limiting Smurfit's holding in Southwest to 9.3 per cent expired last Sunday but Smurfit is still prevented from raising its holding above 20 per cent before December 13.

Heron Corporation, Mr. Gerald Rosson's property, trading and insurance group, has said it is considering providing financial backing to Smurfit for any bid for Southwest.

Caparo holding in Fidelity up to 18%

Caparo Industries, Mr. Swraj Paul's engineering group, has increased its holding in Fidelity Radio, the hi-fi and television manufacturer, to 18.4 from 8 per cent.

Caparo has paid about £2m over the past month to raise its holding but it yesterday denied plans to make an immediate takeover bid and said there have been no talks aimed at securing a seat on the Fidelity board.

Fidelity recently missed its profit forecast through troubles with its cordless telephone and a new colour television set. Fidelity's shares rose 3p to 103p yesterday.

Beazer/Leach

IN A circular to shareholders yesterday, County Bank, the advisors to C. H. Beazer said that the William Leach Foundation is "clearly the key to the battle holding 29.9 per cent and final veto of the Trust's decision rests with William Leach and M. D. Adamson."

County Bank notes that the Foundation has over the past three years received "derisory" annual dividends relative to their holding. They have been at the net level: 1981—£294,000, 1982—£45,000, 1983—£11,000.

Beazer's cash offer values Leach at £21.45m. Leach closed at 127p yesterday.

NOTICE OF EARLY REDEMPTION



Bank of Communications

(Taipei, Taiwan, Republic of China)

US\$25,000,000 Floating Rate Notes due 1985

Notice is hereby given that pursuant to the provisions of Clause 4(b) of the Fiscal Agency Agreement, dated as of 11th August, 1980 between Bank of Communications and Bankers Trust Company, as Fiscal Agent, all of the above-mentioned Notes will be redeemed at their principal amount on 16th August, 1984 (the "Redemption Date"), when interest on the Notes will cease to accrue.

Payment of principal, together with payment in respect of Coupon No. 8 will be made on the Redemption Date against presentation and surrender at the offices of any one of the Paying Agents named on the Notes.

BANKERS TRUST COMPANY

FISCAL AGENT

Date: 10th July, 1984

BIDS AND DEALS IN BRIEF

Fisons has agreed to acquire full ownership of Mural Scientific in Kuala Lumpur, Malaysia. This involves the purchase from ITN International of 50 per cent share in the company, the other 50 per cent already being held by Fisons.

Mural is part of Fisons' scientific equipment division and distributes a wide range of scientific equipment and supplies throughout Malaysia.

On July 7, acceptances of the Energy Recovery Investment Corporation (ERIC) offer for Cambridge Petroleum had been received in respect of 1,718,415 Cambridge ordinary (approximately 33.17 per cent).

Acceptances under the offer, together with ERIC's existing

holding, amounted to 2,978,415 Cambridge ordinary, approximately 57.5 per cent of the issued ordinary share capital including the 130,000 ordinary shares issued in exchange of certain royalty interests.

The cash alternative has now closed and the offer remains open.

Acceptances of the unconditional offer made on behalf of Hawker Siddeley Group for Carlton Industries have been received in respect of 7,49m ordinary and 283,365 Preference shares, 99.88 per cent and 51.15 per cent respectively of the ordinary and Preference shares, the subject of the offer 27.21m ordinary shares of Carlton (99.96 per cent).

The offers have been extended until 3 pm on July 19.

The recommended offer on behalf of Polly Peck for the capital of Wearwell is now unconditional in all respects and will remain open until further notice. Acceptances have been received in respect of Wearwell ordinary shares representing 91.32 per cent of the capital. Polly Peck intends in due course to acquire compulsorily the outstanding ordinary shares.

Hayward Tyler, which is part of the Thyssen-Bornemisza's Sterling Fluid Systems Group, has acquired M. Mullins of Kent and G. Lines of Birmingham, both borehole specialists, pump installers and submersible pump

repairers. They were part of the eBechwood Group which went into voluntary liquidation.

The resolution to approve the recommendation of the share capital of Harrison Cowley was passed at the EGM on July 5. Acceptances of the Sanzhi offer have been received in respect of 4,822,779 ordinary and 4,822,779 deferred shares in Harrison, representing 96.46 per cent of both classes of share capital.

All conditions have been satisfied and the offer has become unconditional in all respects. The offer remains open for acceptance until further notice. Sanzhi intends to acquire compulsorily any outstanding ordinary and deferred shares in due course.

GRA to progress its application for planning permission to construct a new White City on the nearby West London Stadium site.

Applications have been received for 16.1m new ordinary shares of Granada Group representing 41.2 per cent of the 39.1m new ordinary shares offered to Granada shareholders at 155p per share. All applications will be satisfied in full.

The shares made available to shareholders represent 50 per cent of the shares issued as consideration for the acquisition of Rediffusion by Granada. It is expected that dealings will commence on July 12 1984.

Mr C. J. Moran now owns and controls 1.78m ordinary and 455,000 deferred ordinary shares in Sater, representing 8.88 per cent of the total ordinary shares in issue.

Mr Elliott Berocord and Mr Stuart Lipton, directors, have received 1.78m ordinary shares from former shareholders in Trust Securities Holdings 50,000 Stockley ordinary shares through the exercise of options granted in their favour prior to the acquisition of TSH. Purchase price under the options was 35p per share.

Mr Berocord's shares have been acquired on behalf of a trust of which members of his family are the beneficiaries. He now holds 13.8m shares (12.8 per cent) and Mr Lipton owns 7.96m.

Quest Automation has agreed with Security Change to acquire the freehold of Quest House, Chancellors Ford, Hampshire, which it occupies, at a total cost of not more than £300,000.

A bank facility has been negotiated with the Commercial Union to enable the purchase to proceed.

As a result of recent purchases, the interests of the Prudential Corporation group in London and Continental Advertising Holdings total 1.37m ordinary shares (6.98 per cent).

Prudential Assurance owns 303,600, Vanbrugh Pensions 75,000, Mercantile and General Reinsurance 4,359, and Kingman Nominees 8,384.

Mr N. N. Tucker, director, has ceased to be interested in 297,000 ordinary shares of Sheraton Securities International, part of his non-beneficial interests. His interests in the ordinary shares are now 1,971,500, of which 1m are beneficial. His loan stock interests are £144,300, all beneficial.

The British Electric Traction Company, an industrial services group, anticipates profits of "not less than £50m for the year ending March 31, 1984—an increase of over 20 per cent on the previous year — with a commensurate increase in the dividend."

The details are revealed in BET's offer document which explains the group's £175m offer for initial, a towel rental group. Shareholders' initial are told that "BET has emerged from the recession in good strong shape" and the group foresees further growth and development.

Funds Holdings

In accordance with the recent ruling of the Takeover Panel, fund managers have disclosed the following holdings:—

Edinburgh Managers hold 25.8 per cent of Edinburgh Securities; Robert Fleming Investment Management holds 17.5 per cent of Turner and Newall; Hambro Bank holds 23.5 per cent of J. L. Jacobs.

LADBROKE INDEX

Based on FT Index
805-809 (-4)
Tel: 01-493 5261

Whitecroft
Record profit of £6.2m

	1984 £	1983 £
Turnover up 14%	95.7m	84.3m
Pre-tax profit up 18%	6.2m	5.3m
Dividends up 22%	6.6p	5.4p
Earnings per share up 22%	22.6p	18.5p

Higher turnover and profitability were features of all divisions, reflecting the efforts of management and employees to improve performance in economic conditions which were only slightly better than the previous year.

We made several changes to the composition of the group during the year to strengthen selected strategic areas of activity. In 1984/5 we will enjoy a full year's benefit from recent acquisitions and a contribution from property development. We will continue our efforts to achieve further growth for Whitecroft.

Mr. John Tavaré — chairman

Whitecroft plc

Textiles, building supplies, lighting, property development

A copy of the report and accounts may be obtained from:
The Secretary, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX
Telephone: 0625 524677

POLLY PECK (HOLDINGS) PLC

(Registered in England No. 630879)

ISSUE

of up to £2,945,680 6 per cent.
Cumulative Convertible Redeemable Preference Shares of £1 each.

This advertisement appears in connection with the issue of up to £2,945,680 6 per cent (Cumulative Convertible Redeemable Preference Shares of £1 each ("New Preference Shares") pursuant to an offer by Polly Peck (Holdings) PLC to acquire the whole of the issued share capital of Wearwell PLC. The New Preference Shares have been admitted to the Official List by the Council of the Stock Exchange.

Particulars of the Preference Shares are available in the Extel Statistical Services and copies of such particulars may be obtained during normal business hours on any weekday, except Saturdays, up to and including 21st July, 1984 from:—

N.M. Rothschild & Sons Limited,
New Court,
St. Swithin's Lane,
London EC4P 4DU.

L. Messel & Co.,
Winchester House,
100 Old Broad Street,
London EC2P 2HX.



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And at London, Manchester, Stoke-on-Trent

CARCLO
RECORD PROFITS

Summary of Results

Year to 31st March	1984	1983	% increase
Turnover £000	34,314	29,986	14
Profit before tax £000	2,895	2,082	39
Earnings per ordinary share of 25p	31.1p	12.1p	157
Dividend per ordinary share of 25p	8.6p	4.55p	89
Dividend cover (times)	3.6	2.6	38
Shareholders funds per ordinary share of 25p	168p	151p	11

Prospects

"With improved trading prospects and with a good order book we are planning to expand further both by internal growth and external acquisition."

CARCLO ENGINEERING GROUP PLC

How The Morgan Bank concentrates on serving major corporations in the U.K.



Among the Morgan officers who collaborate to serve U.K. companies are: at left: John McColloch, U.K. corporate banking, London; Stephen Kirmse, commercial paper, New York; Harvey Struthers, U.K. and Scandinavian corporate banking, New York. Center (all based in London): Tony Mayer, managing director, Morgan Guaranty Ltd; Christopher Beason-Hird, U.K. corporate banking; David Brigstocke, Morgan Guaranty Ltd. Right: Michael Doyle, mergers and acquisitions, New York; Oliver Parr, U.K. corporate banking, London; Lam Nguyen-Phuong, financial analysis, London.

The Morgan Bank specialises in meeting the needs of the world's major multinationals.

In the U.K. this means leading British corporations and the U.K.-based subsidiaries of U.S. and other foreign firms. Because of this focus we can combine the worldwide resources and knowhow of a major wholesale bank with the customer-oriented responsiveness usually associated with much smaller banks.

Corporate financial officers find a full range of financial and capital market services at Morgan.

We structure innovative financings in sterling, dollars, and many other currencies. We're a leader in interest rate and currency swaps, Eurobond issues, international treasury management, financial futures, foreign exchange options. Because Morgan is active in money markets around the world, we can advise on the right time and the right way to put together financings—whether long-, medium-, or short-term—at fixed or floating rates, and in the best currency.

Here are some examples of how The Morgan Bank serves U.K. clients.

□ Our London bankers work closely with a special

Morgan group in New York that focusses on the needs of U.K. companies in the U.S. market. Together we provide creative, tax-efficient acquisition financing, commercial paper advice and services, funding for capital needs through bridge loans, term loans, private placements. Recently we designed a new financing structure that enabled a U.K. multinational to buy a major U.S. company at a cost well below projections, completing a deal that might not otherwise have succeeded.

□ Our international capital markets arm, Morgan Guaranty Ltd, is headquartered in London and interacts with our U.K. corporate bankers. Morgan Guaranty Ltd is a major manager and underwriter of fixed rate, floating rate, and convertible securities in the Eurobond market, and a pioneer in interest rate and currency swaps, deferred rate settings, and the use of contingent securities such as debt and equity warrants. In the last year we completed more than a dozen capital markets transactions for U.K. clients.

□ Our U.K. clients can also call on Morgan's seasoned merger and acquisition officers in London and New York. Recently a British corporation wanted to sell a subsidiary.

Our bankers and M&A specialists provided a valuation using computer modelling, identified a U.K. buyer, and advised in final negotiations. Such deals within the U.K. are only part of what we do; our specialists have completed transactions between buyers and sellers all over the world.

□ Still another resource available through your Morgan banker: our corporate finance advisors. These industry analysts are skilled in specialties such as optimal capital structure, diversification strategies, and valuations for acquisitions, divestitures, or tax purposes. When our London experts were retained by a U.K. client acquiring a U.S. company, we analysed the client's strategic plan, prepared financial projections, and recommended a capital structure to minimise costs while maximising future flexibility.

Today The Morgan Bank serves most of the U.K.'s major multinationals, as well as many smaller companies that appreciate the high quality of Morgan banking. For more on how we can serve your corporation, write or call John K. McColloch, Vice President, U.K. Corporate Banking, Morgan Guaranty Trust Company, 1 Angel Court, London EC2R 7AE. Telephone (01) 600-2300.

Member FDIC

The Morgan Bank

MINING NEWS

World diamond sales still improving

BY GEORGE MILLING-STANLEY

DIAMOND SALES figures for the first half of 1984 from De Beers Central Selling Organisation (CSO) at R1.15bn (£202m) topped R1bn for the first time since the all-time peak of R1.27bn achieved in the opening six months of 1980. The CSO handles the marketing of around four-fifths of all rough (uncut) diamonds sold in the world.

This figure represents a rise of 23 per cent over the first half of last year. The increase of almost 50 per cent over sales in the second half of 1983 is not so significant, as it merely represents a continuation of the more normal trend of higher sales in the opening six months of each year as manufacturing jewellers replenish stocks during the period of the Christmas season. This trend was broken in 1982.

Changes in currency parities meant that the increase over the first half of last year was not so spectacular in terms of the U.S. dollar, the normal currency for diamond sales. The dollar figure for first-half sales was \$945m, just 7 per cent higher than for the comparable period of 1983.

De Beers said yesterday in London that the rise was generally in line with the gradual improvement in the market which had been expected, but the figures still do not really reflect the continuing strength of retail demand.

BOARD MEETINGS

TODAY
Interim—Bentley, Diamond
Style, Fleming Overseas Investment
Trust, Fuller Smith and Turner, Howden
Group, P. H. Lloyd, London and Mid-
land Industrial, Kiering Industries,
Mabon, Mulvey Technology Invest-
ments, Stroud Riley Drummond, Time
Products, United Latent.

FUTURE DATES
Interim—Computer and
Financial July 23

The company added that the recovery apparent in the market is being hampered by the strength of the U.S. dollar and the high level of U.S. interest rates. Although there has been no increase in the price of rough diamonds since March last year, customers outside the U.S. have experienced an effective rise in prices because of the dollar's strength against all other currencies.

These factors are delaying the recovery to more normal conditions in the market, and they are exacerbated by the fact that diamonds are having to compete with purchases of other luxury goods after a prolonged period of recession.

As a consequence of these problems, the CSO is still selling cautiously and selectively, concentrating on giving its 300 or so

sightholders the sort of stones they can sell on to the broader market.

The top two colours and qualities are therefore still being withheld from the "sights," the principal selling occasions, of which there are 10 held each year in London.

Untroubled by the strength of the dollar, the U.S. market has continued to improve, with a rise of one-fifth to record levels in imports of polished stones to the country over the first quarter of 1984.

Although the smaller stones continue to make up the bulk of the CSO's turnover, there are signs of an upturn in demand for the larger sizes and better qualities.

This must be interpreted as reflecting the general improvement in economic conditions, as

the impact of the emphasis in CSO advertising on stones, which only began in March, will not be properly felt until the Christmas buying season.

This improvement at the upper end of the market has been mirrored by a slight slowing of activity in the cutting centres on the Indian sub-continent, which have traditionally concentrated on the smaller and less expensive goods, perhaps even with a degree of over-production.

Diamond jewellery for men, another focus of the CSO's advertising in recent years, is apparently becoming increasingly important. At something over 2m pieces, sales of diamond jewellery to men last year reportedly outperformed engagement ring sales in the U.S. in unit terms, and Japan is also growing in importance.

Six months to
June
1984
1983
1982
1981
1980
1979
1978
1977
1976
1975
1974
1973
1972
1971
1970

1,000
960.0
930.0
900.0
870.0
840.0
810.0
780.0
750.0
720.0
690.0
660.0
630.0
600.0
570.0
540.0

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930.0
900.0
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600.0
570.0
540.0

June quarter gold profits keep ahead

A FURTHER increase is shown in the June quarter profits of the seven South African gold mines in the Consolidated Gold Fields group which, as usual, open the industry's quarterly reporting season.

Apart from Deelkraal, which lacked the exceptional benefit of the insurance recovery in the March quarter, all the groups' mines have earned more in the June quarter.

Total gold production has risen modestly in the latest three months while, reflecting the appreciation of the U.S. dollar—in which gold sales are made—the average price received by the mines in South Africa has risen to R15.79 per kilogramme from R15.24 in the March quarter.

Non-mining and sundry revenue has also increased in the June quarter while charges have eased mainly because of exceptionally higher tax-offsetting capital expenditure. These factors have outweighed the impact of a fall average increase of 4.75 per cent in working costs during the period.

Overall, therefore, the mines' total net profits have risen to R191.6m (£38.5m) in the quarter from R169.5m in the previous three months. Notably good earnings are reported by Dre-

fontein, Doornfontein and Kloof. The current financial year has started on a less promising note. The price of gold has weakened, although the impact of this on mine revenue continues to be cushioned by the fall in the rand against the dollar and, of course, a recovery in the bullion price may well take place before next June.

But the inevitable rise in mine working costs will increase as a result of the current wage claim by the industry's black mine-workers. At present a dispute exists but it is thought that an eventual settlement over pay and conditions could add some 15 per cent to labour costs.

What remains to be seen is whether higher wages can be accompanied by increased productivity in this labour intensive industry, as with so many other industries wage increases have not been matched by corresponding gains in productivity.

The latest quarterly net profits of the individual mines are compared in the following table.

Doornfontein ... R200 R200 R200
Kloof ... 1,000 1,000 1,000
Deelkraal ... 1,000 1,000 1,000
Libanon ... 1,000 1,000 1,000
Venterspost ... 1,000 1,000 1,000
Vlaakfontein ... 1,000 1,000 1,000



ZANDPAN GOLD MINING COMPANY LIMITED

(Incorporated in the Republic of South Africa)

("ZANDPAN")

Sub-division of Shares

The Company holds 2,000,000 (two million two hundred thousand) shares in the Capital of Harbertsfontein Gold Mining Company Limited ("Harberts") and such holding constitutes its main asset. In value approximately 5.6 Zandpan shares presently represent one Harberts share.

However, Harberts is in the process of sub-dividing its shares on a ten for one basis with a view to increasing the number of shares in circulation with a commensurate reduction in value per share, thus placing them in a more attractive price range for investors.

If such sub-division of Harberts' shares is approved by its members in General Meeting and implemented, the intended result would affect the ratio which has hitherto existed between the Harberts and Zandpan share values.

The Board of Directors of Zandpan is accordingly considering a similar ten for one sub-division of Zandpan shares, based on the same motivation as that for the Harberts sub-division and which would re-establish the existing value ratios between the shares of the two companies.

Shareholders will in due course be advised of the Board's decision.

Johannesburg
10 July 1984



Gold Fields Group

JUNE QUARTERLIES

All companies mentioned are incorporated in the Republic of South Africa

DRIEFONTAIN CONSOLIDATED LIMITED

ISSUED CAPITAL: 102,000,000 shares of R1 each, fully paid.

	Qtr ended 30/6/1984	Qtr ended 31/3/1984	Year ended 30/6/1984
OPERATING RESULTS:			
Gold—East Driefontein:			
Ore milled (t)	705,000	705,000	2,820,000
Gold produced (kg)	8,812.5	8,812.5	34,874.0
Yield (g/t)	12.5	12.5	12.4
Price received (R/kg)	15,568	15,521	15,113
Revenue (R/milled)	109,886	109,886	428,436
Cost (R/milled)	57,825	54,489	214,333
Profit (R/milled)	52,061	55,397	214,103
Revenue (R000)	109,886	109,886	428,436
Cost (R000)	57,825	54,489	214,333
Profit (R000)	52,061	55,397	214,103
Gold—West Driefontein:			
Ore milled (t)	720,000	720,000	2,880,000
Gold produced (kg)	8,812.5	8,812.5	34,874.0
Yield (g/t)	12.5	12.5	12.4
Price received (R/kg)	15,568	15,521	15,113
Revenue (R/milled)	111,886	111,886	440,436
Cost (R/milled)	60,723	57,489	221,333
Profit (R/milled)	51,163	54,397	219,103
Revenue (R000)	111,886	111,886	440,436
Cost (R000)	60,723	57,489	221,333
Profit (R000)	51,163	54,397	219,103
Uranium Oxide:			
Pulp treated (t)	312,250	307,320	1,268,050
Oxide produced (kg)	47,147	44,417	177,604
Yield (kg/t)	0.151	0.145	0.140
FINANCIAL RESULTS (R000):			
Working profit: Gold	201,058	196,222	772,027
Profit on sale of Uranium Oxide and Sulphuric Acid	1,096	7,204	4,498
Net tribute royalties and sundry mining revenue	1,393	(547)	(1,558)
Net mining revenue	203,547	198,879	774,967
Net non-mining revenue (group)	22,348	20,777	73,965
Profit before tax and State's share of profit	225,895	219,656	848,932
Tax and State's share of profit	119,502	124,413	482,942
Profit after tax and State's share of profit	106,393	95,243	365,990
Capital expenditure	38,554	26,296	110,369
Dividend	173,400	—	280,500

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R488.3 million.

DIVIDEND: A dividend (No. 22) of 170 cents (R17.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.

SHAFTS: No. 1 Shaft—E: The shaft was sunk 96 metres to a depth of 151 metres below collar. Cementation of cavities which have been intersected by cover drilling has been completed.

No. 4 Sub-Vertical Shaft—E: 35 and 37 Level Stations have been excavated. This shaft is now complete and is being commissioned.

No. 5 Shaft—E: The shaft was sunk 41 metres to a depth of 154 metres below collar. Excavation of the Transfer Level has been completed and equipping of the loading box is in progress. Work has been delayed by two rockbursts which occurred during the quarter.

No. 5 Sub-Vertical Shaft—E: Excavation of hoist chambers continues. The rock wind foundations are being cast.

No. 6 Tertiary Shaft—W: The shaft was sunk 31 metres to a depth of 347 metres below collar on 26 Level. The shaft passed through 34 Level Station which was developed from No. 1 Sub-Vertical Shaft-E. The second man way is being installed. The construction of the rock wind house and the installation of the rock wind are in progress. A programme of cementation for surface consolidation and sealing of cavities has been commenced.

No. 8 Shaft—W: Pre-sinking operations have been completed to 35 metres below collar. The casting of headgear foundations is in progress.

ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 6.1 grams per ton the reserves are as follows:

East Driefontein: (Pay limit 6.1 g/t)

Classification	Tons (000's)	Width (cm)	Value (g/t)	cm g/t
Venterspost Contact Reef	5,623	178	16.3	2,990
Carbon Leader	1,883	132	9.4	1,241
Main Reef	688	146	8.1	891
Total and averages	8,194	184	14.5	2,378

West Driefontein: (Pay limit 6.1 g/t)

Classification	Tons (000's)	Width (cm)	Value (g/t)	cm g/t
Carbon Leader	2,917	112	23.1	2,587
Venterspost Contact Reef	2,171	180	14.5	2,320
Main Reef	1,338	146	8.1	1,108
North Reef	28	89	6.8	673
Total and averages	6,456	128	17.1	2,189

On behalf of the board
P. R. Janisch } Directors
A. H. Munro

10 July 1984

DOORFONTEIN GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 10,000,000 shares of R1 each, fully paid.

	Qtr ended 30/6/1984	Qtr ended 31/3/1984	Year ended 30/6/1984
OPERATING RESULTS:			
Gold:			
Ore milled (t)	366,000	366,000	1,464,000
Gold produced (kg)	2,513.2	2,513.2	10,011.2
Yield (g/t)	6.9	6.9	6.9
Price received (R/kg)	15,568	15,521	15,113
Revenue (R/milled)	107,440	107,440	428,436
Cost (R/milled)	74,119	69,500	273,646
Profit (R/milled)	33,321	37,940	154,790
Revenue (R000)	107,440	107,440	428,436
Cost (R000)	74,119	69,500	273,646
Profit (R000)	33,321	37,940	154,790
Working profit: Gold	12,170	13,082	50,147
Recovery under loss of profits	2,952	2,567	10,220
Net sundry revenue	—	—	—
Profit before tax and State's share of profit	15,122	15,649	60,367
Tax and State's share of profit	(1,140)	2,649	5,967
Profit after tax and State's share of profit	13,982	13,002	54,399
Capital expenditure	12,293	8,969	39,222
Dividend	12,000	—	20,000
FINANCIAL RESULTS (R000):			
Working profit: Gold	12,170	13,082	50,147
Recovery under loss of profits	2,952	2,567	10,220
Net sundry revenue	—	—	—
Profit before tax and State's share of profit	15,122	15,649	60,367
Tax and State's share of profit	(1,140)	2,649	5,967
Profit after tax and State's share of profit	13,982	13,002	54,399
Capital expenditure	12,293	8,969	39,222
Dividend	12,000	—	20,000
CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R35.8 million.			
DIVIDEND: A dividend (No. 58) of 120 cents (R12.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.			
SHAFTS: No. 3 Shaft: Equipping of the shaft is in progress.			
No. 3 Sub-Vertical Shaft: The shaft was sunk 62 metres to a depth of 96 metres below collar. Development of excavations associated with the shaft complex is continuing.			
ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 5.9 grams per ton the reserves are as follows:			

Classification	Tons (000's)	Width (cm)	Value (g/t)	cm g/t
Carbon Leader	2,724	109	10.4	1,134
Main Reef	1,376	117	8.1	948
Total and averages	4,100	111	8.7	1,077

On behalf of the board
P. R. Janisch } Directors
A. H. Munro

10 July 1984

DEELKRAAL GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 99,540,000 shares of 20 cents each, fully paid.

	Qtr ended 30/6/1984	Qtr ended 31/3/1984	Year ended 30/6/1984
OPERATING RESULTS:			
Gold:			
Ore milled (t)	366,000	366,000	1,464,000
Gold produced (kg)	1,877.2	1,877.2	7,508.8
Yield (g/t)	5.1	5.1	5.1
Price received (R/kg)	15,568	15,521	15,113
Revenue (R/milled)	81,430	73,542	285,544
Cost (R/milled)	61,110	58,955	230,110
Profit (R/milled)	20,320	14,587	55,434
Revenue (R000)	81,430	73,542	285,544
Cost (R000)	61,110	58,955	230,110
Profit (R000)	20,320	14,587	55,434
Working profit: Gold	7,313	6,931	26,512
Recovery under loss of profits	—	—	—
Net sundry revenue	1,689	1,746	1,174
Profit before tax and State's share of profit	8,999	8,677	27,686
Tax and State's share of profit	(3,013)	3,251	28,759
Profit after tax and State's share of profit	5,986	5,426	18,927
Capital expenditure	5,382	2,744	14,785
Dividend	9,954	—	9,954
CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R36.0 million.			
DIVIDEND: A dividend (No. 3) of 10 cents (R1.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.			
NO. 1 SUB-VERTICAL SHAFT: The shaft was sunk 86 metres to a depth of 256 metres below collar.			
ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 4.6 grams per ton the reserves are as follows:			

Classification	Tons (000's)	Width (cm)	Value (g/t)	cm g/t
Venterspost Contact Reef	2,632	188	6.8	1,142
Deelkraal Reef	359	187	6.5	991
Total and averages	2,991	171	6.6	1,129

On behalf of the board
P. R. Janisch } Directors
A. H. Munro

10 July 1984

KLOOF GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 30,240,000 shares of R1 each, fully paid.

	Qtr ended 30/6/1984	Qtr ended 31/3/1984	Year ended 30/6/1984	
OPERATING RESULTS:				
Gold:				
Ore milled (t)	525,000	525,000	2,075,000	
Gold produced (kg)	8,188.9	8,102.2	31,872.4	
Yield (g/t)	15.6	15.4	15.4	
Price received (R/kg)	15,568	15,177	15,131	
Revenue (R/milled)	242,326	234,800	943,126	
Cost (R/milled)	74,555	71.69	72.15	
Profit (R/milled)	168.80	163.11	169.97	
Revenue (R'000)	242,326	232,270	483,719	
Cost (R'000)	99,136	37,625	199,700	
Profit (R'000)	88,619	85,635	334,019	
FINANCIAL RESULTS (R'000):				
Working profit: Gold	88,619	85,635	334,019	
Recovery under loss of profits	—	800	2,469	
Net sundry revenue	9,040	2,676	26,771	
Profit before tax and State's share of profit	97,659	94,111	365,199	
Tax and State's share of profit	50,224	52,924	199,577	
Profit after tax and State's share of profit	47,434	41,187	165,622	
Capital expenditure	20,839	14,537	66,734	
Dividend	60,490	—	99,732	
CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R206.4 million.				
DIVIDEND: A dividend (No. 29) of 200 cents (R20.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.				
SHAFTS:				
No. 3 Sub-Ventilation Shaft: Shaft operations has commenced and has reached a depth of 44.3 metres below collar on 23 April.				
No. 3 Shaft: Preliminary sinking operations advanced the shaft a further 12.5 metres to a depth of 28.8 metres below collar.				
No. 4 Ventilation Shaft: The shaft was sunk 23.9 metres to a depth of 1,382 metres below collar.				
Nos. 5a and 5b Auxiliary Shafts: Stipping of the pre-drilled false bored holes to the full width of the barrel of the shafts is about to commence.				
RESERVES: AS AT 30 JUNE 1984: The detailed reserves will be published in the annual report. At the prevailing pay rate of 6.2 cents per ton the reserves are as follows:				
Classification	Tons (000s)	Width (mm)	Value (q/t)	cm.g/t
Ventersdorp Contact Reef	5,041	151	2.1	3.277
Roof Reef	136	188	7.3	1,454
Yield	139	10	1.0	—

SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Tuesday July 10 1984

NEW YORK STOCK EXCHANGE 28-30
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WALL STREET

Support
remains
sporadic

THE NEW YORK bond market rose sharply yesterday and finally pulled the stock market higher in its wake. The gains in bond prices represented covering operations by market traders rather than genuine investment buying. Investors remained apprehensive of a tightening of Federal Reserve credit policies before the end of this month, writes Terry Byland in New York.

However, leading stocks remained unsupported and the Dow Jones industrial average slipped back towards the 1,100 level at mid-session in thin turnover.

Stock prices drifted down for much of the day but finally succumbed to the strength of the bond market. Towards the close, when bond prices were showing gains of nearly two points, share prices rose sharply. The Dow Jones industrial average ended a net 11.40 points up at 1134.05, having been as low as 1115.28 earlier. Trading was modest until the last hour, when a late spurt lifted the total of shares traded to 75.3m.

The improvement in bond prices was in part a follow-through from Friday's late gain after the announcement of a smaller than expected rise in MI.

Another favourable factor was the indication that the U.S. Treasury might allow foreign investors in U.S. securities to maintain anonymity.

This will shortly be freed from the 30 per cent withholding tax on such investments.

The uneasy mood of the stock market resulted from investors being unsettled by the belief that interest rates are still heading higher, and that the Federal Reserve may raise its discount rate by half a point from its present 9 per cent.

Selling of equities was light but several analysts suggested that the market could soon be retesting the Dow 1,088 low point of mid-June.

There were fewer takeover features to provide highlights in yesterday's drab market. Among the leaders, IBM gave a poor early lead by shedding \$4 to \$105.4. NCR at \$22.4 gave up \$4 and Texas Instruments at \$123.4 was \$1.4 lower. Telephone, and active spot for the past fortnight, followed the general trend to lose \$2 to \$43.4.

Motor stocks traded cautiously as the annual wage negotiation season approached. Suggestions that the Federal Government would seek wage moderation as the price for restraining Japanese imports implied a difficult round of talks.

With oil prices regarded as lacking any strong customer support, Exxon fell \$4 to \$40. Hughes Tool, which makes drilling bits for the oil industry and has been suffering from a lack of business, fell \$3 to \$14.4.

Mining issues remained weak following last week's dramatic fall in gold prices, and to a lesser extent, in base metal prices.

There was some selling of the Wall Street brokerage stocks as investors braced themselves for another poor set of quarterly results from the industry, which has been laying off employees and cutting back on costs. Donaldson Lufkin Jenrette, one of the major Wall Street firms, saw its stock dip \$14 to \$117.

Airline stocks weakened across the board on the fear that a slowdown in U.S. business next year will hurt traffic levels.

The rally in the credit markets was restricted to the longer end, which had been pinned down during the Treasury mini-funding programme, completed last week. Analysts kept a close eye on the short end for signs of tightening by the Federal Reserve.

The federal funds rate remained high at 11 1/2 per cent, despite system repurchase help from the Fed. The Treasury bill sector was calm ahead of the result of the weekly auction.

Gains in bonds ranged to one point or more, with the key long bond of 2014 at 100 1/2, a net gain of 1 1/2 for a yield of 13.22 per cent.

LONDON

Sentiment
suffers
a setback

SENTIMENT in London financial markets was again dominated by interest rate fears yesterday as another setback in sterling gave cause for concern.

Gilt-edged securities sustained falls ranging to 1/4 and occasionally more. Leading equities followed, and South African gold shares suffered another sizeable setback before rallying smartly in line with the price of bullion.

Leading industrials also closed above the day's worst, and the FT Industrial Ordinary index closed 7.7 down at 811.6. The after-hours tone was extremely uncertain following the announcement of a national dock strike.

Selling pressure in the equity sectors was relatively light, but dealers often found it difficult to place stock which came on offer. GEC shed 5p to 187p, ICI 12p to 546p and Glaxo 10p to 880p.

Chief price changes, Page 30, Details, Page 31; Share information service, Pages 32-33

EUROPE

The dollar's
influence
dominates

THE CONTINUING strength of the dollar and its implications for interest rates made for caution in many European centres, already depleted by the onset of the summer holiday season.

In Frankfurt, where the dollar was fixed at a 10-year high against the D-Mark before settling back slightly, there were few sellers of equities and even fewer buyers. This was reflected in a 0.4 decline in the Commerzbank index to 964.4 - its lowest since October 12.

The lack of demand is exacerbated in West Germany by hesitancy among investors, awaiting a clear indication of the effects on corporate profits of the seven-week metalworkers' strike.

In the severely tested motor sector, Porsche fell DM 8 to DM 957, while Conti-Gummi, trading ex a DM 3 dividend, shed DM 7.50 to DM 114.10. It was also affected by the tyre maker's attempts to limit the size of holdings and stave off any takeover.

Volkswagen dipped DM 1.60 to DM 179, Daimler DM 5 to DM 534 and BMW DM 1 to DM 367.

Banks were lower, with BHF down DM 6 to DM 237 following its announcement of little changed operating profits for the first five months.

Bonds were barely changed as turnover dried to a trickle with operators holding back. The Bundesbank sold DM 16.3m of domestic paper to balance the market after its DM 10.8m of sales last Friday.

Amsterdam was mixed to lower with the strong dollar falling even to boost most international issues.

Unilever, however, benefited from continued buying that began last week following a recommendation from a major U.S. investment banker, adding Fl 1.40 to Fl 257.20 after trading as high as Fl 257.40.

Royal Dutch fell 80 cents to Fl 150.20 but in the publishing sector Elsevier managed a Fl 2.50 rise to Fl 85.50.

Boards were largely unchanged although small rises were seen in some state loans carrying an 8.5 per cent coupon.

The key 9.5 per cent state issue, due 1987/90, also edged 10 basis points higher to 105.1, having been 30 basis points stronger in early trading.

Zurich edged barely steady in light trading. Lindt added SwFr 100 to SwFr 10,800 but in the opposite direction, tour

operator Kuoni shed SwFr 50 to SwFr 6,150 on profit-taking after its recent strong rise.

Bonds were steady, though turnover remained very low.

A slightly lower outcome was seen in Brussels in low trading volume. Market leader Petrofina went against the trend, adding BFr 20 to BFr 6,610, but only 3,190 shares changed hands.

Chemical stocks remained generally weak with Solvay down BFr 40 to BFr 3,610 but UCB managed a BFr 10 advance to BFr 4,410.

A similarly lower tone was seen in Paris. In the oils sector, Elf Aquitaine added FF 7 to FF 237 but Cie Francaise des Petroles shed FF 4.50 to FF 250.50 as the Government announced a sharp increase in a special tax on petroleum products, accompanied by an increase in retailers' profit margins.

Little change was seen in Milan shares, while Stockholm was lower in thin trading. Interest was, however, shown in Gambia, which fell SKr 35 to SKr 190, ex a one-for-four rights issue, with the shares remaining buoyed by U.S. buying interest.

Copenhagen was marginally firmer while Madrid also advanced slightly, continuing its recent upward trend.

TOKYO

Speculative
side hit
by selling

DWINDLING interest in incentive-backed speculative issues, along with the yen's continued slide against the U.S. dollar, sent share prices lower in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow market average lost 35.22 from the close of Saturday's half-day session to 10,373.22. Volume shrank substantially, though, from 452.74m shares on Friday to 189.90m. Losses outnumbered gains by 381 to 271, with 170 issues unchanged.

The dollar finished on the Tokyo foreign exchange market yesterday at ¥241.95, up 95 points, its rise coming as disappointing news to investors. Caution also mounted against overheated interest in incentive-backed speculatives, the pace-setters for market activity since the beginning of June.

Hardest hit was Kuraray, which shed ¥40 to ¥750, ¥146 off its all-time high of ¥896 reached last Wednesday.

Kuraray's slide was prompted by a series of measures to tighten margin trading in the issue enforced by the Tokyo Stock Exchange. On top of this Daiwa Securities, a strong promoter of Kuraray, on Saturday raised its own margin collateral requirement ratio for the issue to 80 per cent compared with the exchange's 70 per cent.

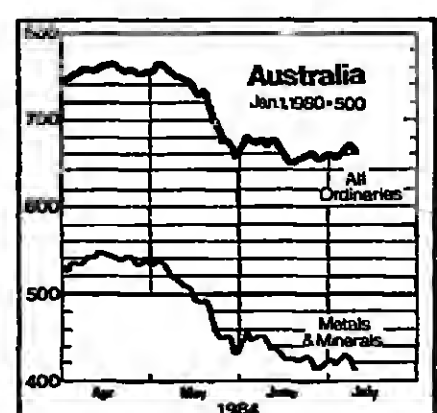
This dispersed interest in other speculative issues, with Asahi Chemical falling ¥8 to ¥612, Onoda Cement ¥15 to ¥337 and Tokuyama Soda ¥19 to ¥381. Asahi Chemical was the third most active stock with 4.85m shares traded.

Investors, who had been hunting speculative issues for capital gains, began to shift buying interest to some pharmaceuticals.

Blue chips held relatively firm. Fuji Photo Film advanced ¥20 to ¥1,530, and Sony ¥20 to ¥3,560. The consensus was that a full-fledged upswing of blue chips needed to be linked to a stronger yen against the dollar and net buying by foreign investors.

Nippon Denko, the second busiest stock, stood unchanged at ¥533.

The bond market was inactive, with banks and other institutional investors staying on the sidelines, discouraged by the yen's slide. The yield on the benchmark 7.5 per cent long-term government bond, maturing in January 1993, rose from 7.520 per cent on Saturday to 7.525 per cent.



AUSTRALIA

A LATE rally enabled Sydney to end above the worst but was insufficient to offset earlier selling to a moderately active session. The All Ordinaries index shed 7.8 to 880.4 and the Metals and Minerals market a sharper 9.7 to 412.9.

Golds came under pressure following the pre-weekend bullion price setback, but later drew benefit from strength in the dollar which would assist profitability of export sales. Central Norseman closed 10 cents down at A\$4.90 but had been as low as A\$4.50.

BHP meanwhile curtailed its fall to 2 cents at A\$9.36. Santos on the energy side slid 14 cents to A\$5.80, and banks weakened amid the Labor debate over allowing foreign competition.

HONG KONG

TRADING in Hoog Koog was thin and nervous, and despite the severe price mark-downs following the prime rate boost, comfort was drawn from the absence of any large-scale selling wave.

But, bereft of buying support, widespread declines resulted. On the property side Hongkong Land lost 30 cents to HK\$2.10 - later regarded as possibly overdone - while Cheung Kong and Sun Hung Kai each shed 55 cents to a respective HK\$36.40 and HK\$4.40.

Banks fared little better: Hang Seng gave up HK\$1.73 to HK\$38.50 and Hongkong and Shanghai 25 cents to HK\$5.43.

Hongkong Telephone, deprived at the weekend of its mobile radio monopoly, shed HK\$1 to HK\$42. Hutchison Whampoa at HK\$9.05 was off 80 cents, while Jardine Matheson on HK\$8.35 relinquished a sharper 70 cents.

SINGAPORE

WEAKER SINGAPORE values emerged in slower turnover as speculative activity subsided, and fundamental strength was found lacking while upward pressures remained on interest rates.

The active list was headed by Pahang Consolidated, 3 cents off at S\$1.60. Following it in volume terms were Amcol, 4 cents firmer against the trend at S\$2.29, and Pan Electric, down 4 cents to S\$2.17.

OCBC shed 15 cents to S\$9.55 while 10-cent falls were common to Genting at S\$4.80 and Keppel Shipyard at S\$2.06. Declines of 5 cents apiece were registered by Fraser and Neave at S\$5.20, Haw Par at S\$2.09 and Malayan Banking at S\$8.30. Both banks stand at 1984 lows.

SOUTH AFRICA

GOLD shares oscillated in busy Johannesburg dealings under the varying influences of bullion price weakness, the dollar's strength against the rand, and promising results being released for Gold Fields group mines.

The close was down but above the day's lows, leaving Randfontein with the heaviest fall of R8 to R187. Gold Fields of SA added 75 cents to R25.25 on the results, while two of its best-performing divisions firmed too: Kloof by 75 cents to R80.75 and Driefontein 50 cents to R43.25.

De Beers recovered early weakness to end 5 cents up at R8.85 amid higher first-half sales figures, while industrials were unsettled by rate rises in prospect.

CANADA

DECLINES were registered in Toronto as gold issues came under pressure from metal price uncertainties and property issues bad to contend with a setback reported in the rate of housing starts nationally.

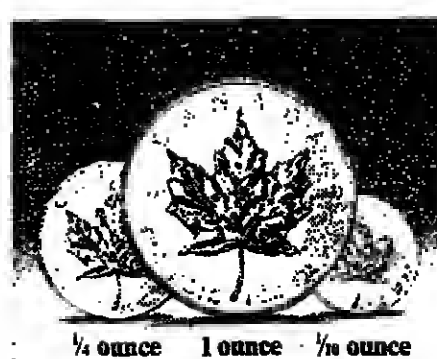
Utilities and banks held up better than the rest in Montreal, where industrials showed weakness.

ONLY THE PUREST GOLD HAS
IMMORTAL VALUE THROUGHOUT THE WORLD.

Over 3000 years ago, the ancient Egyptians immortalized their King Tutankhamen in the purest of gold. Even then they knew that pure gold would have everlasting value. And that is still true today. Whoever invests in gold should also choose its purest form.

Canada's Maple Leaf, for example, is struck with the purest gold that you can buy today. It contains no base metals and is the only coin available at banks with a purity of 999.9/1000 fine gold - guaranteed by the Canadian government.

What does that mean for you? In contrast to ordinary gold coins which



Canada's Maple Leaf

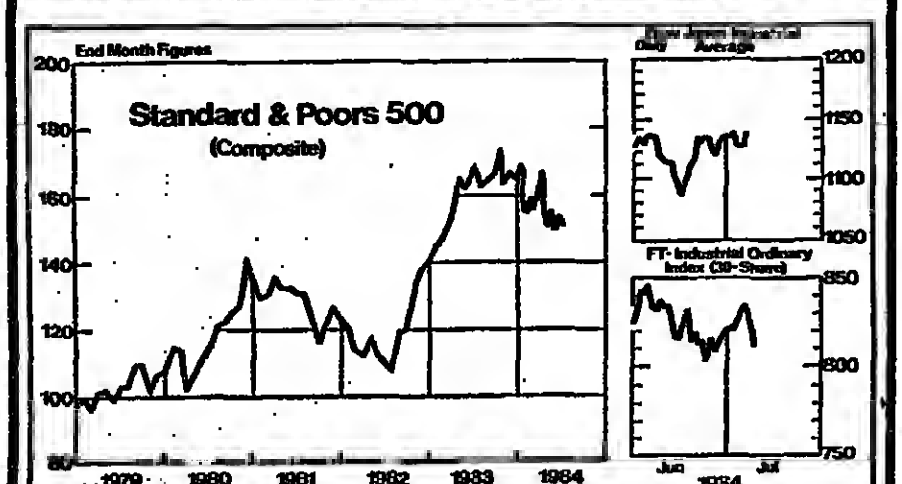
are 22-carat gold, you get the purity of 24-carat gold for your money with Maple Leaf. And, a high degree of assurance that you can trade it easily anytime, anywhere in the world.

Therefore, prudent investors can follow the example of the ancient Egyptians. Whoever wants to acquire long-term value should choose gold of the highest purity. And today, that is the 999.9/1000 of the Canadian Maple Leaf - a purity for which there is no substitute.

Canada's Maple Leaf

MAPLE LEAF: THERE IS NO SUBSTITUTE FOR PURITY.

KEY MARKET MONITORS



STOCK MARKET INDICES				
	July 9	Previous	Year ago	
NEW YORK				
DJ Industrials	1,134.05	1,122.57	1,207.23	
DJ Transport	471.09	474.69	575.28	
DJ Utilities	125.59	125.67	129.29	
S&P Composite	151.61	152.24	167.08	
LONDON				
FT Ind Ord	811.6	819.3	678.5	
FT-SE 100	1,033.5	1,042.3	885.9	
FT-Air-share	485.07	490.39	434.27	
FT-A 500	325.67	332.34	489.65	
FT Gold mines	532.3	533.8	659.3	
FT-A Long gil	11.22	11.10	10.88	
TOKYO				
Nikkei-Dow	10,373.22	10,461.91	9,012.41	
Tokyo SE	788.44	792.05	683.03	
AUSTRALIA				
All Ord.	880.4	880.4	614.0	
Metals & Mins.	412.9	422.6	542.4	
AUSTRIA				
Credit Aktien	53.83	53.91	55.72	
Belgium				
Belgian SE	142.56	142.66	129.23	
CANADA				
Toronto				
Metals & Mins	N/A	1,804.8		
Composite	2,206.6	2,205.3	2,471.3	
Montreal				
Portfolio	107.73	107.70	123.86	
DENMARK				
Copenhagen SE	184.56	182.44	158.78	
FRANCE				
CAC Gen	169.4	n/a	126.2	
Ind. Tendance	108.9	108.6	78.4	
WEST GERMANY				
FAZ-Aktien	334.44	337.80	330.54	
Commerzbank	964.4	973.6	962.4	
HONG KONG				
Hang Seng	773.6	822.85	1,036.42	
ITALY				
Banca Com.	209.15	208.11	182.24	
NETHERLANDS				
ANP-CBS Gen	157.0	157.8	138.2	
ANP-CBS Ind	127.0	127.5	111.1	
NORWAY				
Oslo SE	243.29	243.95	191.2	
SINGAPORE				
Straits Times	893.49	903.25	977.47	
SOUTH AFRICA				
Gold	n/a	894.8	908.5	
Industrials	n/a	1,010.9	917.5	
SPAIN				
Madrid SE	127.57	128.98	118.69	
SWEDEN				
J & P	1,479.45	1,484.07	1,354.29	
SWITZERLAND				
Swiss Bank Ind	363.5	364.4	335.7	
WORLD				
Capital Int'l	172.6	173.4	180.5	
GOLD (per ounce)				
	July 9	Prev	Year ago	
London	\$340.00	\$341.50		
Frankfurt	\$339.00	\$338.25		
Zurich	\$341.00	\$339.00		
Paris (Bling)	\$338.82	\$334.82		
London (Bling)	\$343.00	\$341.25		
New York (July)	\$347.80	\$345.10		
* Latest available figure				

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 29

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)			
July 9	Price	Change		July 9	Price	Change		July 9	Price	Change		July 9	Price	Change		July 9	Price	Change	
Großhandelsbank	308	-10		AG Tele	91.3	-1.7		Bergen Bank	150	-0.5		Gen Prop Trust	2.08	-0.04		Mitsui	888	+1	
Österreichische	325	-10		Telekom	152	-1.0		Österreichische	157.5	+0.5		Mitsui	2.08	-0.04		Mitsui	888	+1	
Landesbank	304	-10		Telekom	152	-1.0		Österreichische	157.5	+0.5		Mitsui	2.08	-0.04		Mitsui	888	+1	
Perinbank	302	-10		Telekom	152	-1.0		Österreichische	157.5	+0.5		Mitsui	2.08	-0.04		Mitsui	888	+1	
Steiermärker	302	-10		Telekom	152	-1.0		Österreichische	157.5	+0.5		Mitsui	2.08	-0.04		Mitsui	888	+1	
Voitachor Mag.	316	-1		Telekom	152	-1.0		Österreichische	157.5	+0.5		Mitsui	2.08	-0.04		Mitsui	888	+1	

OVER-THE-COUNTER

Nasdaq national market, 2.30pm prices

Stock	High	Low	Open	Close	Stock	High	Low	Open	Close
ABX	15.1	15.1	15.1	15.1	ABX	15.1	15.1	15.1	15.1
ABX	15.1	15.1	15.1	15.1	ABX	15.1	15.1	15.1	15.1
ABX	15.1	15.1	15.1	15.1	ABX	15.1	15.1	15.1	15.1
ABX	15.1	15.1	15.1	15.1	ABX	15.1	15.1	15.1	15.1
ABX	15.1	15.1	15.1	15.1	ABX	15.1	15.1	15.1	15.1

LONDON

Chief price changes
(in pence unless
otherwise indicated)

Stock	Price	Change
BL	142	+3
Carlo Eng	58	+12
Early's Wimpey	28	+5
Jessups	47	+3
P&O Defd	288	+4
Preedy (Aldred)	124	+8
Rowton Hotels	315	+12

CANADA

Stock	High	Low	Open	Close	Stock	High	Low	Open	Close
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526

AMERICAN

Stock	High	Low	Open	Close	Stock	High	Low	Open	Close
111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2
111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2
111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2
111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2
111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2	111 1/2

NEW YORK

Stock	High	Low	Open	Close	Stock	High	Low	Open	Close
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526

NEW YORK

Stock	High	Low	Open	Close	Stock	High	Low	Open	Close
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526
4100 Agri Price	526	525	526	526	4100 Agri Price	526	525	526	526

Continued on Page 38

Indices

Index	Value	Change	Index	Value	Change
Industrials	1134.05	+122.57	Industrials	1134.05	+122.57
Transport	473.08	+47.88	Transport	473.08	+47.88
Utilities	125.82	+125.82	Utilities	125.82	+125.82
Trading vol	55.5	55.5	Trading vol	55.5	55.5
Ind. Yld. Vol	5.81	5.81	Ind. Yld. Vol	5.81	5.81

WORLD VALUE OF
THE DOLLAR
every Friday

LONDON STOCK EXCHANGE

MARKET REPORT

Gilts fall further as pressure on pound continues: equities follow and index down 7.7

Account Dealing Dates

Option

First Declared Last Account

Declarations Dealings Day

June 15 June 23 June 29 July 5

July 12 July 19 July 26 Aug 2

July 23 July 30 Aug 6

July 30 Aug 6 Aug 13

Aug 6 Aug 13 Aug 20

Aug 13 Aug 20 Aug 27

Aug 20 Aug 27 Sept 3

Aug 27 Sept 3 Sept 10

Sept 3 Sept 10 Sept 17

Sept 10 Sept 17 Sept 24

Sept 17 Sept 24 Oct 1

Sept 24 Oct 1 Oct 8

Oct 1 Oct 8 Oct 15

Oct 8 Oct 15 Oct 22

Oct 15 Oct 22 Oct 29

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Nov 5 Nov 12 Nov 19

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Apr 2 Apr 9 Apr 16

Apr 9 Apr 16 Apr 23

Apr 16 Apr 23 Apr 30

Apr 23 Apr 30 May 7

Apr 30 May 7 May 14

May 7 May 14 May 21

May 14 May 21 May 28

May 21 May 28 June 4

May 28 June 4 June 11

June 4 June 11 June 18

June 11 June 18 June 25

June 18 June 25 July 2

June 25 July 2 July 9

July 2 July 9 July 16

July 9 July 16 July 23

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July 23 July 30 Aug 6

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Feb 5 Feb 12 Feb 19

Feb 12 Feb 19 Feb 26

Feb 19 Feb 26 Mar 5

Feb 26 Mar 5 Mar 12

Mar 5 Mar 12 Mar 19

Mar 12 Mar 19 Mar 26

Mar 19 Mar 26 Apr 2

Mar 26 Apr 2 Apr 9

Apr 2 Apr 9 Apr 16

which improved 3 to 258p ahead of tomorrow's annual Aures, Merchant banks gave ground. Sull, untested by the 541m cash call, Hill Samuel dropped 5p to 288p. Mercury Securities gave up 7 to 470p and Charterhouse J. Rothschild declined 4 to 84p.

Among Fire Purchases, First National Finance Corporation shed 3 to 77p.

Falls among Composites ranged to 13. General Accident lost that much to 460p and GRE dropped 10 to 800p. P&O was not helped by news of labour problems within the group, lost 9 to 463p, while Sun Alliance gave up 5 to 360p.

However, rallied sharply to recover from an initial dull level of 207p to finish a penny dearer on balance at 211p. Life issues closed above the day's lowest levels following publication of Legal and General's good half-year new life business figures.

L and G ended 4 off at 460p, after 460p, and Hambro Life the same amount down at 378p, after 378p.

Both newcomers to the Unlisted Securities Market made quiet debuts. Bush Radio opened at 87p and moved up to 92p prior to closing at 91p compared with the placing price of 88p.

Mayfair City Properties opened at the placing price of 100p and fluctuated narrowly before settling at 101p.

Enterprise Oil, which came to the market last week in controversial circumstances, slipped 2 to 101p. Rio Tinto-Zinc's tender offer of 210p per share, however, was also appreciated.

Enterprise share prices today, the latter hopes to raise its stake in Enterprise from 14.7 per cent to 29.9 per cent.

Leading Buildings were mostly a few pence easier on lock of interest. Blue Circle softened 3 to 385p and Redland shed a similar amount to 224p. Tarmac slipped 2 to 430p. Elsewhere, householders William Leech fell 10 to 128p as fears grew that C. H. Beesley's final 145p per share cash offer would be rejected.

Ames Timber, May and Hassell shed 3 to 107p, the good annual results and one-fourth scrip issue proposal outweighed the "slightly cautious" statement on current prospects. Magnet and Southern, preliminary results due tomorrow, softened a couple of pence to 10p.

ICI, additionally depressed by workers' share sales and moved steadily lower throughout the official trading session; an after hours rally saw shares rise to 20p, but news of the dock strike prompted a fresh reaction which left the close a net 12 down at 54p.

Preedy volatile

Sentiment among leading retailers remained unsettled by persisting worries that dearest credit and an increase in mortgage rates could adversely affect consumer spending; an attempted

mid-afternoon rally failed to gain momentum and most closed at the day's lowest. Washburn & Goss, a 52p, and Birtles, 247p, gave up 8 and 6 respectively. Electrical and "white goods" concerns were also friendless with falls of 5 common to Dixons, 242p, and Currys, 243p.

Dealers reported a slightly increased demand for secondary stores, although the close most movements were against holders, with the usual batch of weekend Press comment failing to provide impetus. An exception was the former reducing which advanced to 130p in a lively trade following Press-inspired talk of a bid from new agents John Menzies; a statement from the former reducing the article saw Freedy bid to 118p but the shares later rallied to settle 8 dearer on balance at 124p. Menzies eased 3 to 107p.

Having fallen 22 last Friday on a Press suggestion of contracting record-player sales and ensuing redundancies, BSA remained a depressed market in Electricals. BSA, which fell further 8 to 180p; sentiment being additionally aggravated by Hong Kong worries. Cable and Wireless also reacted adversely to the far-eastern interest and lost

5 to 295p. Despite favourable week-end Press comment, GEC fell to 184p before closing 5 lower at 187p. Thorn EMI lost 5 to 518p ahead of Thursday's preliminary figures. Elsewhere, AS Electronics gave up 10 to 435p and 420p, while Vickers relinquished 9 at 258p. Webber, however, responded to the increased first-half earnings with a rise of 8 to 175p.

Engineering leaders were again dragged lower with the general trend but closed well above the day's lowest in places. Hawker ended 4 off at 425p, after 420p, while Vickers relinquished 9 at 258p. Webber, however, responded to the increased first-half earnings with a rise of 8 to 175p.

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Financial Times Tuesday July 10 1984

INDUSTRIALS—Continued

[illegible]**LEISURE—Continued**

364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900																																																																																																																																																																																																														
158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900
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PROPERTY—Continued

1946		Stock		Price	%	Net	Chg	Vol
144	10	22	22	118	40	12.7		
145	10	22	22	43	-1	2.9		
146	10	22	22	43	-1	2.9		
147	10	22	22	43	-1	2.9		
148	10	22	22	43	-1	2.9		
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340	10	22	22	43	-1	2.9		
341	10	22	22	43	-1	2.9		
342	10	22	22	43	-1	2.		

INVESTMENT TRUSTS—Cont

[illegible]

OIL AND GAS—Continued

[illegible]

NOMURA
INTERNATIONAL LIMITED
**NEW-ERA INVESTMENT
AND UNDERWRITING**
OFFICES WORLDWIDE
3 Gracechurch Street EC3 1V OAD
Telephone (41) 28.1 8811

MINES—Continue

[illegible]

ONAL & IRISH STOCKS

[illegible]

FT UNIT TRUST INFORMATION SERVICE

115.8	00000000	0000
104.7	00000000	0000
100.3	00000000	0000
96.4	00000000	0000
97.2	00000000	0000
102.7	00000000	0000
104.7	00000000	0000
106.2	00000000	0000

Lbl.
 0202 767655
 299.5
 100.0
 251.3
 127.0
 100.0
 299.5
 100.0

175.8
175.4
142.9
140.0
240.7	-0.4
225.8	-1.0
270.2	-0.3
235.1	-0.4
211.9	-0.3
99.3
Sec. L&L		
7EU	01-377 1122
7	74.4
186	2.10

47			
SI-283 7101			
330A			-
229.7	-2.6		=
258.1	-2.6		=
295.0	-2.6		=
332.9	-3.1		=
104.5	-2.7		=
219.5	+3.0		=
225.9	-0.5		=
252.2	-2.6		=
101.4	+1.1		=

104.3	+1.1	---
109.7	+0.3	---
111.4	+0.5	---
92.8	-0.3	---
95.3	-0.5	---
190.8	---	---
347.5	---	---
131.7	---	---
148.4	---	---
L		
329.4	-1.4	---
253.0	-3.7	---
110.0	-5.9	---
341.9	-4.4	---
205.1	-2.8	---
226.2	-3.0	---
221.2	+2.5	---
244.0	+2.5	---
136.9	---	---

150.9	-0.1	---
94.4	-0.3	---
97.2	-0.2	---
150.9	+0.1	---
166.4	+0.1	---

L.C.		
11 EL	0793	25291
202.8	---	---
440.5	---	---
307.8	---	---
249.1	---	---
534.4	---	---
209.4	---	---
222.4	---	---
235.1	---	---
134.4	---	---

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220.6	1000	1000
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374.9	1000	1000
545.4	1000	1000
663.5	1000	1000
733.9	1000	1000
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302.9	1000	1000
448.3	1000	1000
805.7	1000	1000
106.7	1000	1000
102.4	1000	1000
99.4	1000	1000
101.5	1000	1000
223.7	1000	1000
331.8	1000	1000

102.4	---	=
304.3	---	=
Activity		
5NF	01-404 0399	
52.0	---	=
140.2	---	=
01-638 5757		
164.7	=1.6	=
93.9	=0.7	=
154.4	=1.4	=
170.2	=0.1	=
130.7	=1.6	=

192.8	+0.4	==
219.9	==	==
196.3	+0.3	==
126.5	==	==
196.5	=-1.5	==
127.4	==	==
151.7	==	==
106.4	+1.0	==
90.2	=-0.1	==
116.6	=-1.2	==
114.9	=-1.1	==
126.6	=-0.6	==
115.5	+0.3	==
137.7	=-1.4	==
120.0	=-1.0	==
119.9	==	==
113.1	==	==

163.0	-1.8	---
161.9	-1.1	---
185.2	-1.7	---
164.5	-1.4	---
158.5	-2.0	---
185.2	-1.1	---
191.5	---	---
210.1	---	---
144.0	-0.3	---
192.7	-0.8	---
153.9	-0.7	---
159.1	-1.6	---
178.2	-1.3	---

198.0			
201.2	-1.1		
169.8			
101.3	-0.3		
190.8	-0.3		
131.8	-2.4		
725.1	-4.3		
157.1	-0.8		
185.0	-0.8		
127.8			
104.8	-0.5		
218.5			
176.7			
199.2			
106.2			
129.1			

175.6		
903.8		
247.1		
221.9		
174.7		
106.5		
95.8		

Canada

Guelphord. 571255

174.7		
180.3		

179.1		
182.8		
154.4		

104.4	---
98.9	-0.2	---
119.0	---
103.8	-0.2	---
101.7	---
95.7	-0.2	---
107.9	-0.2	---
100.0	+0.5	---
108.1	+0.4	---
95.5	+0.1	---

1.	2.	3.	4.
1.00	01-606 8401		
85.3			
78.9			
79.1			
3.48			
86.2			
86.0			
90.3			
42.5			
76.3			
74.3			4.98
93.7			
72.9			
19.1			

27.8	00000	—
10.9	00000	—
13.9	00000	—
29.9	00000	—
031 225 6306		
37.5	00000	—
08.7	00000	—
20.0	00000	—
01-203 5211		
54.	-78.7	—
55.6	-1.8	—
40.6	+4.9	—
74.4	-0.0	—
27.4	-0.0	—

26.5	-2.4	—
y.) Ltd.		
Tadworth, Surrey		
Joseph Heath 53456		
26.5	+0.1	—
26.7	+0.1	—
26.9	+0.7	—
27.2	+0.4	—
27.5	+0.4	—
27.8	+0.4	—
28.1	+0.4	—
28.4	+0.4	—
28.7	+0.4	—
29.0	+0.4	—
29.3	+0.4	—
29.6	+0.4	—
29.9	+0.4	—
30.2	+0.4	—
30.5	+0.4	—
30.8	+0.4	—
31.1	+0.4	—
31.4	+0.4	—
31.7	+0.4	—
32.0	+0.4	—
32.3	+0.4	—
32.6	+0.4	—
32.9	+0.4	—
33.2	+0.4	—
33.5	+0.4	—
33.8	+0.4	—
34.1	+0.4	—
34.4	+0.4	—
34.7	+0.4	—
35.0	+0.4	—
35.3	+0.4	—
35.6	+0.4	—
35.9	+0.4	—
36.2	+0.4	—
36.5	+0.4	—
36.8	+0.4	—
37.1	+0.4	—
37.4	+0.4	—
37.7	+0.4	—
38.0	+0.4	—
38.3	+0.4	—
38.6	+0.4	—
38.9	+0.4	—
39.2	+0.4	—
39.5	+0.4	—
39.8	+0.4	—
40.1	+0.4	—
40.4	+0.4	—
40.7	+0.4	—
41.0	+0.4	—
41.3	+0.4	—
41.6	+0.4	—
41.9	+0.4	—
42.2	+0.4	—
42.5	+0.4	—
42.8	+0.4	—
43.1	+0.4	—
43.4	+0.4	—
43.7	+0.4	—
44.0	+0.4	—
44.3	+0.4	—
44.6	+0.4	—
44.9	+0.4	—
45.2	+0.4	—
45.5	+0.4	—
45.8	+0.4	—
46.1	+0.4	—
46.4	+0.4	—
46.7	+0.4	—
47.0	+0.4	—
47.3	+0.4	—
47.6	+0.4	—
47.9	+0.4	—
48.2	+0.4	—
48.5	+0.4	—
48.8	+0.4	—
49.1	+0.4	—
49.4	+0.4	—
49.7	+0.4	—
50.0	+0.4	—
50.3	+0.4	—
50.6	+0.4	—
50.9	+0.4	—
51.2	+0.4	—
51.5	+0.4	—
51.8	+0.4	—
52.1	+0.4	—
52.4	+0.4	—
52.7	+0.4	—
53.0	+0.4	—
53.3	+0.4	—
53.6	+0.4	—
53.9	+0.4	—
54.2	+0.4	—
54.5	+0.4	—
54.8	+0.4	—
55.1	+0.4	—
55.4	+0.4	—
55.7	+0.4	—
56.0	+0.4	—
56.3	+0.4	—
56.6	+0.4	—
56.9	+0.4	—
57.2	+0.4	—
57.5	+0.4	—
57.8	+0.4	—
58.1	+0.4	—
58.4	+0.4	—
58.7	+0.4	—
59.0	+0.4	—
59.3	+0.4	—
59.6	+0.4	—
59.9	+0.4	—
60.2	+0.4	—
60.5	+0.4	—
60.8	+0.4	—
61.1	+0.4	—
61.4	+0.4	—
61.7	+0.4	—
62.0	+0.4	—
62.3	+0.4	—
62.6	+0.4	—
62.9	+0.4	—
63.2	+0.4	—
63.5	+0.4	—
63.8	+0.4	—
64.1	+0.4	—
64.4	+0.4	—
64.7	+0.4	—
65.0	+0.4	—
65.3	+0.4	—
65.6	+0.4	—
65.9	+0.4	—
66.2	+0.4	—
66.5	+0.4	—
66.8	+0.4	—
67.1	+0.4	—
67.4	+0.4	—
67.7	+0.4	—
68.0	+0.4	—
68.3	+0.4	—
68.6	+0.4	—
68.9	+0.4	—
69.2	+0.4	—
69.5	+0.4	—
69.8	+0.4	—
70.1	+0.4	—
70.4	+0.4	—
70.7	+0.4	—
71.0	+0.4	—
71.3	+0.4	—
71.6	+0.4	—
71.9	+0.4	—
72.2	+0.4	—
72.5	+0.4	—
72.8	+0.4	—
73.1	+0.4	—
73.4	+0.4	—
73.7	+0.4	—
74.0	+0.4	—
74.3	+0.4	—
74.6	+0.4	—
74.9	+0.4	—
75.2	+0.4	—
75.5	+0.4	—
75.8	+0.4	—
76.1	+0.4	—
76.4	+0.4	—
76.7	+0.4	—
77.0	+0.4	—
77.3	+0.4	—
77.6	+0.4	—
77.9	+0.4	—
78.2	+0.4	—
78.5	+0.4	—
78.8	+0.4	—
79.1	+0.4	—
79.4	+0.4	—
79.7	+0.4	—
80.0	+0.4	—
80.3	+0.4	—
80.6	+0.4	—
80.9	+0.4	—
81.2	+0.4	—
81.5	+0.4	—
81.8	+0.4	—
82.1	+0.4	—
82.4	+0.4	—
82.7	+0.4	—
83.0	+0.4	—
83.3	+0.4	—
83.6	+0.4	—
83.9	+0.4	—
84.2	+0.4	—
84.5	+0.4	—
84.8	+0.4	—
85.1	+0.4	—
85.4	+0.4	—
85.7	+0.4	—
86.0	+0.4	—
86.3	+0.4	—
86.6	+0.4	—
86.9	+0.4	—
87.2	+0.4	—
87.5	+0.4	—
87.8	+0.4	—
88.1	+0.4	—
88.4	+0.4	—
88.7	+0.4	—
89.0	+0.4	—
89.3	+0.4	—
89.6	+0.4	—
89.9	+0.4	—
90.2	+0.4	—
90.5	+0.4	—
90.8	+0.4	—
91.1	+0.4	—
91.4	+0.4	—
91.7	+0.4	—
92.0	+0.4	—
92.3	+0.4	—
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92.9	+0.4	—
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93.5	+0.4	—
93.8	+0.4	—
94.1	+0.4	—
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95.9	+0.4	—
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96.5	+0.4	—
96.8	+0.4	—
97.1	+0.4	—
97.4	+0.4	—
97.7	+0.4	—
98.0	+0.4	—
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98.6	+0.4	—
98.9	+0.4	—
99.2	+0.4	—
99.5	+0.4	—
99.8	+0.4	—
100.1	+0.4	—
100.4	+0.4	—
100.7	+0.4	—
101.0	+0.4	—
101.3	+0.4	—
101.6	+0.4	—
101.9	+0.4	—
102.2	+0.4	—
102.5	+0.4	—
102.8	+0.4	—
103.1	+0.4	—
103.4	+0.4	—
103.7	+0.4	—
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104.3	+0.4	—
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104.9	+0.4	—
105.2	+0.4	—
105.5	+0.4	—
105.8	+0.4	—
106.1	+0.4	—
106.4	+0.4	—
106.7	+0.4	—
107.0	+0.4	—
107.3	+0.4	—
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108.5	+0.4	—
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112.1	+0.4	—
112.4	+0.4	—
112.7	+0.4	—
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113.3	+0.4	—
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113.9	+0.4	—
114.2	+0.4	—
114.5	+0.4	—
114.8	+0.4	—
115.1	+0.4	—
115.4	+0.4	—
115.7	+0.4	—
116.0	+0.4	—
116.3	+0.4	—
116.6	+0.4	—
116.9	+0.4	—
117.2	+0.4	—
117.5	+0.4	—
117.8	+0.4	—
118.1	+0.4	—
118.4	+0.4	—
118.7	+0.4	—
119.0	+0.4	—
119.3	+0.4	—
119.6	+0.4	—
119.9	+0.4	—
120.2	+0.4	—
120.5	+0.4	—
120.8	+0.4	—
121.1	+0.4	—
121.4	+0.4	—
121.7	+0.4	—
122.0	+0.4	—
122.3	+0.4	—
122.6	+0.4	—
122.9	+0.4	—
123.2	+0.4	—
123.5	+0.4	—
123.8	+0.4	—
124.1	+0.4	—
124.4	+0.4	—
124.7	+0.4	—
125.0	+0.4	—
125.3	+0.4	—
125.6	+0.4	—
125.9	+0.4	—
126.2	+0.4	—
126.5	+0.4	—
126.8	+0.4	—
127.1	+0.4	—
127.4	+0.4	—
127.7	+0.4	—
128.0	+0.4	—
128.3	+0.4	—
128.6	+0.4	—
128.9	+0.4	—
129.2	+0.4	—
129.5	+0.4	—
129.8	+0.4	—
130.1	+0.4	—
130.4	+0.4	—
130.7	+0.4	—
131.0	+0.4	—
131.3	+0.4	—
131.6	+0.4	—
131.9	+0.4	—
132.2	+0.4	—
132.5	+0.4	—
132.8	+0.4	—
133.1	+0.4	—
133.4	+0.4	—
133.7	+0.4	—
134.0	+0.4	—
134.3	+0.4	—
134.6	+0.4	—
134.9	+0.4	—
135.2	+0.4	—
135.5	+0.4	—
135.8	+0.4	—
136.1	+0.4	—
136.4	+0.4	—
136.7	+0.4	—
137.0	+0.4	—
137.3	+0.4	—
137.6	+0.4	—
137.9	+0.4	—
138.2	+0.4	—
138.5	+0.4	—
138.8	+0.4	—
139.1	+0.4	—
139.4	+0.4	—
139.7	+0.4	—
140.0	+0.4	—
140.3	+0.4	—
140.6	+0.4	—
140.9	+0.4	—
141.2	+0.4	—
141.5	+0.4	—
141.8	+0.4	—
142.1	+0.4	—
142.4	+0.4	—
142.7	+0.4	—
143.0	+0.4	—
143.3	+0.4	—
143.6	+0.4	—
143.9	+0.4	—
144.2	+0.4	—
144.5	+0.4	—
144.8	+0.4	—
145.1	+0.4	—
145.4	+0.4	—
145.7	+0.4	—
146.0	+0.4	—
146.3	+0.4	—
146.6	+0.4	—
146.9	+0.4	—
147.2	+0.4	—
147.5	+0.4	—
147.8	+0.4	—
148.1	+0.4	—
148.4	+0.4	—
148.7	+0.4	—
149.0	+0.4	—
149.3	+0.4	—
149.6	+0.4	—
149.9	+0.4	—
150.2	+0.4	—
150.5	+0.4	—
150.8	+0.4	—
151.1	+0.4	—
151.4	+0.4	—
151.7	+0.4	—
152.0	+0.4	—
152.3	+0.4	—
152.6	+0.4	—
152.9	+0.4	—
153.2	+0.4	—
153.5	+0.4	—
153.8	+0.4	—
154.1	+0.4	—
154.4	+0.4	—
154.7	+0.4	—
155.0	+0.4	—
155.3	+0.4	—
155.6	+0.4	—
155.9	+0.4	—
156.2	+0.4	—
156.5	+0.4	—
156.8	+0.4	—
157.1	+0.4	—
157.4	+0.4	—
157.7	+0.4	—
158.0	+0.4	—
158.3	+0.4	—
158.6	+0.4	—
158.9	+0.4	—
159.2	+0.4	—
159.5	+0.4	—
159.8	+0.4	—
160.1	+0.4	—
160.4	+0.4	—
1		

83.1	+0.2	—
83.6	—	—
73.4	+0.1	—
12.7	+0.1	—
12.5	-3.7	—
11.1	-7.1	—
70.5	-3.5	—
14.8	-1.8	—
14.6	-0.8	—
30.6	-0.9	—
33.1	-0.5	—
17.9	-0.6	—
15.9	-1.7	—
20.7	-3.9	—
19.5	+0.1	—
22.5	+0.1	—
15.1	+0.1	9.0
17.9	+0.1	9.0

Agres. Ltd.
01-248 9678
17.11 +0 11 -
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Solution to Puzzle No. 3,460

G A L L E Y C A R T I N E R
 A M N I T R A E
 W A S C O T T R A P P E D
 S E T R Z I A C D
 C M K O M E R E S T I C U R E
 C A O R A E S T I K
 C A T O U T G E
 A T E S U N N I N G P C
 P I D A Y A U N
 R S M E M S O C E
 I N C R E A S E S W A R M S
 A A M G A O I
 F E A B O R T I N G O D
 S E C D N M E
 D A R K R O O M A G R E E D

PO Box 4, Norwich, NPI 34G.		0603 22 48 75
Group T.N. Dept. 3081A	0613 57	-10.51
Oscariana Unit Trust Mgrs Ltd		
46 Fenchurch St, EC3M 4BY.		01-256 55 11
Special Trust: MAJ	47.5	1.1
Overseasamer Fund Mgmt Ltd		
66 Cannon St, London EC4N 6AE.		
Overseasamer Trusts		01-236 11 11
International Growth	76.0	74 md
International Income	51.6	-0.31
Specialist Capital	41.5	45.2
Specialist Income	41.5	-0.31
American Growth	55.3	24.6
American Income	41.5	-0.31
Practical		
Income Units	231.1	38.4
Income Units	57.2	60.W
		01-625 3 31
		-0.31
		-0.31
Peak Trust Managers Ltd. (a) (g)(xx)		
252, High Holborn, WC1Y 7EE.		01-465 8 88
Peak Growth Funds	53.2	76 md
Peak Income Funds	75.1	87.5
Peak Special Funds	75.1	87.5
Peak Units (x)	75.0	16.74
Peak Units (x)	75.0	-0.81

Continental Life Insurance PLC		01-688 3225		Hearts of Oak Benefit Society		01-404 0399	
c/o 70 High St, Croydon CR9 9XH				129, Kingsway, London, WC2B 6NF			
Equity Acc	179.5	184.0		Property Fund	48.2	52.0	11 Nov
Property Acc	161.6	170.2		Managed Fund	132.6	146.2	
Int Acc	145.9	153.6					

[illegible][illegible][illegible]

[illegible][illegible]

AS & MONEY FUNDS

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dock strike hits pound

Against the background of a national dock strike sterling fell to another record low in terms of the dollar yesterday afternoon. News that the dockers were striking in sympathy with the miners over a dispute involving the movement of iron ore into a British Steel plant sent the pound tumbling, after it had already been made clear that Friday's rise to 10 per cent in London clearing bank rates was not enough to put a firm base under sterling.

There was also disappointment that the talks between the National Coal Board and miners' leaders had not produced any more encouraging news than an adjournment until July 18, while the financial markets were also nervous about the announcement today of the mid-June U.K. money supply figures.

Starting finished at a record closing low of \$1,300.13070, a fall of 10 pips on the day, after touching an all-time trading low of \$1,302. The pound also declined to DM 2.3050 from DM 2.3030, Ffr 11.8075 from Ffr 11.8000, Sfr 2.315 from Sfr 2.3125, and Y316.25 from Y317.50.

The pound's trade-weighted index ended at a record closing low of 77.8, a fall of 0.5 from

Friday. It also opened at 77.6 and remained at that level at noon.

The dollar rose to a record high against the French franc, and Scandinavian currencies, and to a seven-year peak in terms of the Swiss franc. It also gained ground against the yen, finishing at the highest level since late September, and lowered all day near a 10-year peak against the D-mark.

Speculation the Federal Open Market Committee meeting next week will tighten U.S. monetary policy underpinned the dollar, while New York interest rates remained very firm, with Federal funds rising to 11 per cent.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% change from 1983	% change from 1982	% change from 1981
Belgian Franc	44.3008	+1.02	+0.94	+1.5447
French Franc	6.55957	+1.02	+0.94	+1.5447
German Mark	2.36363	+1.02	+0.94	+1.5447
Italian Lira	2.36363	+1.02	+0.94	+1.5447
Dutch Guilder	2.36363	+1.02	+0.94	+1.5447
Spanish Peseta	166.6667	+1.02	+0.94	+1.5447
Portuguese Escudo	200.4824	+1.02	+0.94	+1.5447
Irish Punt	7.87564	+1.02	+0.94	+1.5447
Swedish Krona	4.66339	+1.02	+0.94	+1.5447
Yugoslav Dinar	23.6363	+1.02	+0.94	+1.5447

Changes are for 1983, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Weaker trend

Storling denominated prices finished near the day's lows. The September price opened at 99.14 down from Friday's close of 99.27 and touched a high of 100.00 before slipping away to close at 99.03.

hert sterling prices were less affected in some extent, closing below the day's lows, encouraged by profit taking and some degree of bargain hunting.

Euro-dollar prices were generally firmer in rather quiet trading. The extent and indeed the effect of any Fed tightening were both under market scrutiny, possibly suggesting a slight reversal in market sentiment. The extent of any improvement was inhibited however by the level of Fed funds which were quoted at 11 per cent. The September Euro-dollar price opened at 87.35 up from 87.21 but showed little further improvement to finish at 87.36.

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THE POUND SPOT AND FORWARD

July 9	Day's spread	Close	One month	% Three months	% Six months
U.S.	1.3005-1.3175	1.3080-1.3070	0.10-0.15c	-1.15-3.31-0.36dc	-1.02
Canada	1.2320-1.2430	1.2330-1.2340	0.15-0.25c	-0.83-0.99-0.70dc	-1.49
France	1.2510-1.2530	1.2510-1.2520	0.10-0.15c	-1.00-1.00-0.90dc	-1.02
Belgium	75.71-75.74	75.72-75.73	4-10c	-1.12-1.20-0.20	-0.82
Germany	13.54-13.61	13.55-13.59	4-10c	-1.28-1.24-0.51	-1.01
Italy	12.50-12.52	12.50-12.51	4-10c	-1.28-1.24-0.51	-1.01
Portugal	3.8885-3.7730	3.70-3.71	1 1/2-1 3/4 pm	5.26-4.45-4.40 pm	4.72
U.K.	186.37-186.34	186.70-186.20	20-100c	-6.51-18.78-7.78	-6.72
Spain	16.25-16.26	16.25-16.30	1-2c	-1.00-1.00-0.90dc	-1.02
Switzerland	2.285-2.294	2.295-2.297	8-111/2c	-1.03-1.20-0.20	-0.82
Japan	109.70-109.74	109.70-109.74	1 1/2-2 1/2c	-1.32-1.41-0.51	-1.05
Sweden	10.81-10.83	10.81-10.82	2 1/2-3 1/2c	-2.57-2.71-0.20	-2.47
Netherlands	25.90-25.91	25.90-25.91	1 1/2-2 1/2c	5.10-5.10-5.10dc	5.10
Australia	55.80-57.70	55.88-56.03	9 1/2-10 1/2c	4.04-27.23-23 1/2c	3.89
Switzerland	3.111-3.161	3.111-3.121	1 1/2-1c	6.46-4.47-4.47	6.01
Six-month forward 3.111-3.121, 0.70-0.85c. 12-month 2.16-2.30c. the					

SECTION IV FINANCIAL TIMES SURVEY

Netherlands

BANKING, FINANCE AND INVESTMENT

IN THIS SURVEY

CENTRAL BANK AND THE GUILDER

The banking community has restructured itself and resumed something like its former pattern of growth. Page 2

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A market which has continued to power upwards and in which the air is thick with optimism. Page 2

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There is hardly a medium-sized bank left in the Netherlands without an overseas owner or major shareholder. Page 6

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A market licking its wounds after a fair sprinkling of scandal and some dramatic casualties. Page 7

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Predatory beasts running out of home-based victims to swallow. Page 7

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Emphasis on the smaller companies and a need to break out of traditional sectors. Page 8

TAXATION

Cutting taxes along with public spending, and facing sectional criticism as a hazard of the job. Page 8



Resolute on the road to economic reform

THE KEY decision on the Dutch economy this year was taken not on public spending, budget deficits, interest rates or any of the other problems currently facing the Government in The Hague. In fact, it had nothing to do with the economy at all. It was the decision by the Cabinet on June 1, since narrowly ratified by Parliament, that a final verdict on the deployment of U.S. cruise missiles in the Netherlands should be deferred until November 1985.

What the postponement meant, first and foremost, was that the present, centre-right coalition of Mr Ruud Lubbers would almost certainly continue in office until 1986. Other matters have from time to time arisen which have threatened the solidity and stability of the 18-month-old coalition. But none has posed anything like the threat to its survival as was put by the missiles. Now, with

these unwelcome weapons swept safely under the carpet for the next year and a half, the Government can concentrate on what, more or less, unites it—a determination to rebuild the Dutch economy along late 20th century lines, with the State moving back out of the industrial limelight and with its social obligations cut back to essentials.

It might be going a little far to suggest, as is laid down by the Oxford English Dictionary, that postponement means the Government considers the cruise issue "inferior in importance" to other matters. Nevertheless, it is true that Mr Lubbers and his closest colleagues do see this administration as primarily an agent of economic reform. The cruise crisis was imposed from the outside; the desire to rebuild comes from within.

When the Christian Democrat and Liberal parties formed the present Government in Novem-

ber 1982, they set themselves two main goals: reduction of the very substantial state budget deficit and the revitalisation of industry. Certain policies flowed from these objectives. Public spending was to be brought back sharply, with the state wages sector and social welfare system principal targets, and tax and other incentives were to be extended to companies and intending entrepreneurs.

How has the coalition measured up? Three institutions have given interim verdicts so far this year: the Government itself, in the person of Mr Lubbers; the Paris-based Organisation for Economic Co-operation and Development and the state-appointed Central Planning Bureau.

Speaking last month at the annual general meeting of Rabobank, Mr Lubbers predicted that Dutch economic growth this year would exceed 2 per cent. The results of the Government's medium-term social and economic policies seemed certain, he said, to turn out more favourably than even the Cabinet had foreseen in its original coalition accord. The budget deficit, which last year reached 11.5 per cent of net national income, would come down to only 10.7 per cent this year and it was

expected that the target for 1986 of a deficit of 7.4 per cent would be achieved.

Moreover, unemployment, now affecting more than 850,000 Dutch workers, seasonally adjusted, would remain well below the 10 mark, and more jobs were on the way.

The OECD, reporting in February, was less sanguine than Mr Lubbers. Its analysts spoke of "major economic rigidities." It listed weak labour

above F1 10bn (\$3.26bn) could reach as much as F1 18bn by 1985, the OECD says. Domestic consumption, meanwhile, is not expected to rise next year beyond the level for 1984, but a growth is seen in foreign investment of between 4 per cent and 5 per cent.

A Central Planning Bureau commentary, published at the end of March, feared that the Government could not possibly attain its budget deficit target

With the unwelcome cruise issue swept safely under the carpet for the next year and a half, the coalition government of Mr Ruud Lubbers can concentrate on what more or less unites it—a determination to rebuild the Dutch economy along late 20th century lines.

pressed anxiety of some of his fellow Christian Democrat ministers.

The Labour opposition may not be pleased by this show of determination by Mr Ruud Lubbers, but the Central Bank at least is relieved. Mr Wim Duisenberg, president of the Bank, wrote in his 1983 annual report that if nothing was done to bring down budget deficits faster, by 1990 the yearly rate of repayment of the national debt would exceed the level of current borrowing.

The state, Mr Duisenberg warned, could expect to repay F1 6bn of its debts this year; in six years' time that figure would have risen to F1 35bn. The Central Bank chief—who has kept a close eye on his domestic economy while quickly cultivating an international reputation as well—urged the Government to press ahead with its present policies but expressed a concern that not all the money being released to the capital markets through budgetary restraint was being properly taken up by industry.

The Bank agreed with Mr Lubbers on economic growth, forcing a rate this year of between 2 and 3 per cent.

Much, of course, depends on the performance of industry. According to Mr GJH Van Aardene, the Economics Minister, the total volume of Dutch

industrial investment this year is likely to grow by 6 per cent. In some sectors, there had been an increase of 20 per cent. The Association of Machine and Equipment Importers reported in May that, after a long period of decline, investment in the metal-processing industry was picking up. Orders worth a total of F1 56m had been received during the first three months of this year—55 per cent up on the opening quarter of 1983.

The Government has provided its own measure of the new investments. Large sums have been made available to Hoogovens Steel and to Fokker, the aerospace group—mostly in the form of loans—while smaller amounts have filtered through to the ailing shipbuilding sector. But while companies are themselves beginning to use improved profit levels to finance increased investment and while the State, more discerningly than of old, is helping those with a perceived future, most interest is focusing on development of the high technology sector.

The Dutch micro-electronics industry is growing rapidly, but from a small base (Philips included) and with a surprising degree of help from the outside.

CONTINUED ON
PAGE 3

By Walter Ellis

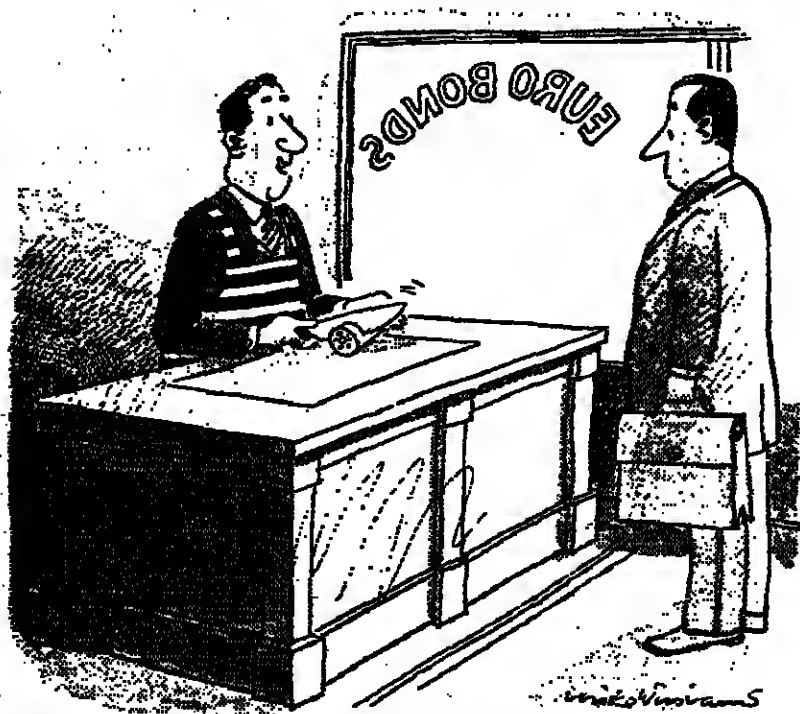
market responses, low company profits, slow adjustment to changes in natural gas production, higher energy prices and rapid growth of the public sector in recent years as part of a dangerous malaise.

In its half-yearly economic outlook, published in June, the OECD repeated its earlier forecast of a further increase in Dutch unemployment and looked ahead to an economic growth rate for this year and 1985 of around 1.5 per cent. An expected 5.25 per cent rise in exports and renewed stockpiling is credited with setting up the growth to come. The Dutch balance of payments surplus, which last year ended up a little

so long as it stuck to its planned spending cuts of F1 8.7bn for 1985, F1 7.3bn in 1986 and F1 7bn in 1987. Worse, from a political standpoint, even under the most optimistic scenario, there would be no new expansion of job opportunities, though unemployment would rise at a slower rate, exceeding 1m, or 19 per cent, of the workforce over the next two years.

Perhaps taking the planning bureau's observations to heart, the Government in April announced a new total of F1 9.5bn for the reduction in public spending for 1985, and Mr Onno Ruding, the Finance Minister, was only persuaded to keep the total below F1 10bn by the ex-

FOR ODD-LOT TRADING IN EUROBONDS TRY US FIRST



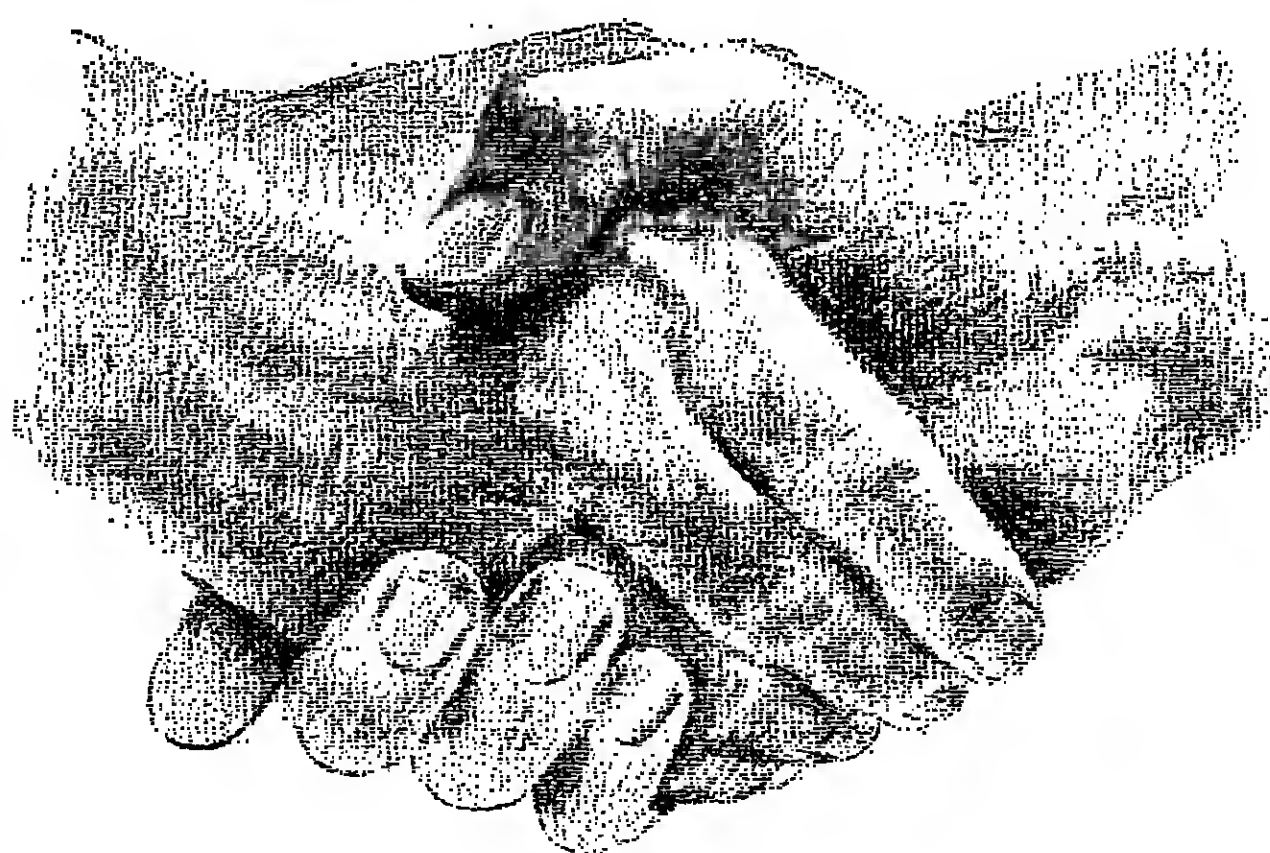
How much do you want?

Since April 16 1984 the Eurobond market is no longer the privilege of the large and professional investors. On that date the Amsterdam Stock Exchange started the Eurobond market for odd-lots, with daily price and volume publication.



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Netherlands Banking and Finance 2

Restructured and set for smoother ride

Central Bank and The Guilder

WALTER ELLIS

DE NEDERLANDSCHE BANK, the Dutch Central Bank, has had a smoother ride this year than in 1983. The banking community, much chastened by the reverses of recent times, has restructured itself and resumed something like its former patterns of growth. There have been no allegations of serious crime and no bankruptcies within the sector.

Mr Wim Duisenberg, the personable and committed governor of the Central Bank, has been able to concentrate on the more positive aspects of his calling without worrying that under each stone along his path was a possible wriggle of worms. At the same time, the guilder has remained stable, and, as a shiny satellite of the Deutsche Mark, is gradually confirming itself as a useful reserve currency. Within the European Monetary System (EMS), the tensions that arose in January and February as a result of the surge of the U.S. dollar have eased and the Dutch currency, like the D-Mark, was recently bobbing happily just above the median point, neither in danger of hanging its head against the ceiling nor of slumping to the floor.

Perpetual concern

Interest rates—an inevitable perpetual concern of the Bank—have been held down successfully in the midst of this relative stability despite continuing anxiety over the much higher rates prevailing in the U.S.

By mid-May, the difference in rates between the Netherlands and America had reached nearly one percentage point, and long-term Dutch charges were forced up by almost a quarter of a percent. But there has been no panic. Mr Duisenberg and Mr Onno Ruding, the Finance Minister, have hammered away on the theme of U.S. rates being much too high. They have not

allowed their frustration with the inert response from Washington to prime the pump this side of the Atlantic.

State loans—the means by which the Dutch Government finances its entire budget deficit—and other bond issues, such as the F1 300m paper put out by the European Investment Bank in May, have tended to stick around the 8.5-8.75 per cent mark, and this level is expected to be maintained for at least the next few months.

To help prevent rates from rising unreasonably, the Bank in mid-February set the maximum amount which the commercial banks could borrow from the central institution at its advance rate at a daily average of F1 6.2bn. For three months, while the measure lasted, the tranquilliser effect was clear. Once it was gone, the old pressures reappeared.

Mr Duisenberg and his senior colleagues in Amsterdam believe that the only real solution to this problem is action from Washington and New York. When this will occur, they are not in a position to say.

Within the Netherlands, the fact that inflation has been held at a rate of around 3 per cent for more than a year now, allied to the Government's successful report to the capital markets and the stability of the guilder, has meant that the domestic logic for reduced rates is practically unassailable. It is a measure of the openness of the Dutch economy, especially at a time of resumed growth, that the logic has had to be set aside.

On the money supply front, the Bank recently expressed its "grave concern" at the still accelerating rate of growth. In 1983, the domestic money supply went up by 10.4 per cent (nearly F1 13bn), compared with 8.2 per cent in the previous 12 months. The increase, according to the Central Bank 1983 annual report, was wholly accounted for by domestic liquidity creation. Money creation by the banking system grew by a total of F1 3.5bn, while the reduction in liquidity of F1 2.4bn achieved by public authorities in 1983 had dropped to just F1 800,000 a year later.



Mr Wim Duisenberg, governor of the Central Bank. He has been able to concentrate on the more positive aspects of his calling without worrying that under each stone along his path lies a possible wriggle of worms.

The Bank notes with approval that bank loans to Dutch industry had actually increased slightly during 1983. The fact that this had increased the money supply was more than outweighed by the benefits to needy companies—especially those smaller concerns seeking no more than F1 2m. The same cannot be said for lending to public authorities. The Bank does not want to restrict the economic recovery by monetary intervention, yet it plainly does not want to see the situation get out of control and is considering how best to act, if necessary.

Debt warning

The Government, of course, is at the heart of public borrowing. Mr Duisenberg warned ministers in May that if they were not careful the cost of servicing the national debt could exceed its estimated financing capacity by 1990.

Mr Duisenberg said that the F1 6bn in debt repayments which the State expects to make this year could surge to F1 35bn in six years' time. He urged the Cabinet to press ahead with its existing policy of budgetary restraint but stressed that more of the money thus released onto the markets had to be channelled into industry.

The 1984 state budget deficit is expected to come to some F1 32bn—less than previously forecast—and the Central Bank agreed in March to provide the Treasury with a safety net worth up to F12.9bn to cover any shortfalls that may develop as far as February 1985.

The Bank will, under the agreement, purchase treasury

Air is thick with optimism

Options

JEFFREY BROWN

THE DUTCH options business has begun this year very much where it left off in 1983—busy and profitable. Activity on the European Options Exchange, Amsterdam's options trading centre, roared ahead last year under the impact of a strong local equity market, and has continued to power upwards in 1984.

The EOE authorities are having to overhaul their computer hardware to cope with the increased volume, and demand for seats on the exchange for prospective participants has turned into something of a sellers' market. More structural expansion is planned through the introduction this year of trading links with Australia.

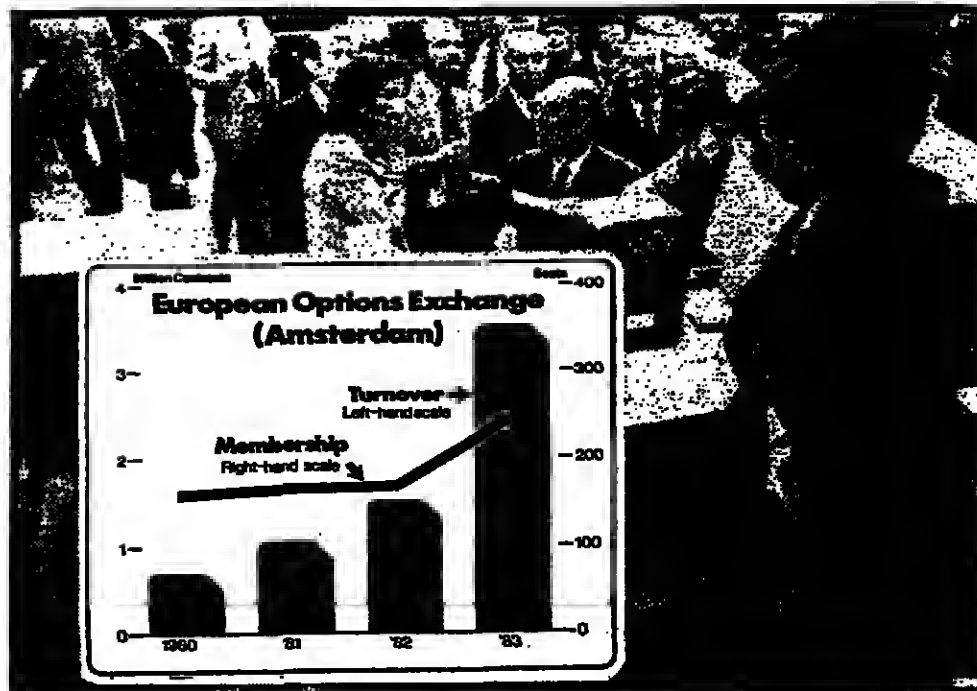
The air is thick with optimistic comment, and understandably so. Having made its first profit of real significance last year, the EOE is confident it can now quickly wipe out the debt owed to its founder, the Amsterdam Stock Exchange. The exchange's 1983 report and accounts show that the debt, in the shape of a contingent liability, went down by F15.6m (\$1.83m) to F15.2m. If all goes well the balance should be repaid out of current year profits.

Formed in 1978, the EOE struggled against losses in its early years. It made a net profit of F15.1m in 1982, and by 1983 had its foot firmly on the path to self-sufficiency. Operating earnings last year totalled F15.8m, and for the first time a tax charge has had to be met.

The EOE's improving finances mirror the world-wide surge in demand for shares over the past year or so. Despite attempts to broaden its appeal, the exchange remains firmly tied to Dutch equities and recent volume growth in option trading has been impressive. The big international traded stocks like Philips, Royal Dutch and Akzo have led the way.

During 1983 the number of contracts written by the EOE totalled 3.5m, or more than double the 1.5m of 1982. Business has stayed strong this year with contracts for the first five months to May amounting to 2.2m, an increase of more than 50 per cent over the opening five months of 1983.

The EOE is now a very profitable place in which to operate, hence the rush by prospective



dealers for seats. At the end of 1982, 171 seats were occupied. An increase in capacity of just 11 seats in two years. By December last, the exchange had a full complement of 240 seats in action.

According to Mr Tjerk Westertier, the EOE director general, exchange seats are currently changing hands at between F15,000 and F15,000 each, compared to the F15,000 paid on average in 1983. The improved depth of the options market must surely augur well for future years, he says.

The heavier trading volumes have begun to overload the exchange's existing clearing system, and a bigger computer is to be installed at a cost of F15.1m. Against just under 14,000 in 1983, daily trading contracts this year have been running at 21,000 on average. The new computer, which should be operational before the end of the year, can handle up to 50,000 contracts daily.

The EOE trades in 25 equity contracts, all of them linked to Dutch shares with the single exception of Petrolina, the Belgian oil company. It has recently delisted its U.S. and German equity options where business never really got off the ground. Share options account for some 70 per cent of overall business. Currency, bond and gold and silver options

make up the balance.

The EOE offers five bond options, all of which tend to be aimed at the domestic investor. It is in precious metal options, perhaps some 10 per cent of total business, that the exchange can claim to be really international in outlook and trading practice.

Extended trading

Last year something like 70 per cent of gold and silver option trading was of Dutch origin with the balance stemming from the EOE's connections with option trading in Canada. It has links with both the Montreal and Vancouver stock exchanges which allow trading to be extended to 16 hours daily.

The exchange authorities expect to press ahead shortly with plans to extend trading hours further, possibly for a full day. Within a month or so the EOE's tentacles will have reached Australia where a link with the Sydney stock exchange will lengthen the trading to a full round the clock service.

The EOE is also keen to woo back any available U.S. business. Having delisted its U.S. equity options, it is now taking a more direct route to Wall Street whose fund managers have been major investors in the Dutch international shares in

recent years. It is talking earnestly with the New York financial community about the prospect of registration with the Securities and Exchange Commission. Preliminary discussions are said to be at a fairly advanced stage, and the EOE may well make a registration application before the end of the year.

Obviously it is early days yet, and the EOE is at some pains to play down the suggestion of a breakthrough in U.S. trading relations. But an SEC registration, if it comes off, will allow the big American securities houses to operate directly in Dutch share options.

There is a lot of quiet satisfaction in Amsterdam over the progress the exchange has made in recent years. It almost foundered at birth since original plans for the formation of a joint market with London came to nothing. But the EOE has soldiered on. It cannot hope to turn itself into a Chicago-style futures market, and the recent launch of the London futures market provides further competition.

But the exchange authorities remain convinced that the options business is here to stay. As the world's financial market complexities grow ever more tangled, the option will be considered more and more an essential stabilising tool, says Mr Westertier.

From the annual report of Nationale-Nederlanden

1983: A year of growing confidence



Our 1983 figures show that Nationale-Nederlanden has responded positively and successfully to a general climate of growing confidence in the economic recovery. Both profits and particularly revenue have grown. Our report bears witness to good results in virtually every part of our Group as well as a very substantial increase in our assets position.

A more secure home base...

It has never been our policy to overlook our home base in the Netherlands in our pursuit of expansion abroad. On the contrary, we see the former as a prerequisite for the latter.

Our acquisition of the Amfas Group in the Netherlands has further strengthened our already strong home platform, increasing our share in both the life insurance and in the non-life insurance markets. The insurance activities of Amfas fit in well with those of the companies that are already part of the group and—given the size and diversity of the Dutch insurance market—the transaction in no way restricts the conditions for healthy competition.

...a more confident expansion abroad

We are convinced that we are in a first class position for maintaining our policy of expansion, not forgetting that our primary objective is to provide, on a continuing basis, for the community's present and future needs for life and non-life insurance.

Our strategy is four-fold. We stimulate the growth of our insurance companies and (closely allied) we carefully invest the resources entrusted to our companies.

We broaden our operating base in countries where we are already trading by the acquisition of similar companies. And we establish or acquire interests in

successful enterprises in countries whose political and economic structure warrants the expectation of profitable business.

With a view to the future

In the immediate future, an appreciable effect will be produced by directives of the European Community, chiefly concerning equal rights for men and women. Furthermore, trends towards privatization and deregulation will contribute to the demand for private insurances.

Results overview				
1983 £m		1982 DFL m.	1981 DFL m.	% plus
2,158	Premium income	9,577	8,341	15
771	Investment and other income	3,423	2,829	21
2,929	Revenue	13,000	11,170	16
1,050	Net assets	4,658	3,565	31
107	Net profit	475	422	13
Per share of DFLs 10.00:				
£		DFLs	DFLs	
5.56	Net profit	24.66	22.96	7
2.03	Dividend	9.00	8.15	10
51.23	Shareholders' funds	227.33	179.65	27

Exchange rate DFL 1.00 = £0.2253

In particular, we expect that life insurance will continue to earn a good profit and that the wide spread of our business will bolster up the less predictable results of non-life insurance. In addition, the income from our large and diversified investment portfolio will continue to make a substantial contribution to revenue and profits.

In view of these prospects, we look forward to good results again in 1984, growing with confidence and confident of our growth.

For a copy of our English language annual report, ask at any of our affiliated companies or write to: Nationale-Nederlanden N.V., International Division, Prinses Beatrixlaan 15, 2595 AK The Hague, the Netherlands.



Nationale-Nederlanden

Affiliated companies in the United Kingdom and Republic of Ireland: The Orion Insurance Company P.L.C. 70-72 King William Street, London EC4N 7BT. The Life Association of Scotland Limited, 10 George Street, Edinburgh EH2 2YH. Merchant Investors Assurance Company Limited, Leon House, 233 High Street, Croydon CR9 1LP. Life Association Ireland Limited, 4 Dawson Street, Dublin 2, Ireland. Crescent Life Assurance Company Limited, 10 George Street, Edinburgh EH2 2YH. * a member of the Life Association of Scotland Group.

The Netherlands is the world's second largest exporter of agricultural products.

And Rabobank is Dutch agriculture's foremost bank.

Agricultural products account for some 25 per cent (approx. 42 billion Dutch guilders) of Dutch exports. In dairy exports the country is number one in the world. With the importance of agribusiness for Dutch foreign trade, it is inevitable that Rabobank is highly knowledgeable on all aspects relating to international trade finance.

By providing 90 per cent of all loans to Dutch agriculture, Rabobank is the largest source of credit to this particular sector. And plays a key role in agribusiness finance. In fact, Rabobank with its co-operative organizational structure provides nationwide on-the-spot banking services through a network of 3,000 offices.

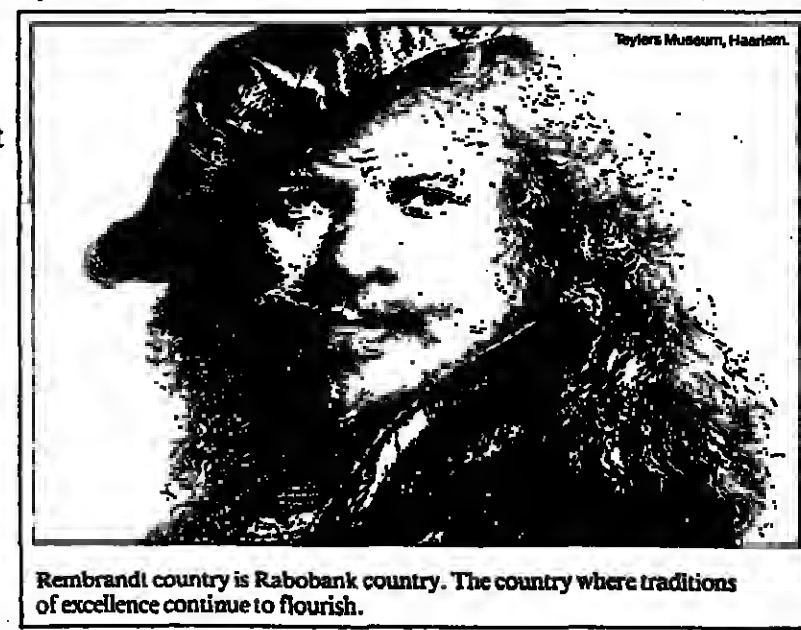
One third of all Dutch companies conduct their

financial business through Rabobank, and about 40 per cent of all Dutch savings is entrusted to us.

With total assets exceeding 115 billion Dutch guilders (approx. US \$38 billion), Rabobank is not only one of the largest

banks in the Netherlands, it is also one of the world's 50 largest banks.

If you feel your business would be in good hands with the bank of the world's second largest exporter of agricultural products, please contact us.



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Netherlands Banking and Finance 3

Action on profligacy

Commercial Banks

WALTER ELLS

THE TENDENCY among politicians and the general public to regard banks as something more than commercial institutions, in business at least in part to make money for their shareholders, is never more evident than during an economic recession.

It is then that industry looks to the banks for special support. There is talk of the need for more venture capital and for greater understanding of the difficulties faced by struggling entrepreneurs. People resent bank profits more than they ever do the "honest" earnings of a factory which "makes things". At the same time, they take little or no account of the burden of debt borne by banks when bankruptcies occur and when—in the Netherlands at least—companies scurry to the courts looking for protection from their creditors.

Dutch banks have never made the massive profits of their British counterparts. They have, though, traditionally done well, both internationally and at home, and their very success has meant that problems they have encountered in recent years are a result of the world recession, have proved chastening indeed.

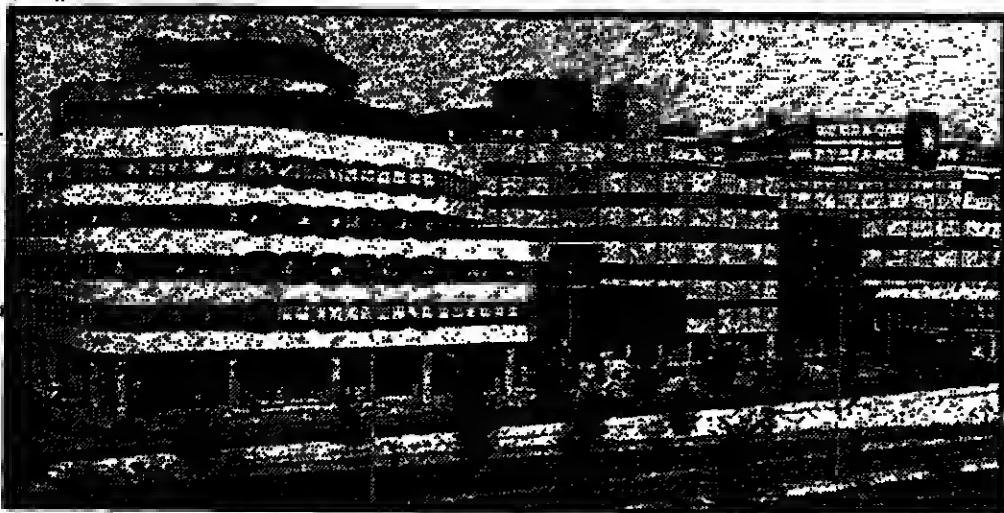
Profits nosedive

In several instances, earnings fell sharply. One bank, Sluisbank, had to be rescued from its excesses by Credit Lyonnais of France; another, the Nederlandse Credietbank (NCB), was scooped up by Chase Manhattan of New York and one, the tiny Tilburgse Hypotheekbank, went out of business altogether. Amsterdam-Rotterdam Bank (Amro), the sleek number two commercially to Algemene Bank Nederland (ABN), saw its profits nosedive at one point and had to take remedial action.

All were hit by the fact of their exposure to domestic industrial decline; the international debt crisis was of only marginal concern (at least directly). And all were forced to jack up their provisions against debt year after year and to look urgently at ways of restructuring their operations. While doing this, they still managed to increase their services to industry. The NCB, the Nederlandse Middelstandsbank (NMB) and the renamed Credit Lyonnais Bank Nederland have each reinforced their venture capital divisions and improved their range of services to the small and medium-sized sector.

The result has been more money to more companies and more assistance in the vital area of financial management. Banks are increasingly partnering industry in the provision of joint facilities for small, start-up enterprises and creating computer networks to speed up the process of advice and information.

No one would pretend that the banks were doing this out



Rabobank's "space age" headquarters in Utrecht. Rabo is one of the Dutch banks which is clearly aware of the need to maintain prudence.

of simple altruism. The old rules were still applied, loans were still called in, and interest was still charged at the going rate. But the banks showed that they were able to respond to a changing climate with flexibility, while doing their best to ensure that even in hard times, reserves and the capital base were protected.

It was perhaps a trifle odd, then, when Mr. Wim Duisenberg, head of the Nederlandse Centrale Bank, the Dutch Central Bank, urged bankers in May to be cautious about paying out high dividends and to concentrate more on the building up of funds. The implication seemed to be that the banks were being just a fraction profligate, paying out their earnings at the first sign of a break in the weather.

The head of one of the Netherlands' largest companies commented privately that this criticism was a little harsh. The banks, after all, had almost all continued to make profits, even in the dark days of 1981 and 1982, and had done so with panache last year. But Mr. Duisenberg, who is stern too with the Government when he feels the need arise, is conscious of banking in the round.

No relaxation

He and his senior colleagues are the ones who have had to face criticism for alleged lapses of prudential control since 1981, and the Central Bank is also aware of the international debt crisis, with its possible longer-term implications even for the Dutch banking system. Mr. Duisenberg is not crying "Wolf!". He is merely making certain that the banks within his jurisdiction do not relax their concentration now that the hard years are giving way to better times.

Rabobank, the giant co-operative, with its space-age headquarters in Utrecht, is one bank which is clearly aware of the need to maintain prudence.

Mr. Pieter Lardinois, chairman of Rabo's board of management and a man who brings to the Dutch financial sector his experience as a former leading member of the European Commission, spoke of profitability last month on the occasion of his bank's annual general meeting. He warned that growing competition meant it was unlikely that Rabo would equal its

record gross profit last year of Fl 1.5bn. Net profits, he said, would depend very much on the volume of gross revenues which had to be allocated to general contingencies.

Last year, Rabo's earnings were Fl 566m, up 16 per cent on 1982, with provisions similarly up, to Fl 675m. It has frequently been argued that provisions are not the same as losses and that, until required, they can be accounted as reserves. Even so, sums of half a billion guilders and more set against debt would have been unthinkable a few years ago and are a continuing and painful reminder of how far the Netherlands has to go before its internal debt crisis is resolved.

Rabo's international dealings have been increasing steadily in recent years, together with its network of foreign branches and offices. But savings remain its main source of funding, and a shift has been noted from free savings towards contractual savings that has helped depress a vital income.

Rabo, though, despite its cautious prognosis for 1984, has shown this year already that it is willing to give its 900,000 members, many of them farmers, a share in its good fortune. For the first time in the bank's 85-year history, ordinary members of the co-operative are to be given a "dividend" based on earnings.

Over at ABN, gross first quarter earnings this year are understood to have fallen by 18.4 per cent on the first three months of 1983. The bank, which with Amro, has the highest international profile among the Netherlands' major banks, blamed the decline on falling interest rates. Mr. André Battenberg, ABN's outgoing managing director, had already warned that his bank's half-year earnings were likely to be down, following a sharp recovery in 1983 to an annual total of Fl 355m.

Amro has been extremely active this year in the bond market (as has ABN), acting as lead manager in a Fl 300m issue for the European Investment Bank in June. But it, too, must be anxious about its 1984 prospects. The recovery achieved last year—earnings up 28 per cent to Fl 209m, in spite of provisions of Fl 950m—is a fragile one, and it will

be a remarkable performance if the upswing is strongly maintained.

Real recovery

Credit Lyonnais and the NCB must now be considered "foreign" banks, in terms of ownership if not operations. Both showed signs of real recovery last year and seem set to play an active role in Dutch banking in the years ahead. F. Van Lanschot, the offshoot and semi-retail bank, is 40 per cent owned by Rabo and 30 per cent by Britain's National Westminster group. It performed well in 1983 and hopes to maintain earnings at last year's level of Fl 16m.

All of the Dutch banks act as stockbrokers on the Amsterdam bourse, and in the 1983 equities boom did extremely well from commissions. This year, with the exchange on a downward swing from the spring onwards, there was still money to be made from selling, but any stability in share-trading at a lower level would naturally be reflected in loss of income to the banks.

Fortunately, they face little danger from the international front, having been little involved in the crisis areas of Latin America, Africa and the Far East. Yet even here, not all is smooth.

A consortium of Dutch banks has helped rescue Boskalis Westminster, the construction group, from the debt morass into which it fell as a result of Argentina's financial difficulties. The amount involved is relatively small. What it shows is that straightforward commercial dealings can often lead to banks having to get involved in areas they would prefer to avoid.

But there is no despondency. It is widely felt that the high-risk days of the early 1980s have given way to a period of renewed activity. Bankers feel that they have overcome worse challenges than they face now, and that is the essence of confidence.

Not surprisingly, the unions are extremely concerned about the continued drive towards austerity at their members' expense, and further strikes and walk-outs cannot be excluded for later in the year. For the moment, contacts between the two sides have been limited, but the concerted move in the Netherlands towards a 35-hour working week—which has the support of the cabinet and both trade union federations—depends in part for its success on discussion over increased pay rises.

The theory is that the indexed rises are surrendered in return for reduced working periods, but after a year during which many wage packets actually fell in real terms while the numbers out of work continued to grow, the unions are unwilling to sign their names to any new deals that do not contain cast-iron guarantees of new jobs.

The Government, therefore, remains under pressure and faces many more obstacles along the road to full recovery. Not everyone is even convinced that the road selected is the right one. But, whatever else may fall, there is always Dutch gas. Reserves of the Netherlands' most abundant natural resource have been officially increased again this year, and the brakes are off with regard to extended foreign contracts.

There is also the prospect of substantial quantities of oil in the North Sea. Both these resources are likely to prove of enormous benefit in the years ahead. They will greatly ease the Government's budget deficit, maintain the trade surplus and hold down energy costs. At a time when trade is expanding again, that is no mean bonus.

NMB BANK's key figures as at 31 December 1983
(in millions of Dutch guilders - 1 US\$ - Dfl. 3.06).

Balance sheet total	Dfl. 63,323
Total deposits	Dfl. 60,838
Lending	Dfl. 40,681
Total shareholders' equity and subordinated loans	Dfl. 2,372

Some highlights from our 1983 Annual Report (56th financial year):

• The balance sheet total increased in 1983 by 6% to more than Dfl. 63 billion.

• Lending increased by 7% to more than Dfl. 40 billion from Dfl. 38 billion at the end of 1982. This increase is largely attributable to the growth of our foreign loan portfolio.

• International business today accounts for 36% of the balance sheet total; our foreign loan portfolio increased by more than 20% as compared to the end of 1982.

• NMB BANK has 469 branches in the Netherlands, as well as branches, subsidiaries and representative offices in London, Paris, Zurich, Geneva, New York, Chicago, Los Angeles, Mexico City, Curaçao, Caracas, São Paulo, Montevideo, Hong Kong, Singapore, Tokyo and Bahrain.

• Thanks to recent acquisitions in Hong Kong, Singapore and Tokyo, our position in the Far East will be further reinforced in the course of 1984.

• Revenue from stock exchange business grew to an all-time high, thanks to substantially increased activity in the field of securities trading, options and new issues.

• Eurocurrency deposits accounted for 20% of the balance sheet total.

For a copy of our 1983 Annual Report, please contact either your nearest NMB BANK office, or NMB BANK Amsterdam, P.O. Box 1800, telex 11402.

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Resolute on road to economic reform

CONTINUED FROM PAGE ONE

British money has been brought in successfully on a number of occasions on the basis, apparently, that the domestic capital markets are sometimes reluctant to underwrite risky ventures in unexplored territory.

Industry generally has begun to emerge well from the international recession, and this has been highlighted in the sharp improvement in performance by the country's banks. The Central Bank's profits were well up, and the commercial banks and Rabobank all recorded earnings that clearly showed the influence both of better company results, a fall in bankruptcies and the surge in the Amsterdam stock exchange.

Even the troubled mortgage bank sector, hard hit by the property slump and a move into equities, has begun to turn around. Rabobank's mortgage division—the Netherlands' biggest—had a good 1983, while Westland Utrecht Hypotheekbank, after several desperately lean years, is hoping to move into the black again this year.

There is a feeling around that the major banks, and many of the smaller institutions with them, will be hard pressed this year to equal their 1983 results. Competition is growing—with foreign banks beginning to acquire quite a significant slice of the action—while interest rates, at least in the early part of the year, were falling.

Even so, at least now there is greater stability, and Dutch banks' limited exposure to the international debt crisis leaves them with a degree of "play" that banks elsewhere might envy.

Savings banks, with just a few exceptions, have continued to find the going rough as commercial banks eat more and more into their business. The

EMPLOYMENT STATISTICS

	1983	1984†
Unemployment level	800,000 (17%)	850,000 (17.75%)
Wage costs per unit	-3.0%	-4.0%
Wages per employee	+3.5%	+0.5%

FINANCIAL STATISTICS

	1983	1984
Balance of payments (current account) (Fl bn)	+10.4	+12.5†
Money supply (M1)	+10.8%	+5.49†
Interest rate (discount rate)	5.0%	5.0%

† January-February. * January-March.

DUTCH ECONOMIC INDICATORS

	1983	1984†
World Trade (volume, reweighted)	+1.5	+5.5
Gross Business Investment	-1.0	-1.0
Volume of Private Consumption	-0.5	-0.5
GNP (volume)	+1.5	+2.0
Manufacturing output	+0.5	+5.5
Real disposable income per average employee	-2.0	-
Inflation rate	+2.5	+3.75

† Forecast.

DUTCH BANKS

	ABN	Amro	NMB	Rabo
	Fl bn	Fl bn	Fl bn	Fl bn
Operating profit	1,350	1,300	6,750	1,500
Earnings	0,385	0,299	0,191	0,586
Debt provisions	0,650	0,950	0,615	0,675
Balance sheet total	131,000	113,000	63,000	118,000

long-delayed Postbank, a state savings and giro bank, which is now scheduled to begin as a separate institution in 1985, can only add to their difficulties, making long-term survival for some a doubtful prospect.

The rate of inflation, meanwhile, remains low, touching 3.9 per cent in April, and is not expected to rise by more than a few percentage points. Wage costs fell last year by 3 per cent as a result of pressure on the trade unions by government and industry, while real disposable incomes, which dropped by 3 per cent in 1983, are expected to stabilise in the course of the present year.

Private consumption rose

slightly in the first quarter, aided slightly by cuts in social welfare contributions (though not taxes) and, at the very least, seems at the end of the downward cycle which began in 1981.

Ministers in The Hague have been heartened by all of these statistics. They realise, however, that recovery is a fragile thing, dependent very largely on the international economic situation. Thus, the concern about U.S. interest rates is very real, as is the general anxiety about developing country indebtedness to the West.

Domestically, the 3 per cent cut in public sector wages achieved this January following

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Netherlands Banking and Finance 4

Reminder of market's speculative streak

The Bourse WILLIAM DAWKINS

DUTCH investors are still scratching their heads in puzzlement as to why the record gains they notched up on the stockmarkets in 1983 have since vanished almost as quickly as they appeared.

Fuelled by a heady brew of export-led economic recovery, relative political stability and aggressive foreign buying, the Amsterdam stockmarket was among the best performers in Europe last year, beaten only by Paris and Copenhagen. Turnover in shares rose by an unprecedented 121 per cent to £125bn (\$40.8bn) in the year to last December, while the general ANP-CBS index surged ahead by 50 per cent to 154.2.

The market romped into 1984 like a lion. Eager anticipation of renewed foreign buying drove the index up still further to reach an all-time high of 178.9 by February 1, only to have the wind knocked out of it by setbacks on Wall Street and fears of rising interest rates. By the end of May, the index had fallen back, with a few weak rallies on the way, below its end of 1983 value to 153.8.

Sobering reminder

The experience has provided Dutch investors with a sobering reminder of the Amsterdam stockmarket's speculative streak, and underlines the extent to which its fate lies in foreign—mostly U.S. and British—hands.

According to Mr Gerrit de Marez Oyens, secretary of the bourse, between 30 per cent and 40 per cent of the market is owned by foreign investors. Overseas interest is principally focused on the so-called Dutch "international" — Akzo, Eindhoven, Unilever, Philips, Royal Dutch/Shell and KLM—which accounted for 55 per cent of the equity market's £103bn capitalisation at the end of 1983.

Foreign interest has also broadened in the past year beyond the international names to locally quoted Dutch companies like Heineken Breweries and Nationale Nederlanden, the biggest insurance group in the country, which have been perceived to be undervalued in

relation to more speculative high-technology stocks.

Domestic investors, by contrast, have tended to take a rather less active role in the equity market. Private individuals have been restrained from taking a flutter on shares by a tax system which makes it more cost-efficient for them to invest via pension funds and life assurance schemes.

And with unemployment running according to the Organisation for Economic Co-operation and Development (OECD) at 16 per cent—one of the highest national rates in Europe—there is a limited supply of spare private cash to invest. A recent survey revealed that the proportion of Dutch households which own stock has declined since 1978 from 15 per cent to 10 per cent.

Financial institutions, meanwhile, have turned increasingly towards investing in bonds. The Government has continued to busy the capital markets with attractive issues enabling it to fund itself without cutting public spending more heavily than it has already or raising taxes.

When the Government came to the capital markets with a record £13.5bn issue at 9½ per cent last July, the pressure on corporate borrowers to enhance their own terms became intense.

The result was to contribute to the growing fashion for corporate offerings to replace with bolt-on incentives like convertible equity warrants—or "candies"—as Dutch investors jokingly call them—and to attract yet more overseas investors to the stockmarket in general. The bond market, however, has since followed the pattern set by equities and settled down somewhat.

Financial institutions' opportunities to build up large share portfolios are in any case restricted by the fact that pension funds are not allowed to invest more than 3.5 per cent of their assets in equities, while banks may not hold shares for more than five years.

In a bid to make shares more attractive to domestic investors, the bourse has been lobbying the Government for improved tax incentives for equity investments. Such measures will probably be introduced along with the next Budget in late September, although it is not yet known what form they will take.

"It is essential, not only for the stock market, but for the economy as a whole, that ownership of our (production)

resources and of our national debt remain largely in our own country," wrote Baron van Ittersum, chairman of the bourse in his recent annual report.

He continued: "For the Government, this means promoting optimum economic conditions for the Dutch investor through the promotion of profitable industry and responsible financial management. Investors also require a fiscal climate comparable to what is occurring abroad. Measures to stimulate share ownership must therefore be hastened."

Proud achievement

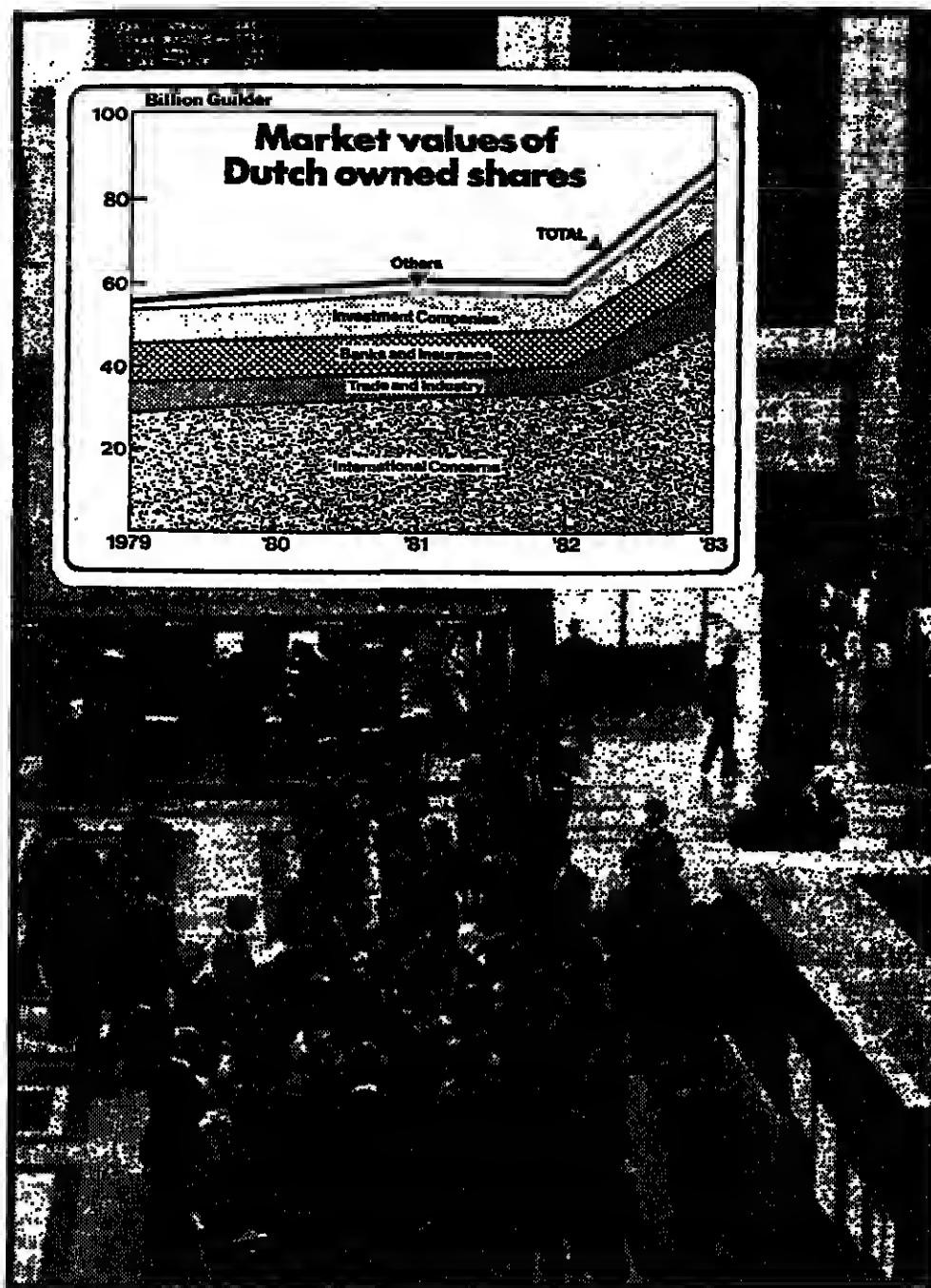
That does not mean, however, that the bourse wishes to turn its back on internationalisation. Indeed, one of its proudest achievements of recent years was the introduction in September 1980 of the American shares in Amsterdam System (Asas), which created a European market for 55 U.S. stocks. Transfers are done by book entry only, and the absence of costs associated with bearer certificates and New York settlement practices, means that there is less than a point difference between Asas and New York prices.

Nevertheless, the stockmarket could do with a shot in the arm from domestic investors in two important respects. Beyond the big international names, the market for small "local" companies is lagging behind. Around 75-80 per cent of total market turnover is accounted for by the 20 biggest stocks, while fewer than half of all listed securities attract more than a single transaction per day, with locals being left out in the cold.

As The Netherlands swings out of recession and companies gear up for recovery, they will want to raise money from the public. The bourse estimates that demand for risk-bearing capital will run at £120bn annually for the next few years, of which a significant proportion will have to be raised through the equity market.

"As yet, only the bigger companies have been able to profit from the increased interest in stocks and the greater willingness to invest in risk-bearing capital," warns a recent stock exchange review.

For the market as a whole, however, most of the internal economic indicators are pointing in the right direction. As companies emerge from the recession with more efficient capacity and slimmer payrolls, their profitability is recovering strongly. Early in May, Unilever reported a 15 per cent in-



crease in first quarter profits, while Philips was up 131 per cent, Royal Dutch up 93 per cent, and Akzo up 250 per cent in the first three months. Their profitability is also being financed by the Government's decision in the last budget to reduce corporation tax from 48 per cent to 43 per cent as part of its determined campaign to tackle the nation's

economic troubles. Meanwhile, the Government itself has a good chance of staying in office until late next year following its recent compromise of Cruise missiles—a welcome contrast to the volatile political scene of recent years.

After the recent slippage in prices, the average prospective earnings multiple, based on estimates of an average rise in

corporate profits this year of 25 per cent, is less than 8.5—which makes Amsterdam very much cheaper than the bigger European markets.

The consensus among analysts is that the general index will top 200 by the end of this year or early 1985—unless, of course, any major shocks from Wall Street upset the boat.

Profile: Baron Boudewijn van Ittersum, chairman of the Amsterdam Stock Exchange

Ensuring strength from within

BARON Boudewijn van Ittersum has been chairman of the Amsterdam Stock Exchange since 1981 and has thus presided over one of the most exciting periods in its recent history.

When he took over, the exchange was struggling against a rather lacklustre image. Equities were either traded in a desultory sort of way or were regarded as heirlooms handed down from father to son. The multi-nationals showed movement, of course, and the recent introduction of direct trading of American stocks had helped. But bonds had become the most active commodity, leaving shares a long way down market.

Today, bonds are still actively bought and sold. The good news is that shares have joined them—sometimes literally—so that Dutch companies now regard the stock exchange as a vital source of funds and a dynamic indicator of corporate health. Last year was a boom year for equities; this year has seen less fury. What seems clear is that the bourse has become a central feature of the financial scene and not merely an adornment.

The chairman's spacious office, situated directly off a balcony over the main floor of the exchange, looks out on to the Bourseplein outside, where tramps and dropouts often spend the night. The Baron himself is relaxed and debonair. He is 45 years old and is the first-ever chairman to have been selected from outside the ranks of the exchange's members.

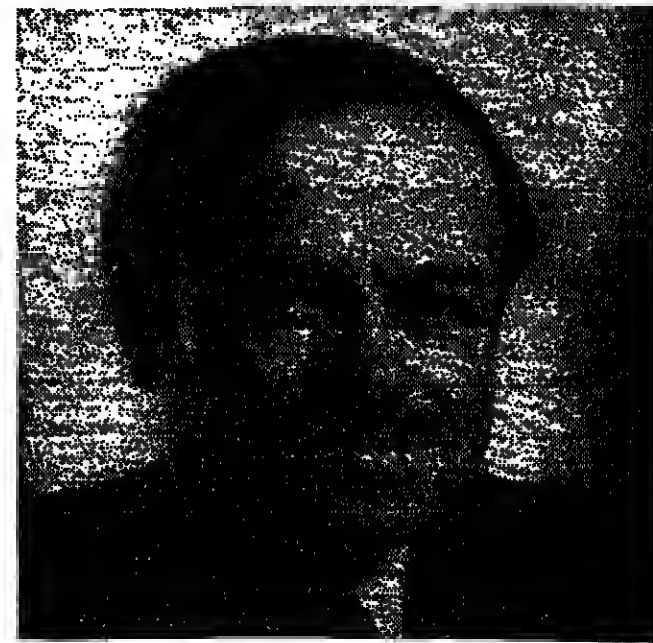
Born in the opulent Harlem suburb of Bloemendaal just before the outbreak of the Second World War, he attended an elite gymnasium school before going on to the University of Amsterdam, where he took a degree in economics.

His next stop was the Finance Ministry in The Hague, from which in 1970 he was seconded to the IMF and the World Bank in Washington. Two years later he was back in the ministry, but this time as head of domestic monetary affairs. A period as director of international affairs followed, during which he worked closely with the European Investment Bank in Luxembourg. The plum job as head of the stock exchange was next.

Baron van Ittersum enjoys the independence which his position confers on him. "Not being a stock exchange member, I'm in a better position to reconcile conflicting



Above: The Amsterdam Stock Exchange with the balcony of the chairman's office facing on to the Bourseplein. Below: Baron van Ittersum



interests. I am not a professional. I take advice on technical matters. An extremely competent staff supports me, and this means I am in a position to concentrate on new developments. I also have time to defend the exchange against outsiders."

A main concern is increasing the capitalisation of industry. "The importance of the stock exchange as the centre of the capital markets was little known—companies had to be persuaded that loans and credits were not always

sound, especially given the weak capital structure."

Not surprisingly, the Baron is opposed to the continuing application of the double dividend tax in the Netherlands, whereby payoffs are taxed through income tax. He calls it "discrimination." Plans are afoot to change the system, but no date has been fixed. In Belgium since 1982, companies issuing new shares deduct the cost of any associated dividend from their tax bill, and the Amsterdam ex-

change chairman is hopeful that a similar system will soon be introduced in the Netherlands. "It would be a major stimulus to the investor and to the companies concerned," he says.

He is pleased by the boost to company profits given by the decrease last January from 48 per cent to 43 per cent in the rate of corporation tax, but feels that it is time now to aid those many smaller companies which do not make much by way of earnings. He sees the parallel market as an engine for growth in this sector and is not disappointed by its somewhat protracted infancy. "Technically, there have been no criticisms. The mechanisms are working. I expect the number of small companies coming on to the parallel market to increase this year and next. Investor interest is also growing as individuals begin to take account of this higher risk area."

Baron van Ittersum is plainly an optimist as well as an economist and financial manager. He is aware of the changing climate of investment and is ready to adapt Amsterdam's practices to accommodate the increasingly international pattern of investment as well as shifting allegiances at home. What happens on Wall Street, and in London, will always be important for the Amsterdam exchange. Its chairman is ensuring that change can come from within as well.

Walter Ellis

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Netherlands Banking and Finance 5

A slower mover than its U.S. and British counterparts, Amsterdam's "junior stockmarket" is nevertheless growing at an increasing pace. It is now looking towards...

Stemming the tide of refugees

Parallel Market

WILLIAM DAWKINS

THE DUTCH parallel market, set up two and a half years ago to cater for young companies' capital raising needs, is growing at an ever-increasing pace. Yet in comparison with its U.S. and British counterparts, it seems a relatively slow developer. Dutch investors have taken a cautious attitude to the parallel market and more importantly, it has not had nearly such a vigorous private venture capital market from which to draw its recruits as has its British equivalent, the London Unlisted Securities Market.

With these restricting factors in mind, however, the junior stockmarket's growth from an initial core of 11 companies in January 1982 to 28 last month is a notable achievement. In all, 22 companies have "taken life" on the parallel market, of which three have graduated to a full listing and one has been taken over.

Meanwhile, the rate at which

new companies are joining is speeding up; five were floated on the parallel market between January and the end of May, against four for the whole of 1983. According to Mr Gerrit de Marez Oyens, secretary of the bourse, a further eight companies are standing in the new issue queue.

In line with the bullish mood of the main board, turnover on the parallel market mushroomed from Fl 56.2m (£12.2m) in the last six months of 1983 to Fl 228m for the whole of last year. And turnover looks set to more than double in 1984, the first five months of which has already seen transactions valued at Fl 813.7m.

In the year to last December, parallel market prices rose on average by 58 per cent—just a little ahead of the general ANP-CBS index—but dropped back 12 points during May, according to an unofficial parallel market index calculated by stockbrokers Van der Hoop.

The parallel market was formed partly to regulate an unofficial over the counter market which had come to exist in 11 family owned companies out-

side the auspices of the bourse. "We had a sort of grey market, which had existed for years. But as trading became more active, there was more reason to protect investors," says Mr de Marez Oyens.

However, it was also intended to provide a less onerous route to public life for younger concerns. To qualify for the parallel market, candidates must have at least Fl 2.5m nominal share capital, of which only 10 per cent needs to be issued to the public, as against 100 per cent for a full listing.

Less demanding

Companies with no trading record were permitted to join. To alert investors to the new parallel market's higher risk profile, prospectuses were required to carry a wealth warning. Disclosure requirements are otherwise far less demanding than on the full market.

An important difference from the investor's point of view is that trading in parallel market is normally conducted on a matched bargain basis, reflecting the market's relative lack

of liquidity. Sellers cannot insist on direct execution of orders, and the completion of any deal depends on the extent to which the parties can negotiate an agreement.

Curiously, the parallel market has not attracted the large numbers of speculative high technology stocks which have popped up frequently on other secondary markets. Instead, it has a heavy weighting of investment and banking related groups.

It was not until last March, more than a year after the junior market opened, that it welcomed its first high-technology stock, the computer software company DOCdata. The issue got off to a cracking start, being 50 times oversubscribed and opening at a Fl 3.50 premium over its Fl 40 issue price. Since then, however, the price has sunk down below Fl 35.

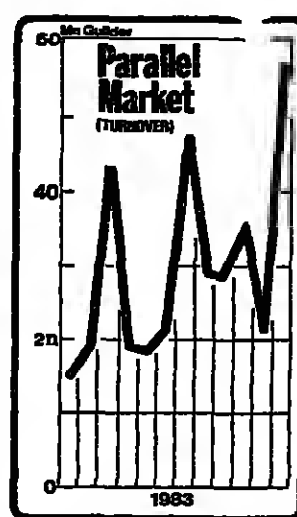
Other high-tech companies believed to be waiting in the wings include Compudata, maker of the Tulip micro-computer, and Devoe Holbein International, which has developed a technique for removing radio-active contamination from water.

It may be that the parallel market has not attracted more high-tech ventures because young Dutch companies have found that they can get a warmer reception elsewhere.

The Gonda-based computer software group, Minihouse Holdings, for instance, raised a minor fortune in the Netherlands last December when it raised Fl 3.65m on the Granville over-the-counter market in London.

A number of Dutch institutional investors had been asked to subscribe, but none accepted. Mr Theo Mulder, group managing director, talked of "a coming idea in The Netherlands that foreign markets are better than Amsterdam."

Indeed, London's OTC has welcomed Minihouse enthusiastically. The shares were offered for tender at 250p, achieved a 275p striking price,



and have since shot up to 425p, a heady 31 times historic earnings—a multiple only rarely achieved on the Dutch stock market.

Similar controversy

Terborg-based Synterials, a synthetic industrial materials maker, created a similar controversy when it joined London's Unlisted Securities Market with a £20m offer for subscription, the largest ever on the USM.

But it got a rather cooler reception than Minihouse, and the shares stood 20p below the 85p subscription price at the end of June.

"Most of our shareholders were British," explains Christopher Brochie, Synterials' chief executive. "But we had also heard that the Dutch new issues market was slow."

Perhaps the initial success of DOCdata's parallel market flotation will encourage other potential Dutch refugees to overseas stockmarkets to think again.

"One swallow doesn't make a summer," says Mr de Marez Oyens. "But at least it is a step in the right direction."

Solidity in an otherwise frenetic world

Capital Market

JEFFREY BROWN

AMSTERDAM'S bond market continues to prove an effective provider of long-term funds. New issue volume in the public sized rate market came close to Fl 20bn for the first five months of this year, or around two-thirds of the total raised during the whole of 1983.

The borrower profile maintains the pattern developed in recent years with the Dutch state, fuelled by the need to finance a big budget deficit, demanding and getting the bulk of the new money. For the five months, government bonds account for Fl 12.6bn of total new issues. Apart from the banks, which have raised Fl 1.2bn this year, the private sector has had no say in the proceedings.

The rapid expansion in equities last year took its toll of bond market turnover, and levels of business have remained unexciting this year. But activity has stayed profitable, say the market makers, the big banks. For 1983, bond trading volume, shaded, narrowly to Fl 64.5bn. Over the first five months of this year it was marginally ahead at Fl 29.9bn.

Right now the traditional summer calm has begun to settle over the market. The investing institutions wary of the interest rate gyrations on Wall Street, have needed no encouragement to retreat to the sidelines. The last government bond tender could pull in only Fl 1.75bn despite its 8 1/2 per cent coupon and shortish— attractive to the foreign investor—seven year maturity.

But the fundamental view of the Dutch bond market is one of solidity in an otherwise increasing frenetic world of wobbling currencies and uncertain interest rate movements. Along with the other members of the D-Mark and the Swiss franc, the guilder has been forced to give ground to the dollar. But Amsterdam's money markets have managed to stay relatively relaxed.

Economic stability

Part of the answer lies with the stability of the Dutch economy which is making steady headway without apparently running into any of the problems of over-heating that have arisen elsewhere as the industrial world recovers. The central bank has raised the odd eyebrow over the growth of the money supply, but this apart the financial community has scant cause for concern.

Through the eyes of the bond market the economic background can be easily summed up.

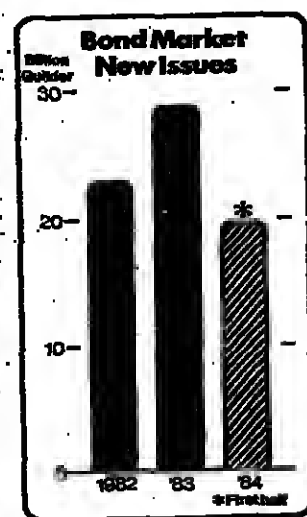
● Balance of payments: Gross National Product (GNP) took a 2 1/2 per cent rise in 1983, roughly double the rate of increase in 1982, with manufacturing output improving by around 5 per cent. With competitiveness improving, export business is strong and the current account is well into the black and set to stay that way during 1984. Against Fl 10bn in 1983, the current account could total Fl 13bn this year. Dutch unit labour costs in manufacturing industry are 12 per cent lower relative to German labour costs than they were 10 years ago.

● Inflation: consumer prices are under control with growth this year running at around 3.7 per cent, broadly in line with the trend in Germany, the Netherlands' major trading

partner. Inflation should stay under 4 per cent for 1985. The major check has been wage restraint, notably in the public sector where salary cuts have averaged around 3 per cent in recent months.

● Government budget deficit: strenuous efforts are being made to get spending under control and the budget deficit for 1984 is set to narrow slightly from Fl 30.4bn of 1983. The Central Planning Bureau has recently revised downwards its forecast for the 1984 deficit. It is now predicting a deficit of 9.9 per cent of net national income, against 11 1/2 per cent in 1983.

● Money supply: the money stock expanded by 10.4 per cent in 1983, which was just over two per cent more than for the previous 12 months. In its April review, the central bank hinted that it might be forced to take restrictive measures if the money supply continued to grow in excess of 10 per cent.



Over the past year, the Euro-guilder market has held steady, raising some Fl 1.6bn of new funds against Fl 1.7bn in 1982. Dutch Eurobond business has remained buoyant in the wake of the foreign exchange strength of the dollar. But the major provider of funds outside the public bond market is still the market in unlisted, private placements. This type of lending raised Fl 18.8bn last year, around a sixth less than in 1982.

The private placing market has grown rapidly in recent years. The strict regulation of the public market by the central bank—which maintains a new issue calendar and keeps borrowers in an orderly queue—is partly an explanation. In contrast, private placement money can be requested and received in the space of a working week in necessary, and with a lot less bureaucratic fuss, or cost.

The Amsterdam market in unlisted bonds has swollen to the point where it accounts for more than a third of the total net supply and demand of Dutch capital. Demand for funds stems from central government and local authorities as well as industry. The private pension funds are especially active in lending this type of debt.

The commercial banks tend to act as intermediaries between the borrower and lender and also provide some limited form of "market" for matched buyers and sellers. Private placements carry a coupon cost higher than that of the public bond market.

But the banks claim that the overall cost to the borrower is effectively held in check by lower documentation costs and easier servicing. With often

only a handful of institutional lenders putting up the funds, interest payments are made quickly and cheaply.

Increasing interest in this type of lending is now coming from outside Holland. Dutch exchange control policy regarding capital imports through private placements has been relaxed in some respects, but the central bank maintains a watchful eye.

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Netherlands Banking and Finance 6

Sector under pressure and set for shake-out

Savings Banks
WILLIAM DAWKINS

DUTCH SAVINGS banks stand on the brink of what could become one of the most far-reaching shake-outs in their 160-year history.

Persistently high unemployment and stagnant wages have forced the savings market into a decline which many participants believe will be long term. "In 1983, for the first time in many years, total savings deposits in Dutch banks stagnated—even taking into account interest. That means savings really fell, and it is this point which is really worrying us," says Dr Herman Wijffels, an executive board member of Rabobank Nederland, a co-operative of 853 agricultural credit institutions, which holds 40 per cent of the nation's fl 135bn (\$44bn) private savings balance.

Meanwhile, the savings banks have been losing their share of this market to the powerful commercial banks, who have been seeking to diversify at a time when their corporate lending activities have been squeezed by the recession.

As a result, the commercial banks have gradually advanced to account for 27 per cent of the market, while the independent savings banks have seen their share dwindle to 15 per cent.

The national savings bank and postal giro accounts for the remaining 15 per cent. Only Rabobank, which also acts as a commercial lending and mortgage institution, and is the second largest Dutch general bank, has managed to keep its share of the savings market intact. However, the whole sector looks set to come under further pressure later this year, following the expected enactment of a government proposal to wind

down over the next 12 years the savings banks' substantial tax privileges, which until now have been their main line of defence against the commercial banks' onslaught.

As if that were not enough, the Government hopes to decide by the end of this year on a controversial plan, mooted in 1977 by Wim Duisenberg, the then Labour Finance Minister, to merge the post office savings bank and postal giro system to form the Postbank. This new body would refine its existing giro and savings services, but more importantly, would be permitted to go into corporate lending on a grand scale for the first time.

If the long-delayed Postbank starts operation as planned in January 1985, its most immediate impact would be felt not by the savings institutions, but by the commercial banks, which have been its most bitter critics.

The merger is at least partly designed to stem the flow of giro and savings business out of the state system into the private sector. But the private banks' chief complaint is that the Postbank, which will be the fifth largest general bank in the Netherlands, would have several unfair advantages, including a civil service pay structure.

By contrast, the savings banks have accepted Postbank's likely arrival as inevitable. It will have little direct impact on their mainstream activities, since it only represents a new shape for a structure they have



Dr. Herman Wijffels, executive board member of Rabobank.

been competing against for years. Yet a powerful new participant in commercial banking cannot be good news for the savings banks who are themselves trying to diversify into corporate lending. All this is not to say, however, that savings are not still highly profitable for Dutch banks—merely that they are having to scale down their expectations. The Rabobank group's net profits rose by 16 per cent in 1983 to fl 566m, although its savings deposits rose only slightly to fl 54.8bn, accounting for around half of

the bank's total assets of fl 118.3bn.

"We are funded as a credit institution so our main policy is to keep interest rates as low as possible on the credit side of our activities. Nevertheless, our savings business is very profitable," says Dr Wijffels. "The main reason for that is our big market share."

Dr Wijffels argues that the most damaging drain on the banks' savings business comes from a tax system which encourages customers to shift away from free bank saving towards contractual savings with pension funds and life insurance companies.

According to the national savings bank, the banking sector's share of new savings made by Dutch households declined from 18.8 per cent in 1982 to 1.6 per cent last year, while pension funds and life insurance companies increased their share from 70 per cent to 85 per cent over the same period.

"The proportion is going up gradually, and is the main reason why bank savings deposits have begun to stagnate," says Dr Wijffels. A further drain has come from the Government's recently heavy demands on the bond market. Unwilling to reduce its budget deficit by increasing taxes and further cutting public sector wages, the Government is increasingly being forced to issue bonds where it raised a total of fl 23bn last year at rates which put most Dutch savings accounts

in the shade. "Every time the Government issues a new line, we see money from our savings deposits move into government bonds," says Dr Wijffels.

While the commercial banks, the bond market and the depressed state of consumer saving have combined to threaten the flow of funds into Dutch savings banks, they have had to shave their margins and offer more competitive rates and sophisticated services to attract customers.

Two years ago, most Dutch savings banks already offered life insurance, foreign exchange and securities dealing as standard.

The pace quickened with the arrival of Roparco, part of the giant Robeco investment group, which in 1982 opened a high interest savings account permitting daily withdrawals of up to fl 25,000 with no interest penalty. This account offered a rate of 6.25 per cent annually, whereas Roparco's nearest Dutch equivalent paid a mere 3.25 per cent.

Roparco-type products are now practically universal in the Netherlands, and Roparco itself has around fl 1bn on its books. The growth, however, of high interest bearing flexible accounts has only conspired to drive up savings banks' costs.

"Our increased costs are just not being offset by the increase in our funds," complains Dr Hans Schiphorst, chairman of Verenigde Spaar-

bank, the biggest of the 36 independent savings banks, with total assets of fl 9bn.

Like many of its smaller competitors, Verenigde Spaarbank has had an excellent year, with net profits more than doubled to fl 83m. Yet the reasons for its success in 1983, believes Dr Schiphorst, points to the heart of the independent savings banks' vulnerability.

Most of the loans made in the form of mortgages by Verenigde Spaarbank and other specialised savings banks are at rates fixed every five years. But the rates on its deposits have to vary in line with base rates, which means that Verenigde does well when base rates are declining, and has very little defence against rising interest rates.

For this reason, Verenigde Spaarbank is planning to move 15 per cent of its balance sheet over to shorter term commercial loans. "When we lose our fiscal privilege we will enter the commercial field, because in this way we can have more flexibility in our balance sheet," says Dr Schiphorst.

The smaller independent banks may lack the financial muscle to follow Verenigde Spaarbank's example. One solution, which Dr Schiphorst is well known for advocating, would be to follow past patterns in the industry and seek strength through mergers.

In 1970, there were 150 members of the Dutch Savings Banks' Association, against 36

now. Verenigde Spaarbank itself was formed in 1981 through the merger of the former Centrum Bank and two others, since when six more banks have joined the group.

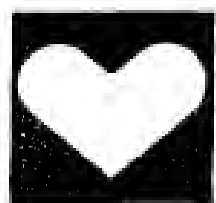
"We are convinced that the ultimate goal should be for all private savings banks to be concentrated into one national private savings bank," says Dr Schiphorst.

Apart from the financial power this would create—such a combine would have assets of fl 27bn if a merger took place today—Dr Schiphorst believes the local savings banks would benefit from being able to advertise nationally under a single name.

"In the eyes of the public, our industry is in complete chaos. They don't understand it when they move from one place to another and are unable to find a savings bank with the same name," he says.

Members of the association appear broadly agreed that a merger or at least some kind of alliance would be in their best interests, but they are deeply divided over how it should be implemented and when it should be introduced.

"Even if all savings banks joined forces today, it would take at least five years before you could get one integrated institution," says Dr Schiphorst. "If they do not amalgamate, they will still make a reasonable profit, but they will see their market share go down continuously."

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* American Banker - June 1984

Welcome on the mat for overseas partners

Foreign Invasion
WILLIAM DAWKINS

UPROOT the British banking industry, transplant it to a country the size of Wiltshire, and the result would give a "distortion" of the highly competitive nature of the Dutch banking scene.

Within this hot-house environment, the overseas banks have been jostling for position harder than ever during the past year to ensure that they are among the first to reap the benefits of the Netherlands' export-led economic recovery. "We are all chasing after the same few big customers," says

David Taylor, manager of Barclays Bank International in Amsterdam.

In an attempt to gain an edge over their much larger local competitors, the overseas banks have been busy refining their services, cutting costs and building up equity stakes in their Dutch partners.

Foreign banks to have increased their Dutch presence over the past 12 months include:

- Credit Lyonnais, which paid fl 200m (\$65.3m) last October to raise its stake in the former Slavenburg's bank—now Credit Lyonnais Nederland—from 78 per cent to 91 per cent, making it the second largest overseas bank, with net assets of fl 11bn.
- Morgan Guaranty which paid

an undisclosed sum last December to Amro for its 50 per cent share in the eight-year-old joint venture Bank Morgan Nederland.

● In the same month, Chase Manhattan launched a fl 143m bid for the 68.5 per cent of the Netherlands' Creditbank (CB) it did not already own. Chase, which has had a stake in NCB since the mid 1960s, now owns 99.6 per cent of the equity, making it the biggest foreign owned bank in the Netherlands, with total assets of fl 15bn.

The Credit Lyonnais deal had more to do with the need to repair the damage left by a major fraud scandal, in which its Rotterdam headquarters were raided by police and 20 managers were arrested. However, it also set a precedent which encouraged the central bank to soften its line on foreign ownership.

Since 90 per cent of Dutch banking assets are in the hands of the three largest domestic banks—ABN, Amro and NMB—the central authorities are understandably keen to avoid any further concentration of banking power. This means that the medium sized domestic banks have been effectively prevented from seeking greater strength through mergers.

Instead, they have welcomed powerful foreign partners in such numbers that there is hardly a medium sized bank left in the Netherlands without an overseas owner or major foreign shareholder. Around half of the Netherlands' 90 banks are either foreign owned or local branches of foreign banks, although in asset terms the industry remains dominated by the locally-owned big three.

Overseas bankers have in turn been attracted by big blue chip corporate customers like Philips, Akzo, Unilever, and Dutch international, which look like increasingly desirable sources of business at a time when their earnings are recovering sharply.

Overseas trading

Such a concentration of foreign banking power stands to reason in an open economy like the Netherlands in which 60 per cent of the gross national product arises from overseas trading.

Yet it has also created highly competitive conditions, one symptom of which has been a gradual erosion of the traditional bankers' cartel on fees and commissions. At the same time, local partners have found it increasingly necessary to fall back on their foreign parental links.

"Five years ago, we were emphasising our Dutch identity," says Christiaan Hollander, president of Bank Paribas Nederland, which has total assets of fl 5bn. "Now we are telling our corporate customers that we are the Dutch arm of a large diversified international group, offering a range of services that extends beyond what we could offer if we were a traditional Dutch bank."

To assist this process, Paribas International has added 30 per cent to its Dutch subsidiary's equity base since 1981, and a growing number of locally originated loans are being syndicated throughout the group or handed over to the parent.

Following a similar pattern, NCB will become fully integrated with Chase, although it will retain its Dutch name and management. Its funding capacity will be the same as owner and the takeover has allowed it to introduce a



Mr. Godfried van der Lugt, chairman of NCB.

number of new services like 24-hour foreign exchange dealing, multi-currency loans and electronic transfer of funds.

"As Chase in the Netherlands, we find that a number of doors are now open to NCB which were closed before last December," says Godfried van der Lugt, NCB's chairman. "The Dutch were until recently the largest investors in the U.S., so if you have in Holland the largest U.S. bank, you must benefit."

Under Chase, NCB will continue with earlier plans to run down its 100 branches to 75 by the end of 1986 and concentrate all its retail banking—except for very rich customers—into one centralised location, the Direktbank, set up last September.

Its costly and unwieldy retail

business, plus substantial bad debt problems, lay at the root of a decline in NCB's net earnings from fl 8.8m in 1979 to fl 7.3m in 1982—since when they picked up, totalling fl 6.9m last year.

"We realised that we needed to specialise. As a medium sized bank, you really need to offer services that are different from the big banks," says Mr van der Lugt.

Credit Lyonnais Nederland is only just beginning to recover from losses—estimated by outside observers to be up to fl 250m—related to the alleged frauds which cost it after it took a 50 per cent holding in Slavenburg's in April 1981.

Chairman M. Georges Vigon nursed the bank back to breakeven last year after fl 203m net losses in 1982. First quarter gross earnings are up 8 per cent on the first three months of 1983, and 20 per cent ahead of last year's quarterly average.

Apart from the alleged frauds, M. Vigon believes Slavenburg's biggest mistake was to expand beyond its management's ability to cope. Between 1966 and 1981, staff numbers quadrupled to 2,878 and the number of branches doubled to 103.

"You had 100 people reporting to one man. In between the top management and branch levels, there was nobody," says M. Vigon.

Since then, staff numbers have been reduced by a couple of hundred, the branches have been reorganised and cut back to 83, a new level of middle management has been introduced, and the bank has put a special effort into building up its commercial activities, which now account for around 30 per cent of assets.

It has clearly been a traumatic time for Credit Lyonnais in the Netherlands. "We didn't want to come here because we thought it would be easy," says M. Vigon bravely. "This is a long-term investment. If we wanted quick returns, we would have bought treasury bonds."

If there is a link between Slavenburg's and NCB, it is that they suffered in the past from trying to provide very similar services to domestic banks many times their size. When the recession hit, they learned that they could not achieve the economies of scale available to Amro or ABN.

Specialist expertise

The most successful foreign banks, by contrast, have offered specialist expertise backed up by an international network and their owner's often huge resources. "This formula has certainly worked for Morgan Bank Nederland, which last year saw its net profits rise by 99 per cent to fl 10.9m and achieved a 16 per cent return on its equity; a better rate than most of its competitors."

With net assets of fl 1.6bn, Morgan is a tiny fraction the size of Chase's NCB, but it fulfils a different role. Rather than providing huge international loans, Morgan concentrates on supplying an advisory type merchant banking service, often in conjunction with Morgan Guaranty Ltd in London.

Andrew Peacock, Morgan Bank Nederland's president, says: "The attraction of this market is in helping Dutch companies as they expand abroad—not in terms of providing loans but in providing brains."

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Netherlands Banking and Finance 8

More emphasis on small companies

Electronics
WALTER ELLIS

SAY "electronics" in the Netherlands and most people think at once of Philips. This is scarcely surprising. For though the Eindhoven-based multinational has had its share of problems in the consumer goods sector in recent years, it remains one of the most innovative and cash-rich companies around, with interests in practically every sphere, from computers and telecommunications to video recorders and razors.

Yet even Philips has its limitations. It is highly inventive — as witness its compact disc and video technology — but it is so vast that individual ideas do not always come to the fore as quickly as the company would wish.

These days it is quite often the small man, working on his own or with a couple of employees, who comes up with the best ideas, and such people, given the right financial and management assistance at the right time, can still change the face of high technology. What is true of individuals is true of the whole Dutch electronics industry. They need large-scale investment just to survive.

Dr Wisse Dekker, the Philips chairman, is among those who recognise this. "People in a small company are dedicated and can often be a lot quicker," he says. "But they need help." Last year, Philips responded to the phenomenon by forming a venture partnership with the Nederlandse Middenstandsbank (NMB) aimed at providing start-up companies in the high-tech area with scientific and entrepreneurial assistance. It is not a question of the multinational seeking to acquire good ideas on the cheap. Philips would bid for any processes in which it was interested on an open-market basis. Rather, it is a matter of helping to vitalise the climate for electronics in the Netherlands to provide a fuller background in which Philips can operate.

A sound idea

The idea is a sound one. It will take more, however, than even Philips can provide to broaden the Dutch base in this key growth sector. The Nationale Investeringsbank (NIB) said in March that the Netherlands' micro-electronics industry in the 1980s was showing rapid growth but could be hard hit if businessmen failed to specialise and seek new markets.

In "A Future for Applied Technique — A Profile of the

Netherlands' Micro-Electronics Industry," the NIB warned that Dutch companies had got to look outside their own country for orders if they were going to survive. Too many were concentrating on the home market, with its limited demand, and were less aware than they should be of the possibilities elsewhere bringing with them potential for rapid growth.

At the moment, there are approximately 250 micro-electronics companies in the Netherlands, almost all with fewer than 200 employees. In total, at the end of 1983, these ventures had a workforce of 6,136 and sales of Fl 1.5bn. Some 17 per cent of the 250 had doubled their sales in the two years since the beginning of 1982, and a further one-third had increased turnover by at least half. Only 15 per cent had suffered a decline in sales over the period, against a national average for manufacturing industry of 38 per cent.

These NIB figures certainly suggest a keen and thriving sector. The scale, though, remains small, and in many cases the work in which companies are engaged is relatively conventional. Most of the 250 produce materials for industrial measuring, regulating and process control. A small number work in the agricultural, medical and security systems area, while the newest companies of all tend to concentrate on consumer products.



Dr Wisse Dekker, chairman of Philips. He believes people in small companies are dedicated and can often be a lot quicker.

being directed at innovative research.

Mr Van Aardeone said that he wished to see a closer relationship between schools and universities and the labour market. Mr Wim Kok, leader of the FNV trade union federation in the Netherlands, shares this view and is also aware that his union membership must adapt to new technology if, in the long term, jobs are not to be lost to foreign competition. He is seeking talks between the unions and the Government on technology and the job market.

When announcing his new subsidies scheme, Mr Van Aardeone referred to the possibility of bilateral co-operation in the high-tech areas with other European countries. Not long afterwards, a consortium of publicly-funded institutions, including the Limburg Development Bank, launched an initiative aimed at Dutch participation in Immo, the British state-owned micro-electronics centre.

The idea was that a second plant would be established in South Limburg — a chronically depressed region — using Immo technology, but so far no decisions have been taken and foreign competition for a stake in the British concern is considerable. Certainly, if the Dutch bid did come off, it would be a major boost to Dutch electronics.

A recent report, published in the UK ("The Electronics Location"), noted that the Netherlands this year overtook Taiwan, Canada and Italy as a base for new, U.S.-owned elec-

ducts, automation and robotics.

To increase the size of the industry and, at the same time, expand its catholicity, the Government this year announced that it was going to raise the extent of state support for new technology research. A high-level working group had urged the Economics Ministry to double its research subsidy to the industry, observing that the Netherlands, since 1980, had fallen far behind other industrial nations in amounts spent on research and development.

At a time when Japan was spending 2.6 per cent of its gross national product on research and development (R & D), and West Germany 2.7 per cent, the Netherlands was managing only 1.9 per cent. And of the total spent, the Government in The Hague contributed only 4.5 per cent, compared with between 10 and 20 per cent in many other western countries.

Mr Gijb Van Aardeone, the Economics Minister, noted in his turn that the amount spent by the private sector was unsatisfactory. Moreover, about 70 per cent of private sector R & D was carried out by just five multinationals.

To boost the smaller ventures, he announced a scheme, worth Fl 220m annually, to take effect from October 1, under which money will be provided to assist develop new ideas. Academic research would also be encouraged to adapt more to the needs of industry, with money

Unafraid to court unpopularity
in search for revenue equilibriumTaxation
WALTER ELLIS

Mr Onno Ruding, the tough-minded Dutch Minister of Finance.

TAXATION as an instrument of economic reconstruction can be a two-edged sword. Cut too much in a bid to assist industrial recovery and the Treasury has to cope with an increased deficit, bringing with it the need to raise borrowing. Hold back in the hope of preserving the nation's bills, and the businessmen and would-be entrepreneurs scream for action.

In the Netherlands, Mr Onno Ruding, the tough-minded Minister of Finance, has sought to pursue the Thatcherite third option, of cutting taxes alongside public spending, accepting the accompanying sectional approbrium as a hazard of the job. But, as in England, the goal has proved elusive and progress has been slow. Getting revenues and spending into a benign balance is dependent on too many variables for it to be an exact science.

Mr Ruding is stern in his approach and appears quite unafraid to court unpopularity. He has been fortunate, however, in that the most vital single variable, international economic recovery, has begun to come right for him, giving his internal measures just the boost they required.

In a recent letter to Parliament, the minister forecast a budget deficit this year, for central and local government combined, amounting to 10.7 per cent of net national income compared with 11.5 per cent in 1983. This leaves a public sector borrowing requirement of Fl 32bn instead of the Fl 36bn reckoned with last September at the time of the budget.

Tax fraud costs

Taxation revenues have actually increased and the May official forecast for 1984 was of Fl 94.75bn — Fl 1.75bn more than predicted in the budget — despite a level of tax fraud estimated to have cost the exchequer Fl 35bn last year.

Mr Ruding attributes this development to the fact that the economic revival has so far exceeded expectations, with private consumption expenditure showing a sharp pick-up in recent months alongside an expansion in trade. Sales of Dutch natural gas have also yielded more cash than had been thought, while the Central Bank in Amsterdam appears set to contribute around Fl 1bn from its 1984 profits, against Fl 400,000 in 1983.

In the first three months of this year, government revenues were 2.7 per cent (Fl 505m) up on the opening quarter of 1983. Growth was most apparent in the excise section (up 14.3 per cent) and in income tax (up 12.9 per cent). A 29 per cent rise in revenues from import duties was not down to the trade surges since January, while an increase of 1 per cent in the standard rate of value added tax (VAT) since January helped lift sales tax income by Fl 338m.

Corporation tax, on the other hand, produced a revenue yield down 68 per cent on the first quarter of 1983. The main reason for this, according to the ministry, was not any disastrous slump in industrial performance this year — for company profits have, in the main, been moving up steadily over the last 12 months — but an unusually high

volume of cash collected between January and March last time round.

Certainly the fall had little or nothing to do with the reduction in the rate of corporation tax, from 48 per cent of earnings to 43 per cent, introduced at the beginning of this year. The lag in revenue collection is at least three months, and a clear picture for 1984 as a whole in this area will not be revealed until next spring.

Whether the Netherlands will be able to go ahead with its 1982 undertaking to cut corporation tax a second time, to a rate of 40 per cent, depends very much on the prevailing economic climate towards the end of this year, or later. Mr Ruding did originally promise to bring in the 40 per cent rate with effect from January, 1985, but he has since back-pedalled on this and the September budget announcement is expected to concentrate on a reduction instead in the level of employers' social welfare contributions. The argument here is that those, mainly big, companies which make hefty profits are helped by tax cuts, while smaller, domestic companies, with limited earnings potential just now, go unrewarded.

For the moment, industry remains grateful for stage one, to the extent, in fact, that Mr Wim Kok, head of the FNV trade union federation, has warned ministers not to feathered industry with further tax cuts.

Additional incentives to industry in the tax sphere take the form of revised regulations affecting tax refunds — making it possible to offset losses more quickly than at present — and an easing of the rules on business successions. In total, the value to industry of the various changes enacted this year should come to around Fl 700m.

On the VAT front, policy is less clear. The 1983 budget saw a 1 percentage point rise in both the ordinary and reduced rates of VAT, to 19 per cent and 5 per cent respectively.

Last month, then, Mr Henk Koning, State Secretary to Mr Ruding at the Finance Ministry, told a meeting of soft drinks manufacturers that a uniform rate of VAT was under consideration. Studies had shown, he said, that no negative effects would result from standardisation if it was introduced in stages.

The idea of a uniform rate of, say, 10 per cent, would no doubt please manufacturers of consumer goods, who could expect a boost to their sales, but an increase in the price of foodstuffs and children's clothing would inevitably meet with opposition.

On the psychologically vital income tax front, remarkably little has been achieved during the present Government's period in office. Some reductions in the top rates have been introduced, while families with more than one income now find husband and wife taxed as individuals and thus paying more.

Only this summer have there come proposals of real reform, and these so far have been tentative at best. Mr Ruding said last month that the Cabinet was willing to consider a reduction in the level of personal taxation, but only if this could be linked to progress on the 35-hour working week. The FNV — which is strongly in favour of shorter-time working — responded by warning that, without lower income tax, it might be difficult to keep wage demands this year at the modest sort of level the Government is seeking.

On the international front, the Cabinet remains anxious about the policy of unitary taxation applied by 12 U.S. states under which the local subsidiaries of international companies are taxed on the basis of their worldwide earnings. Royal Dutch/Shell, Philips, Unilever and Akzo are the principal Dutch companies to suffer from unitary taxation, but there are others.

All are being taxed twice on what they produce round the world. Mr Henk Koning has called the system "unfair and inequitable" and has described it as being "at variance with international law".

Mr Ruding discussed the matter last month in The Hague with Mr Donald Regan, the U.S. Treasury Secretary, but while happy with the Federal Government's desire to confine the

tax liability of foreign companies to profits generated within America, he was distinctly unhappy about Washington's unwillingness to apply pressure to the states concerned.

Pressure in the opposite direction has concerned the tax status of the Netherlands Antilles, which have operated as a tax haven for many years, much to the irritation of Washington. The Antilles are due to be declared independent in the next year or two, although there are political problems here, and America would like to have various problems straightened out before this happens.

Less attractive

The Dutch, for their part, have taken the initiative by agreeing a deal in April that should have the effect of making an Antillean connection less attractive to Dutch companies. In future, the Netherlands will levy a dividend tax of 7.5 per cent on distributions paid to an Antillean corporate shareholder owning at least 25 per cent of the shares of a Dutch company.

The Antilles holding company will then be subject to tax on the dividend at a maximum rate of 5 per cent. Should the Antilles raise its profits tax on offshore income to at least 5.5 per cent, instead of the present 3 per cent, Holland has agreed to reduce its own takings to 5 per cent.

Mr Ruding has no desire to damage the Antillean economy, which is dependent on the offshore sector for much of its income. What he has shown the U.S. is that it is possible to reach a bilateral agreement that is reasonable without being punitive.



The Evoluon Exhibition Hall in Eindhoven, built to mark the 75th anniversary of Philips.

tronics companies. A total of 28 American companies intends opening production plants or offices in the electronics sector over the next three years, the report said, and Holland was now number seven in the list of most favoured locations, behind the UK, Ireland, West Germany, Mexico, Japan and France.

Among the existing Dutch companies making headway at the moment are Minihouse Holding of Gouda and Synteris of Terborg, both of which raised a considerable volume of funds last year on the London markets.

Minihouse, which designs its own computer software and sells and adapts imported computer system, achieved gross profits in 1983 of Fl 2.78m, up 89 per cent. It tried unsuccessfully to raise cash on the Amsterdam markets but was ignored. On the Granville Over-the-Counter market in London,

it managed Fl 3.67m of new equity capital through an issue of 300,000 shares and has since proved one of Granville's star performers. It now employs well over 100 workers, most of them young, and seems set for another good year.

USM high flyer

Synteris, which uses computer technology to design and adapt revolutionary composite materials for industry, raised some Fl 90m last year on the London Unlisted Securities Market and is now involved in setting up production facilities in Britain to operate alongside its research plant in Terborg. It seems a high-flyer and is much talked about on the USM.

Doodata of Venlo, which has dared to pioneer work in an area in which Philips is also active — digital optical storage

— went for its funds to the Amsterdam parallel market and has had a tougher time of it. Much publicity surrounded the launch of its new shares, but at first there was a scarcity of stock and new shares are trading at below their issue price of Fl 40. Even so, a considerable sum was raised, and the stock exchange is now looking at ways in which it can avoid further leakage to London while improving services in Amsterdam. In the meantime, Doodata itself is optimistic about its prospects.

New help from government and a progressive attitude to new technology on the part of the trade unions should help the new generation of high-risk companies. But Dutch investors have a role to play, too, and it is clear they are going to have to be tempted out of the more traditional "safe" sectors.

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Netherlands
Survey

NOVEMBER

Following on from this in-depth survey on Banking, Finance and Investment, the Financial Times is proposing to publish a survey in November, on the Netherlands, which will take this discussion one step further by considering the wider aspects of business life and industry in the country as a whole.

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FINANCIAL TIMES SURVEY

Five years of peace with Israel have enabled Egypt to edge forward politically and economically. The Middle East's chronic instability poses a constant threat, however, and has left President Mubarak's Government apprehensive, and wary of taking initiatives.

EGYPT

Room to manoeuvre severely restricted

BY PATRICK COCKBURN

TWO EVENTS have given Egyptian politics their present shape and substance: the peace treaty with Israel in 1979 and the assassination of President Sadat in 1981.

The treaty won back Sinai for Egypt, and has ended the threat of war. In the region as a whole, however, it has ushered in a strategic imbalance between Israel and its Arab neighbours which has led to more, not less, conflict. The final Israeli withdrawal from Sinai in 1982 was followed within weeks by the Israeli invasion of Lebanon.

In the two years since the Israeli siege of Beirut Egypt has not edged away from the peace treaty itself, but normalisation of relations with Israel has been frozen, and is likely to remain so. The main Egyptian hope is that relations will get no worse, and that the Israeli elections on July 23 will see a change of Government.

The worst that could happen, as far as President Mubarak is concerned, would be the return of Prime Minister Mr Yitzhak Shamir, with Gen Ariel Sharon, the architect of the Lebanese invasion, waiting in the wings. A move by Israel back to the more aggressive policies of 1981-82 would erode the bases of the treaty. However strong the desire for a quiet life in Cairo, the Government could not always stand aside if new wars were

to occur between Israel and its eastern neighbours.

This is not because of any desire for a more militant policy among Egyptians. The wish for peace is strong, making it difficult for an Egyptian Government to take active measures against Libya, or in support of Iraq or Sudan. At the same time, however, Egypt could not cocoon itself and again disregard crises in the area around, as it did in 1982.

The problem is that President Sadat left Egypt with few policy options. When he was assassinated in 1981, Egypt was so closely aligned with the U.S. that Washington took its position in Egypt very much for granted. This assumption continues.

Low turnout

Efforts by President Mubarak to adopt an approach that will appear more non-aligned have not carried conviction. The Soviet ambassador has yet to return, despite prolonged negotiations. Egypt does not have the leverage on the U.S. needed to get negotiations on the West Bank and Gaza under way.

The shock of the assassination of President Sadat is also still preventing the Government from taking initiatives at home or abroad. The threat from fundamentalist groups

seems limited and the chances of a local uprising, like that at Asyut in 1981, are small. The Government, nevertheless, seems almost obsessed by the need to ensure its own security and to avoid any risk.

The parliamentary elections in May gave the regime the chance to establish a broader base. The plan was that elections would be free even if the rules favoured the party in power. In the event only the Neo-Wafd conservatives cleared the 8 per cent of the vote needed to get any seats in the assembly. The two leftist parties failed to win any seats.

The turnout was very low, according to reliable reports and outside Cairo local governors, though not the Interior Ministry, interfered in the voting on a wide scale. It is not surprising that the election results have been greeted with cynicism.

The death of Mr Fuad Mohamed, the prime minister, within weeks of the election has opened the way for change but new personnel at the top will not necessarily lead to new policies. No radical change in foreign policy is, in fact, likely unless it is forced upon Egypt.

The room to manoeuvre on domestic policies is equally restricted. Diplomats speak of reducing the system of food subsidies—the basis of life for many in the slums of Cairo and Alexandria—but the Government is unlikely to act.

The memory of the riots of 1977, when subsidies were cut, remains fresh enough to dissuade the regime from such an initiative. Similar riots in Morocco and Tunisia within the last year will also have reduced any desire for change.

The most ominous difficulty for the Government—and the most intractable—is that the

parts of the economy which showed the fastest growth after 1973 have reached a plateau. Oil production may climb to 1m barrels a day by the middle of the decade but will then decline unless new finds are made.

The key to economic growth during the 1970s has been remittances from Egyptians working in the oil states. Exactly how much comes in from this source is not known but it is probably \$3.5bn. The remittances are not likely to fall as Opec revenues diminish, but they will not increase substantially. Suez Canal and tourist revenues are rising only slowly.

The level of future remittance earnings is not something the Egyptian Government can control but, in the long term, the money made by Egyptians in the oil states will always be more important than any hypothetical Arab aid.

The economy in which most Egyptians participate is a du-

ferent one where low wages and low productivity—a step above complete deprivation—rule. It includes most of the 4.5m who work for the Government. For this group, subsidies on basic foodstuffs means the difference between poverty and starvation.

Compared with many other countries faced with the problem of rapid population growth and an increasing food deficit the Egyptian system has not worked badly. Can it continue to do so?

Population boom

The argument against the system is that it has led to unsustainable budget and current account deficits. Yet it is difficult for the Government to undertake the structural reforms which might lead to the present situation being improved.

The system of subsidies for

basic needs was built up by Nasser in Egypt but it is by no means unique to the country. The state provides for the consumption demands of the poor and the Government provides jobs at low wages, while the ruling elite shores up its power by economic populism.

President Sadat did not change this system. His only serious attempt to do so in 1977 provoked widespread rioting. The most important economic change during the Sadat years was the move of Egyptian labour to the oil states which would probably have occurred whoever had been in power.

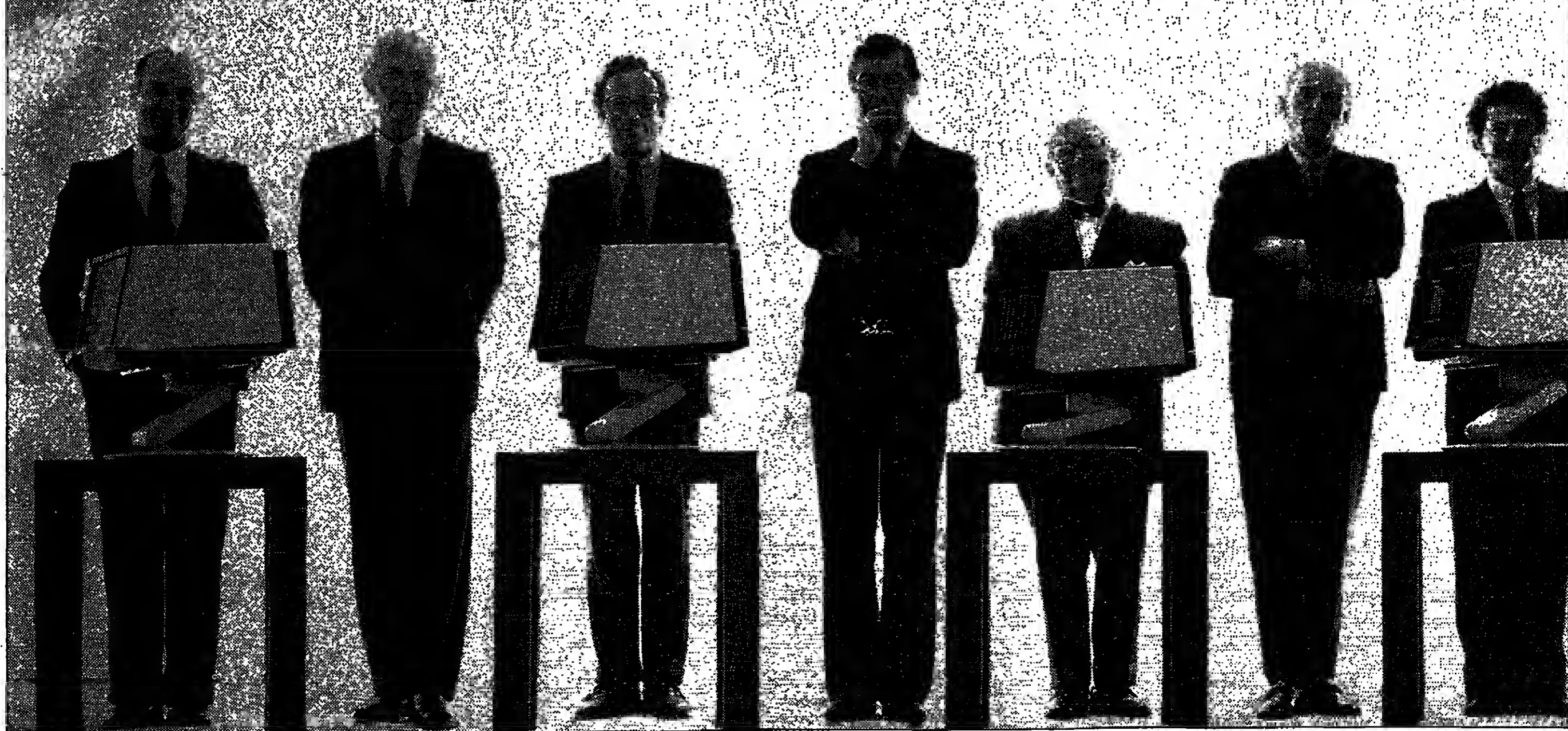
No real change in Egypt's economic or foreign policy is, therefore, likely in the immediate future. The Government's desire or need to do anything is limited. In the long-term, it will be the victim or beneficiary of policies initiated before President Sadat was assassinated.

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EGYPT 2

Charles Richards reports on the people who make Egypt's decisions, the rules they must observe and the interest groups they have to satisfy

THE CONSTITUTION

The Arab Republic of Egypt, the constitution tells us, is a democratic socialist state based on the alliance of the working forces of the people. The Egyptian people are part of the Arab nation and work for the realisation of its comprehensive unity (Article 1).

Islam is the religion of the state and Arabic its official language. Islamic jurisprudence (sharia) is the principal source of legislation (Article 2).

The economic foundation of the Arab Republic of Egypt is a socialist democratic system (Article 3).

By tradition and the constitution, power is concentrated in the hands of the *rais* (President). Egypt's system is based on de Gaulle's fifth republic: elections for President and Parliament are separate. Either the President or Parliament can

propose legislation. As chairman of the ruling National Democratic Party that won 390 of the 448 elected seats in Parliament, President Mubarak can propose laws—it be chosen—without fear of opposition.

There are two chambers of Parliament: Maglis II Shaah (the people's assembly) and the Maglis II Shura (the consultative chamber that has no legislative power). Ministers can be appointed from outside Parliament but are answerable to it. Fifteen Ministers stood for elections and won.

The constitutional powers of the President make those close to him extremely powerful. One who has his ear not just over foreign affairs is the director of his political office the diminutive Harvard-trained lawyer, Dr Osama Al-Baz.

INSTRUMENTS OF CONTROL

Armed Forces: The final arbiter in Egyptian politics. Would have to decide at what point to intervene in case of breakdown of internal security, as happened when three officers staged the 1952 coup which overthrew the monarchy.

The armed forces is creating its own empire—homes for officers, food self-sufficiency projects, poultry farms, pharmaceutical factories, etc., to give jobs to Egypt's peacetime army and to reduce its burden on the civilian budget and lessen its exposure to criticism from the civilian populace.

Police: raw recruits are those conscripts the army rejects as illiterate. Officers are generally of a higher social class and have a higher standard of education than those in western countries.

Many branches exist, from hopeless tourist and traffic police to generally successful criminal investigators. The Amn II Merkazi (central security) is a para-military police force used for riot control.

Under the Minister of Interior is Mubala Amn II Dawla, the state security police. It has a vast network of informers, phone-tappers and officers, but is hampered by rivalry with Mubabarat Al Amn (general intelligence).

Mubabarat Al Amn is headed by General Afifi, a close confidant of President Mubarak who himself used to co-ordinate intelligence when vice president.

It is responsible for reporting on public opinion inside the country, and spying on Egyptians abroad. It has close links with the State Information Service (SIS).

Military intelligence (Mubabarat Harbiyya) doubles up for reconnaissance. Mubabarat Harbi II Hindii (border guards) protect the shorelines against infiltrators and smugglers and issue permits to camp in the South Sinai nature reserve.

The President has his own binet bereted praetorian guard (II-Haris II Gumburi) whose glamour is equivalent to the Household Cavalry in Britain.

The Socialist Prosecutor General: (II Mada's II Amn II Ishtraki). "The biggest dictator in Egypt," according to Liberal Party leader Mustapha Kamal Murad. Wide powers of sequestration and custodial detention, set up by President Sadat to deal with political opponents where evidence was insufficient to press criminal charges. Used principally to investigate all allegations of corruption, or excessive profiteering by building merchants.

Private businessmen blame the failure of the Socialist prosecutor to distinguish between business and corruption for current edginess in the market. Most notable victim was President Sadat's brother Esmat, released after a year's detention.

INTEREST GROUPS

The party: The National Democratic Party. Historically less of a party than a vehicle for dispensing favours to its members. When President Sadat announced the formation of a new party almost the entire membership of the U-Misr party resigned to join the new party even before it had a name or programme. President Mubarak is endeavouring to make it a real political force with popular appeal by building up its secretariat. Powerful men include the little known organisation secretary, Kamal Al-Shazli.

The judiciary: an institution that prides itself on its independence for which President Mubarak has shown more respect than did President Sadat. Maglis II Dawla (council of state) deals with all disputes with government. It also checks all agreements with oil companies and aid donors. Maglis II Dawla lawyers held up the signing of the first contract for the Cairo Wastewater Project.

Associations (unqabat): the most celebrated is that of the engineers headed by the multi-millionaire, former chairman of the Arab Contractors Company, Osman Ahmed Osman.

Any company with the name Al Mohandes is probably owned fully or in part by the engineers' syndicate or its pension fund: Al Mohandes makes spaghetti, sells insurance, has a data processing firm, reclaims desert land and runs a bank. The engineers' syndicate provides benefits for members in both the private and public sectors.

President Sadat successfully and successfully brought the doctors, engineers, and pharmacists, unions round to support him, but failed ever to control the lawyers and the judges, club who remained opposed to Camp David.

Trade Unions: Not in themselves powerful since the General Federation of Trade Unions is a state body, but many of the workers in industrial centres like Mehalla El Kubra Textile Complex are militant. Although strikes are illegal, workers have struck this year over conditions and pay at the El Naar Piping Company in Helwan and in one of the military production factories.

RELIGION

Islam is the state religion and the oldest in the world and foremost seat of Islamic teaching. The Sheikh of Al Azhar and Mufti of the Republic are appointed by the state and can be called upon to give religious judgment in support of state policy.

The Muslim brotherhood, though banned, are tolerated, and have a handful of seats in the new Parliament under the new Wafd umbrella. They seek to make Egypt a more Islamic society mainly through education.

The Islamic trend has been the most potent and growing force in Egypt over the past 10 years and has found violent expression.

Militant Islamic groups (Al Gambat II Islamiyya) derived support of the socially dislocated among the young particularly at universities. The Government has been partly successful in defusing tension by dialogue and discussion of Islamic issues on television and in the Press. The cycle of violence that comes round every two or three years as groups regroup is expected to come round soon.

Several hundred extremists are on trial charged with belonging to the Al-Jihad Organisation which plotted to overthrow the state by force in 1981.

Coptic Christians form 10 per cent of the population. Harmonious relations with Muslim majority broke down in the

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Left: Field Marshal Abdel Halim Abu Ghazala, deputy prime minister for defence. Right: Mr. Kamal Hassan Ali, acting prime minister.

THE GOVERNMENT

President of the Republic: Muhammad Hosni Mubarak. Vice President(s): vacant. Prime Minister: vacant.

Acting Prime Minister and Deputy Prime Minister: Kamal Hassan Ali. An avuncular former army general and defence minister, his chubby smile conceals a quick intelligence.

He has been dealing with foreign affairs but also has a good grasp of economic and domestic issues acquired when he was based of II Mubabarat II Amma (general intelligence) and a member of the Inner Cabinet (the higher council on policy).

Colleagues in the Foreign Ministry say he has a good memory for facts and details of past economic agreements.

Whereas his predecessor, Dr Fuad Mohieddin, had a reputation for centralising decision making, Kamal Ali is happy not only to delegate authority to subordinates but to back up their decisions. The ill health, for which he receives treatment abroad each year, is not said to impair his memory, judgment or temper.

Deputy Prime Minister for Production—(and Minister of Petroleum): Ahmed Eziziddin Hiliat. An ebullient technocrat, 10 years a minister, running the most efficient sector of the economy up to international standards. Very keen to reduce energy subsidies. Possible future prime minister, though not a party man and not in parliament.

Deputy Prime Minister for Defence: II Mushir Field Marshal Abdel Halim Abu Ghazala popular artillery officer trained in both the USSR and U.S. Regarded as pro-western though like most Egyptians he is first and foremost a nationalist. From humble origins in Behetra, claimed by Awlad Al tribe as one of theirs. Long tipped as a future vice president.

Deputy Prime Minister for Services: Dr Mustapha Kamal Helmi (also Minister of Education). Less colourful, more petrician than other deputy prime ministers. A technocrat who served with the United Nations Educational Scientific and Cultural Organisation (UNESCO). Senior minister in Parliament.

Minister of Interior: Hassan Abu Basha. Former head of internal security (Mubabarat II Dawla). Stood for parliament in the elections he supervised. Close to President Mubarak.

Minister of Economy: Dr Mustapha A Saad — parliamentarian, economics professor, educated in England.

Minister of Finance: Dr Saleh Hamed: academic, English educated. Not in Parliament.

Minister of Investment and International Cooperation: Dr Waguih Shihdy. Former investment banker, lampooned in cartoon series earlier this year for bureaucratic red tape at investment authority.

Minister of Reconstruction, Housing, Land Reclamation: Hassaballah Al Kafrawi. Minister of Manpower: Saad Muhammad Ahmed. Minister of Justice: Ahmed Mamouni. Minister of Communications and Maritime Transport: Suleiman Mitwalli Suleiman. Minister of Irrigation: Muhammad Abdel Hadi Samaha. Minister of Power and Electricity: Muhammad Maher Abaza. Prefaces his remarks with "I'm energetic because I'm Minister of Energy." Comes from well known political family. His elder brother won a seat for the Opposition Wafd in the same constituency. An MP.

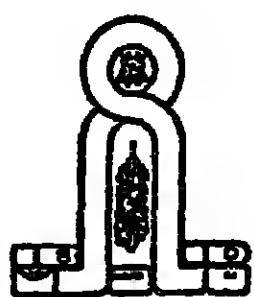
Minister of Supply: Dr Nagui Shella, a former professor of agronomy. Minister of Planning: Dr Kamal Al Ganzouri. Responsible for application of five-year social and economic development plan that is keystone to President Mubarak's economic strategy.

Minister of Tourism and Civil Aviation: Tewfik Abu Ismail, a former free officer who fell out with Nasser within three days of the 1952 overthrow of the monarchy. Ran Shell Egypt for many years. An MP.

Minister of Local Government: Saad Mazmoun, ex-Army, former Governor of Marsa Matruh and Cairo. Responsible for decentralisation and devolution. Fields power as co-ordinator of provincial governors.

Minister of State for Agriculture and Food Security: Dr Youssef Wali, a landowner who accepts no benefits or salary from state since as a bachelor he has no-one to pass on his money to. Mubarak's type of clean, hardworking man—some see him as future Prime Minister, although he has no real power base. An MP.

Foreign Affairs Minister: Dr Boutros Boutros Ghali. Military Production Minister: Eng Gamel El Sayed Ibrahim. Health Minister: Dr Sabri Zakl. Culture Minister: Mohammad Badwan. Information Minister: Safwat El Shazli. Awqaf (religious endowments) Minister: Sheikh Ibrahim Al Dessouki. Migration and Egyptian Abroad Minister: Albert Barsoum Salama. Parliamentary Affairs Ministers: Muhammad Rashwan Mahmoud and Mukhtar Hani. Cabinet Affairs and Administrative Development Minister: Adel Abdel Baql.



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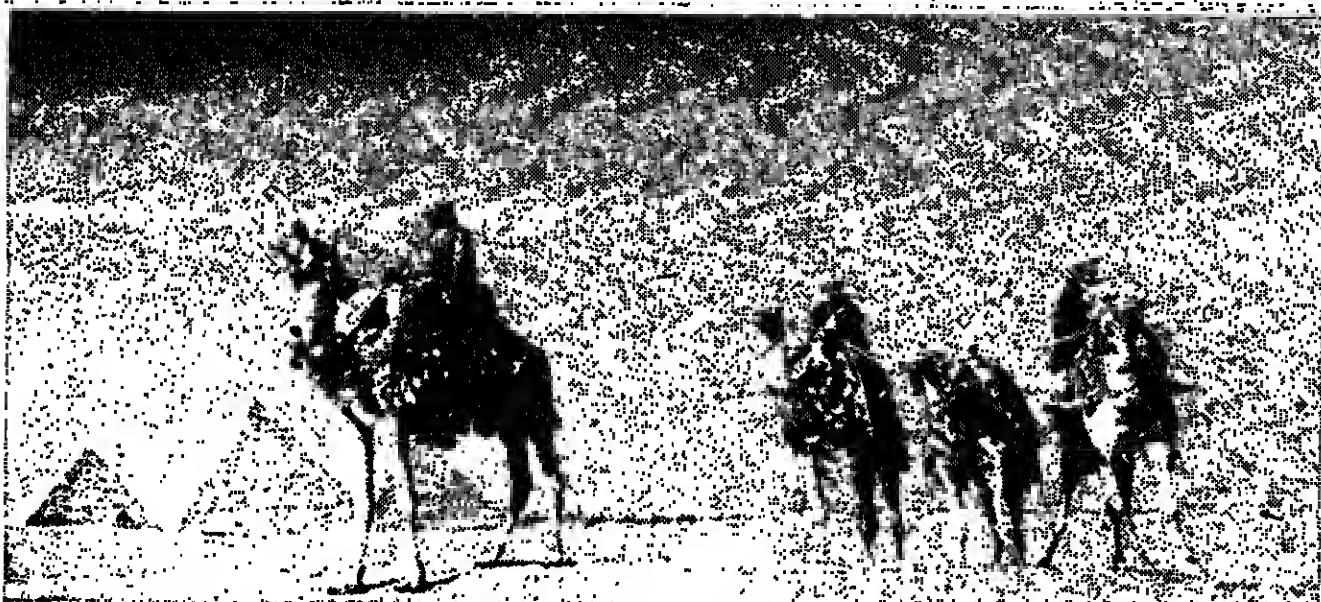
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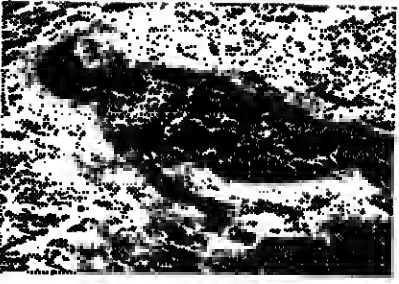
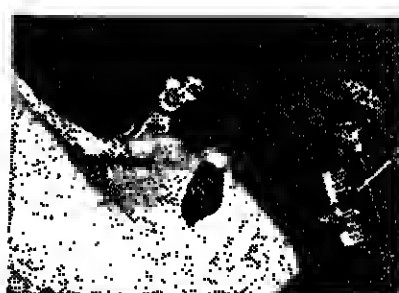
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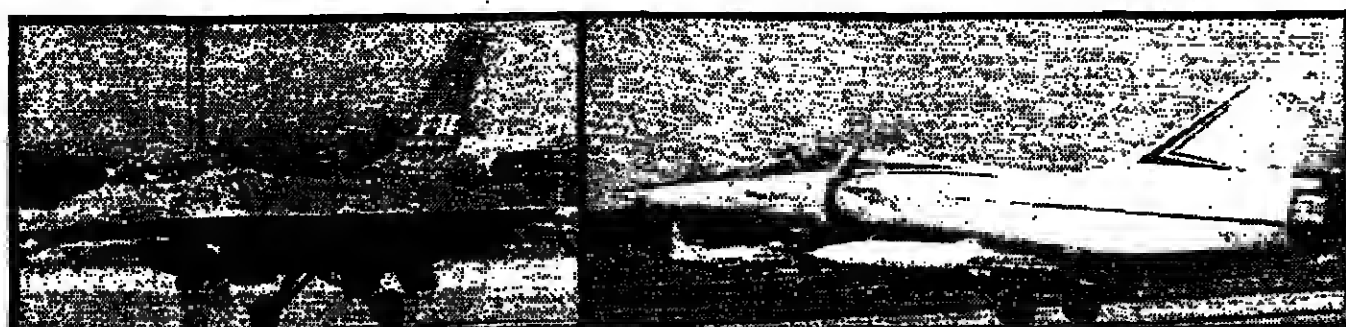


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EGYPT 3



New might for the airforce: 40 F-16s (left) are on their way or have already been delivered; and the French are selling Egypt 20 Mirage 2000s (right) and more later

IMMEDIATELY AFTER the treaty between Israel and Egypt was signed in 1979, it was reasonable to ask if the role of the 447,000-strong Egyptian armed forces would change. Would the position of the army, the cornerstone of the regime since 1952, be modified by the new political circumstances?

In the event the five years since the treaty have seen more armed conflict in the Middle East than the five years before it was signed. War in Lebanon and Iraq has not posed any threat to Egypt but the political climate has become colder. The chances of the role of the army being changed, however slightly, are now small.

Nobody in Egypt expects, and few want, the treaty with Israel to collapse in the near future but, as one official remarked, "over the past two years the Egyptian army has begun to pay more attention to the Israeli threat." To be taken more seriously by Washington and Jerusalem Egypt needs to do something to make the military balance less one-sided in favour of Israel.

This is difficult to do. The shape of the inhabited areas of Egypt—along the Nile and in Cairo and the delta—makes it difficult to defend. This is made worse by the changes in the 1979 treaty limiting Egyptian forces to the east of the canal in Sinai.

Faute de mieux the canal remains the main defensive



Soviet-made T-62 tanks on parade

Defence

All eyes on Israeli election

Here, some eight divisions of the army are stationed here, two in Cairo and two facing Libya.

The difficulty of changing, though not transforming, the military balance with Israel is exacerbated by switching the armed forces from Soviet to western and primarily American weapons. This is a long-drawn-out business: Skyguard, Crotale and Hawk mis-

sile systems will soon be in a position to defend the main strategic areas such as Port Said, Ismailia and Cairo. This will provide an integrated air defence system.

The airforce is similarly being upgraded with 20 F-16s already delivered and 20 more to come. The French are selling 20 Mirage 2000s and more later. "The problem of the Egyptian airforce," say mili-

tary attaches in Cairo, "is maintenance."

The same is true of most other airforces but it is unclear how many of the quite limited number of modern aircraft in the Egyptian airforce could be kept combat-ready in the event of another conflict.

The tank force also needs upgrading. The U.S. has supplied M-60 tanks in addition to the Soviet T-54/55s and T-62s. It is unlikely that anybody else will be able to match U.S. credit terms when it comes to ordering a new main battle tank such as the Abrams.

Some foreign military observers now believe that the Egyptians would have been better off with more numerous and cheaper, if less sophisticated weapons. This would also enable Egypt to absorb more weapons fast.

In the long term, however, much will depend on the degree of threat facing Egypt. There is no desire for any involvement in the Iran-Iraq war or in Sudan. Relations with Libya are much less volatile than under Sadat.

The key question about the future of Egyptian defence policy can only be answered in Israel. If Mr Yitzhak Shamir, with Gen Ariel Sharon, as his master of horse, is returned in the Israeli general election then the defence problems facing Egypt will have a new seriousness.

Patrick Cockburn

Foreign policy

Staying on the sidelines

TWO WARS in the past five years have dominated the politics of the Middle East: the Iran-Iraq conflict, which has gone on since 1980, and the complicated struggle in Lebanon since the Israeli invasion in June 1982.

In both these Egypt has remained on the sidelines but no other power has proved capable of taking over the role Egypt once played. The absence of Egyptian involvement is still a critical determinant in the region's political terrain. The treaty between Egypt and Israel in 1979 remains key to the balance of power in the region.

This was made vividly clear by the Israeli invasion of Lebanon in 1982. "Without the Egyptian linchpin the Arabs simply had no credible military option vis-à-vis Israel," notes an Israeli commentator.

Balance

"In 1982 there was no eastern front; there was no strategic balance with Syria; there was no viable Arab military alliance of any kind. This was in stark contrast to 1973; from the Arab point of view this was clearly a strategic retreat of profound significance, the full implications of which have perhaps not yet sunk in."

These comments go to the heart of Egyptian foreign policy. The Sadat visit to Jerusalem in 1977, the Camp David accords the following year, and the signature of the treaty

brought Egypt peace and the return of Sinai. But the treaty also created a profound imbalance between Israel and the Arabs to the east of Egypt which Mr Menachem Begin, then prime minister, and Gen Ariel Sharon, his defence minister, moved quickly to exploit. Within weeks of the last Israeli pulling out of Yamit in Sinai in 1982 the Israeli army was moving north into Lebanon to surround Beirut.

"From the beginning Lebanon was a terrible blow," says one diplomat in Cairo. Egypt stayed on the sidelines: for the first time an Arab-Israeli war was fought without Egypt's participation. The Egyptian ambassador was only withdrawn from Tel Aviv after the Chatila massacre. (Despite promptings by the U.S., he has still not returned.)

The peace treaty remains solid but otherwise relations between Israel and Egypt are frosty. The key question is the future direction of Israeli policy. If there is a return to the aggressive strategy pursued by Mr Begin and Mr Sharon in 1981-82 then the substance of the peace treaty will be in doubt.

It is not surprising that Egypt is hopeful that the Israeli elections will see Labour return to power. If Mr Yitzhak Shamir, the prime minister, is returned then the outlook is bleak. In the long term Egypt cannot simply confine itself to

impotent bleats of dissatisfaction as it did when Israel bombed the Iraqi nuclear reactor in 1981 and moved into Lebanon in 1982.

Ultimately Egypt would be forced to react not because of any resurgence of pan-Arab ideology but because the real interests of Egypt would be in peril.

Weakness

The other great weakness in Egyptian foreign policy is that the Reagan administration does not give much weight to Egypt's needs or feelings. Washington has clearly come to take Cairo very much for granted and this is hardly surprising. The shift towards a more non-aligned status by President Mubarak has been very tentative and halting. The Soviet ambassador has not yet returned to Cairo although relations with Moscow are a little warmer.

In the short and medium term Egypt is so tightly locked into its American alliance and its treaty with Israel that it has no other policy options. This is clear to both Washington and Jerusalem and as a result Cairo has little leverage on the policies of either country.

A desire not to rock the boat or change the fundamental basis of its foreign policy also constrains Egypt in its steps back into "the Arab fold."

It is true that Mr Yasser Arafat, the leader of the Palestine Liberation Organisation, visited

Cairo last December after his election from Tripoli; and the Islamic Conference Organisation tentatively invited Egypt back into its ranks. Relations between Egypt and Jordan have also much improved.

The tone of relations between Egypt and the other Arab countries is also different from the vituperation of the Sadat years. President Sadat countered Arab ostracism after Camp David in 1978 by describing the other Arab leaders as "those midgets who want to strangle us in our time of need." Col Muammar Gaddafi was described as a "foolish boy" and a "mental case."

It is difficult to imagine President Mubarak saying anything like this but the overall shape of Egypt's relations with its neighbours and the superpowers is little changed since Sadat. A new moderate bloc of Egypt, Jordan, PLO and Iraq, united in opposition to Syria and Iran, has never got off the ground. All the proposed members of this alliance are weak in one way or another.

Such a coalition of "moderates" would only have any meaning in the region if it had full backing from the U.S. and this has never been likely. On strategic issues the U.S. will line up with Israel. In the Gulf Washington is most firmly linked to Saudi Arabia.

There is also little enthusiasm for foreign adventures among ordinary Egyptians. Having reached a peace treaty with Israel there is no desire for Egypt to become combatants in the Iran-Iraq war or get heavily involved in Chad. Officials express concern over Libya, which is faced by two divisions of the army, but here again there is little likelihood of a major crisis involving Egypt.

Security

If the substance of Egypt's foreign policy was dictated by Sadat its tone is also heavily coloured by his assassination. President Mubarak's Government seems at times to be obsessed by its own security. This desire not to take risks influences decisions on the return of the Soviet ambassador or giving a base to the PLO. Abroad as at home the Government wants to avoid trouble and moves with a caution which precludes any new initiative.

If a coalition dominated by Labour is returned in Israel in July then the prospects for Egypt's foreign policy will immediately improve. At the moment it is not comforting for Cairo to note that the present Israeli prime minister, foreign minister and finance minister all voted against the peace treaty and the return of Sinai.

Even the return of Mr Shamir will not necessarily lead to a dramatic deterioration of relations between Israel and Egypt. But the long term impact of an aggressive Israeli policy towards Jordan, Syria and Lebanon will be to erode the basis for the treaty—however strong the Egyptian desire for peace.

P. C.

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EGYPT 4



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Pipelines and Superports

Savings in distance

The SUMED pipeline is a short-cut to European markets for crude oil from the Gulf.

Via:	To Rotterdam (Netherlands)	To Antwerp (Belgium)
African Cape	11,170	10,780
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Saving	4,740	4,690

Savings in time

The SUMED pipeline makes crude oil available at Sidi Kerir within 13 days of loading in the Gulf. Considerable time savings are therefore possible in supplying Gulf crude oil to European markets.

Via:	To Rotterdam (Netherlands)	To Antwerp (Belgium)
African Cape	33	32
SUMED pipeline	23	16
Saving	10	16

* Assumes five days for the SUMED transfer.

Improved through-transport economics

Large volumes of a single type of crude oil can be moved from the Gulf in bigger vessels than can be accommodated in the port of ultimate destination. Crude oil is offloaded into the pipeline at Ain Sukhna and lifted at Sidi Kerir in vessels which meet the size limitations of individual European ports. By using the pipeline in this way, as a kind of superport or transshipment terminal, both large and small shippers of crude oil can optimize the use of their vessels and avoid the costs of two-port discharging or lightering at ports serving European refineries.

Arab Petroleum Pipelines Co. (SUMED)



It is also possible for a large tanker to participate in the pipeline system. Two smaller vessels can then lift the different crude oil types and make deliveries which meet the needs of individual European refineries, thus avoiding two-port discharging or lightering.

Cargo flexibility

A single large tanker can load two different types of crude oil in the Gulf and discharge them into the pipeline system. Two smaller vessels can then lift the different crude oil types and make deliveries which meet the needs of individual European refineries, thus avoiding two-port discharging or lightering.

Similarly, two large tankers can each load one type of crude oil to full capacity at different Gulf ports, thus avoiding two-port loading. Both crude oils can be simultaneously offloaded into the SUMED pipeline and lifted at the Mediterranean end by a variety of smaller vessels, each destined for a single European port.

Savings in inventory investment and storage costs

As a result of distance and time savings and the flexibility which the pipeline makes possible, considerable savings can be achieved by users in tankage and inventory investment. Furthermore, smaller, more frequent deliveries of crude oil mean that shippers can respond better to fluctuations in refinery operations; shortages and surpluses are thus less likely to occur.

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Competitive tariff structure

The SUMED tariff rates are structured so that total through-transportation costs are competitive with those for other routes. Users of the pipeline therefore remain cost-competitive with other shippers.

Security against disruption of services

The whole SUMED pipeline system is within the boundaries and under the jurisdiction of one country. Disruptions of pipeline services, such as those that have occurred on other systems, are therefore not a threat.

Furthermore, the line and the ports are owned and operated by a company which enjoys a considerable degree of autonomy within the Arab Republic of Egypt. For example, SUMED has a fully independent administrative system and users of the line incur no port charges.

SUMED Pipeline Owners

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General Petroleum & Mineral Corporation of Saudi Arabia (GPMCO)	6,000	15.00	60.0
Kuwait Foreign Trading Co. (KFTC)	5,000	12.50	50.0
Kuwait Investment Co. (KIC)	300	0.75	3.0
Kuwait Metal Pipe Industries Co. (KMPIC)	10	0.03	0.1
Qatar National Petroleum Corp. (QNPC)	2,000	5.00	20.0
Uganda General Petroleum Corp. (UGGPC)	20,000	50.00	200.0
TOTAL	49,300	100.00	493.0

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Economy

Sources for expansion begin to run dry

THE ILLS of the Egyptian economy are often exaggerated and its strength and diversity underestimated. The danger today is not that a crisis looms but that the main sources of growth in the 1970s and early 1980s have reached a plateau and are unlikely to expand much further.

Egypt has benefited at once from the oil boom which has transformed economies in the rest of the Middle East. From 1973 onwards Egyptians have gone to the oil states to work and their remittances have been the most important source of foreign exchange. Just how much of their pay flows back to Egypt is unclear as is the number of emigrants but it is at least \$30m and may be as high as \$60m.

Production is rising in Egypt's oil sector: crude, condensates and natural gas had reached about 860,000 barrels a day by this March. In a few years the 1m barrels a day target may be reached but new oil finds are not being made to prevent a decline in output at the end of the decade.

Constraints

The Suez Canal provided another \$957m in 1982-83 and tourism \$600m but in neither case will there be any sudden leap in revenues. Civilian aid from the U.S. provides another

\$1bn annually, though private foreign investment has been slow to come outside the oil sector. Better relations with the other Arab states will not unleash a flood of aid money since the cutback in Opec revenues has put constraints on the generosity of Saudi Arabia and other likely donors.

The high growth rates of the 1970s are unlikely to be repeated. The five-year plan, which started in 1982-83, calls for real growth of 8.1 per cent but half this figure would be satisfactory in the present economic climate.

The real danger continues to be that the recent expansion has been confined to certain parts of the economy, so much so that some academics speak of two Egyptian economies.

One is the world of workers in the oil states, Egypt's oil sector and parts of the free market. Here there are high wages and often high productivity.

The second economy, little changed by the 1970s, is Egyptian industry, agriculture and government services.

The traditional economy pays tiny wages but ensures that nobody starves to death. Basic needs are heavily subsidised and a loaf of bread still only costs 1 piastre.

Any attempt to remove the subsidies is likely to be resisted. In 1977 such an effort provoked massive riots in Cairo and Alexandria. The memory of which makes the Government extremely nervous when it contemplates tinkering with the subsidy system. Such doubts were reinforced over the last year by riots in Morocco and Tunisia.

The problem for Egypt is that just as the fast-expanding part of the economy is reaching a plateau from which it is unlikely to rise much further, the traditional economy, which developed in the 1950s and 1960s, has not grown fast enough. Food production is growing by only 2 per cent a year. Exports of manufacturing goods actually declined in the 1970s.

Food imports surged during the 1970s and now total half of consumption or \$4bn but the Government cannot allow the mass of consumers to face world prices for such basic commodities as wheat, rice or sugar. The roots of the system are too deep. Oil consumption is also rising fast, making a deep dent in exportable production.

Exaggerated

All these are worrying concerns but it is difficult to judge if they are critical. A recent report on the Egyptian economy concludes: "Egypt is living beyond its means. Capital inflows from foreign assistance and workers' remittances, which may prove transitory, have helped cover the import bill in recent years but seem to domestic/international financial crisis could result because of fundamental structural difficulties in the Egyptian economy."

This may turn out to be a little exaggerated. First of all the Egyptian Government has little choice but to continue the subsidy system combined with state control over most of the economy and the provision of employment at low wages by the state. Egyptian governments



Earnings from the Suez Canal reached \$957m in 1982-83. There is unlikely to be any sudden leap in revenues in the near future.

BALANCE OF PAYMENTS (\$m)

	1980-81	1981-82	1982-83
Exports	4,058	4,068	3,527
of which petroleum and products	2,922	2,922	2,518
Imports	-5,722	-5,800	-5,380
Balance of trade	-1,664	-1,732	-1,853
Services and unrequited transfers (net)	3,481	3,416	3,040
of which Suez Canal	780	900	857
Tourism	712	811	660
Workers' remittances	2,855	2,832	2,500
Balance on current account	-1,271	-2,116	-1,733

Source: Central Bank of Egypt.

which have tried to change this system have felt the ground begin to give way under them.

The balance of payments may not be so bad as it looks. The biggest source of foreign exchange is workers' remittances. These are normally said to be \$3bn but in fact may be much higher because of the better exchange rate on the black market. The drop in growth in the oil states is not, so far, having a great impact on Egyptian employment abroad. Egyptians are often in jobs less vulnerable to swings in the contracting market than Pakistanis or Yemeni workers. There are, for instance, 35,000 Egyptian teachers in Saudi Arabia alone.

Can Egypt increase its manufactured exports? The chances look poor in the present economic climate with so many other countries searching for markets in the Middle East and elsewhere. Foreign investment has remained very limited,

apart from oil, and the chances of a significant inflow always exaggerated. Direct private U.S. investment in agriculture and industry is only \$61m.

The Government's reaction to these economic problems over the past five years has been to discuss structural reforms but to do very little. This is not necessarily a mistake. It is very doubtful if any administration likely to emerge in Cairo will have the political strength to implement the structural reforms which economists believe are needed and the utility of the reforms they suggest are questionable. Much of what happens to the Egyptian economy is determined by what occurs in Middle East economies as a whole where a key part of the Egyptian labor force is at work. Egypt's economic future will be largely determined by events its rulers cannot control.

Patrick Cockburn

Banking

Changes bring confusion

THE BARRAGE of questions which greeted Mr Aly Negm, the deputy governor of the Central Bank of Egypt (CBE), when he appeared before the American Chamber of Commerce in Egypt last month, was indicative of the confusion and concern among bankers over recent changes in the exchange rates and the banking laws.

While many questions were asked about the introduction of yet another official exchange rate, there was even more curiosity over the troubles at Pyramids Bank and the Jammal Trust Bank, and the changes in the banking laws which they evoked.

Given the tremendous expansion in banking that has taken place since the first foreign bank recommended operations in Egypt in 1976, the country has a long way to go before it can be considered a banking power. The crisis over Pyramids and Jammal was the first time that any bank had run into serious trouble.

The four big public sector banks still account for nearly 75 per cent of banking business but in the wake of liberalisation of the economy in 1974, the banking sector has been revolutionised by the arrival of dozens of foreign banks.

According to Mr Negm, nearly 100 banks operate in Egypt. In addition to the state banks there are joint venture banks between Egyptian and foreign investors, foreign bank branches, offshore banks, new local banks, banks with foreign Arab capital, investment companies and representative offices of many overseas banks.

which enable it to progressively penalise banks which infringe the regulations, ranging from a warning through to suspension of the licence. In addition, from now on, appointments to the board of directors of the banks must be approved by the CBE.

Another step taken to prevent a repetition of the situation in which the banks faced collapse because of the default of one customer, is the new regulation that loans to any one customer must not exceed 25 per cent of the bank's capital and reserve.

What bankers have welcomed most of the changes, the 25 per cent loan ceiling has caused additional confusion, especially among the foreign banks who have been seeking clarification of just what is meant by capital and reserves: does it apply to the capital they brought into Egypt, which may be quite small, or capital and reserves at head office?

The foreign banks have made vast profits in Egypt in recent years but these have been less handsome in the last year or so, in line with the slowdown in the economy. This has led to a hotting up of the competition between the banks which could lead to the introduction of new services, such as cash-dispensers, something which is currently being studied by two of the big public sector banks, Misr and the National Bank of Egypt.

The decision to introduce another exchange rate, EEL12 to the U.S. dollar, in addition to the official EEL83 to the dollar rate, is part of the attempt by the Government to attract into the banking system more of the funds traditionally traded in the black market.

Because there are already a series of other exchange rates for different transactions, this has added a new element of confusion to the multiple exchange rate picture. Mr Negm told his Chamber of Commerce listeners: "You think there are five exchange rates, well actually there are more."

After a suitable pause he added with a smile: "But I won't tell you how many."

With the black market rate being EEL25 to the dollar, it is not certain by any means that the new exchange rate will succeed in diverting more than a marginal amount of the estimated U.S. \$30m in remittance money flowing through the black market annually into the banking system.

Mr Negm told a questioner that while he personally would prefer to have a more realistic rate. "We have to go towards this very slowly, political and social stability is more important than floating which could lead to a repeat of what happened in 1977 when riots broke out after food subsidies were cut."

The new powers granted to the CBE, plus the fact that only one new licence has been granted since 1981, should mean that the period of consolidation which has now begun will ensure stable and controlled growth of the banking sector.

David Lennon

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Energy

Domestic sales threaten oil export earnings

THE GROWTH in domestic oil consumption is threatening to cut into Egypt's U.S.\$ 2.3bn U.S.\$ 2.5bn annual earnings from oil exports, so the news that 1984 promises to be a near record year for new exploration agreements is most welcome in Cairo.

Massive government subsidies plus a burgeoning population means that consumption is rising 12-15 per cent annually, while production is only expected to grow by 7 per cent annually.

This means that Egypt could face a serious erosion of the earning power of a resource which ranks as the country's number one provider of foreign currency.

But officials believe that there are signs of improvement. The primary hope lies in increased production as a result of new discoveries, prospects for which are improved by the expected signing this year of some 13 new exploration agreements. The figure is triple that of last year and the value of the investment is also expected to increase substantially. Mr Ibrahim Radwan, the Egyptian General Petroleum Corporation's general

manager for agreements, says the recent bid by Marathon for the 1,400 km West Gama field in the Gulf of Suez included the highest signature bonus of any agreement since 1974.

Since the beginning of the century 39 oil and gas fields have been found in Egypt. Total proven reserves are about 4.8bn barrels of oil, 3.5 trillion cu ft of gas and another 70m barrels condensate, according to EGPC. Others believe reserves are higher.

Current production of crude oil is variously estimated at between 778,000 barrels per day and 820,000 bpd, depending on who you talk to.

Internal demand

About one-third of production is exported, with Israel and the U.S. among the largest customers.

One way in which Egypt hopes to prevent domestic demand eating into the amount of oil available for export is to encourage greater use of the natural gas by both industry and domestic consumers.

Old and often inefficient oil fired electric power stations are

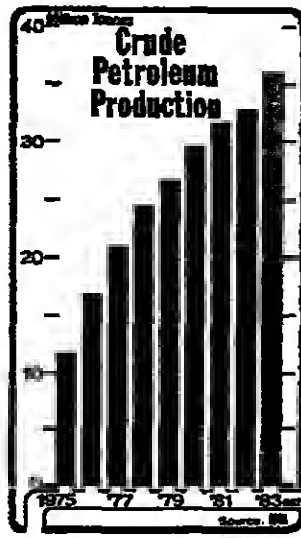
being refitted for natural gas to release additional crude for export. With hopes of tripling electric output by the turn of the century, Egypt has plans to build additional coal and gas fired thermal capacity.

Highest on the agenda is the plan to build eight nuclear power stations by the end of the century.

Hydropower provides about 6 per cent of the country's primary energy supply, but the major part of the Nile's potential has been harnessed. Some 80 per cent comes from the Aswan and high dams and, while there is scope for some additional output from the Nile, any significant growth may depend on the economically dubious Gattara depression scheme.

With the re-opening two months ago of one of the plants at Suez which had been damaged in the fighting with Israel, Egypt now has seven oil refineries with installed capacity estimated at just above 300,000 bpd. Two new refineries which should boost capacity to 400,000 bpd are planned for Assiut and Suez.

But it is wasteful domestic consumption which remains the kernel of the problem facing



Egypt's planners. Because of massive Government subsidies the average Egyptian only pays about 10 to 15 per cent of the world price for his fossil fuel and therefore there is little incentive to conserve energy. This potential threat to future surpluses must be tackled, but with the memory of the riots in 1977, following the reduction of subsidies, still clear in the minds of Egypt's leaders, it is hard to see any dramatic change in the near future.

In the meantime, the country will have to continue to place its hopes for export expansion on new finds in the fertile waters of the Suez Canal and the barren sands of the western desert.

David Lennon

Industrial organisation

Public sector reshuffled again

"WHEN IN DOUBT reshuffle, from its inception the public sector underwent periodic re-organisations which came across as Quixotic attempts to patch over more profound structural problems in protecting monopoly position, overstaffing, and inadequate management."

That judgment of Professor John Waterbury, author of the definitive study of the political economy of Egypt under Nasser and Sadat, echoes once more.

At the end of last year the public sector was reorganised yet again. Within the Ministry of Industry six new general organisations were set up. Each groups about 20 companies within one sector.

The declared aim of the new organisations is to co-ordinate strategy by agreeing on each company's budget and yearly programme but not to interfere in the day to day running of its affairs.

Critics, however, say the scheme introduces a new layer of bureaucracy that will impede rather than improve decision-making, that it represents a reversion to the old system and that it re-inforces cartels in sub-sectors.

The charge is refuted by Dr Adel Gazarin, head of the engineering companies organisation and formerly head of the state-owned Al Nasr automotive company (NASCO).

"These organisations were formed to fill a gap. They were originally set up in 1961, but abolished in 1975 because of conflict between them. We then found that for 117 companies to report directly to the minister advantage of the new organisation."



The new Middle East Glass Manufacturing Company factory in Nasser City, Cairo. George Wimpey, of the UK, was the contractor.

created too much of a burden, so we went back to the old system, but with a new format."

Specifically, the organisations are set up like holding companies, as they had been after the nationalisations of foreign assets in 1957, but before the widespread socialist nationalisations of industrial companies in 1961.

Dr Gazarin argues that by co-ordinating between the companies his organisation ensures, for example, that a company does not need a letter of guarantee to open a letter of credit.

Dr Gazarin says that if this leads to monopolistic practices, that is the price of greater efficiency and of increasing the base of production. Another of the new chairmen sees the

to be breaking the grip of the General Organisation of Industrialisation (GOI) - the ministry's supervisory body.

Much of the success of the re-organisation will depend, of course, on the personalities of new chairmen. All have reputations as successful business managers rather than bureaucrats. In their first year they requested E£50m as an allocation from the Minister of Finance to start operations.

But one former Minister of Industry sees the new system as more tinkering when what the public sector needs is overhaul. The major obstacles to greater productivity of the public sector are the distorted pricing of both inputs and outputs through government control over pricing, and the undercapitalisation of the public sector companies.

At the same time as the setting up of the general organisations, public sector managers were given greater autonomy to hire and fire, and to pay incentives to workers and managers. But the public sector company law, as passed by the people's assembly, failed to free public sector managers as had been intended in earlier drafts. Even these modest proposals provoked an outcry.

The public sector remains the backbone of Egyptian industry, absorbing three-quarters of all investment and accounting for about two-thirds of production. Last year's production was E£10.5bn, equivalent to 47 per cent of production in the commodities sector.

The 1982-83-1986-7 five-year social and economic development plan assigns industry a key role to stimulate economic growth. This is to be achieved by raising capital investment, curbing the price distortions and improving the management framework.

Raising capital for investment is merely a question of finding the required local and foreign currency. Under the plan total investment of E£8.8bn is allocated to the national industrial sector, of which E£6.8bn will go to the public sector, including E£3.8bn to the public sector companies affiliated to the Ministry of Industry and Mineral Wealth.

The Minister of Industry, Dr Al Gharouri maintains that he is 100 per cent on target with his investments and that in the first year E£500m were duly invested.

As a result industrial growth was an impressive 13 per cent against 9 per cent as planned.

Prices problem

To sustain that rate of growth, however, Egypt will have to address the far more politically sensitive problem of prices.

Ministers and managers alike all desire reforms, but are wary of taking any action until the consequences are fully explored. Companies have effected some price rises, disguised by the introduction of new lines or packaging.

Public sector companies can also form new companies as joint ventures with public sector banks under the investment laws. This allows them to operate private ventures with greater freedom to charge real prices for products and pay managers higher salaries.

Until now the social goals of the public sector have been paramount.

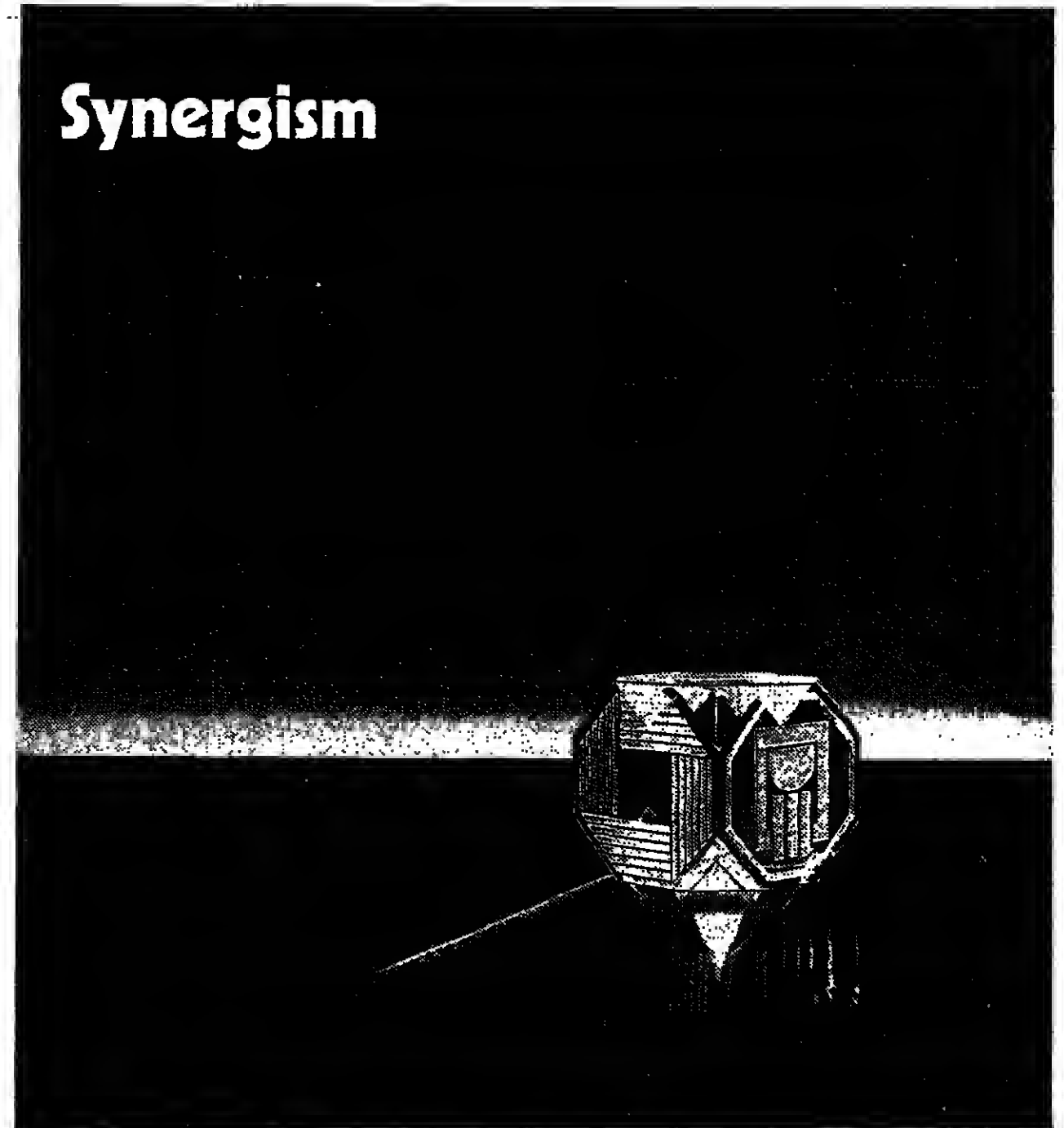
Increasingly, the role of industry will be more economic. Yet more jobs will have to be found as external migration of workers to the Gulf dries up and internal migration from the countryside to the towns continues.

President Mubarak's "Buy Egyptian" campaign is intended to spawn more import substitute industries. In addition, the Ministry of Economy and Foreign Trade has taken a number of measures to remove the disincentives to exporters. These include allowing exporters to keep back their earnings in hard currency rather than depositing them in a bank at the unfavourable official rate. Other export controls have been abolished and later in the year a new \$100m export bank will start operations.

With manufactured exports this year at only E£300m, compared with receipts from oil exports of \$2.2bn, an increase of even 12 per cent in a year in exports of manufactured goods will only have a modest impact on Egypt's balance of trade.

Charles Richards

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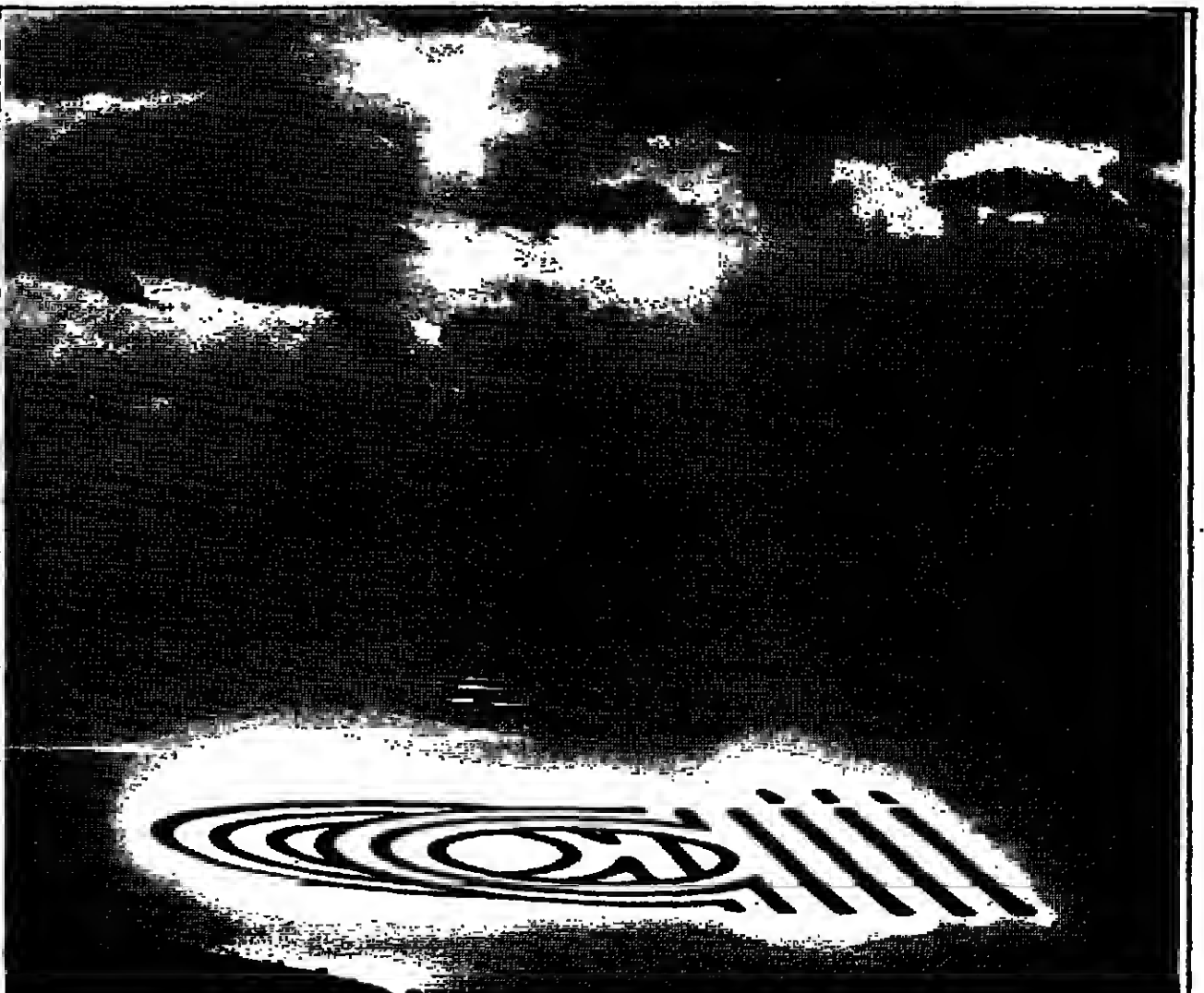
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	1982	1983
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TOTAL ASSETS	674.7	787.5
CUSTOMERS DEPOSITS	524.8	583.3
TOTAL DEPOSITS	565.8	641.4
NET WORTH	52.5	57.5
NET PROFIT BEFORE TAXES	26.1	32.5
PROVISION FOR TAXES	9.3	13.6
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Total assets	652.2	540.6	425.6
Contingent accounts	399.2	352.6	276.0
Net profit	13.4	12.3	9.2

Amounts expressed are in Millions of Egyptian Pounds

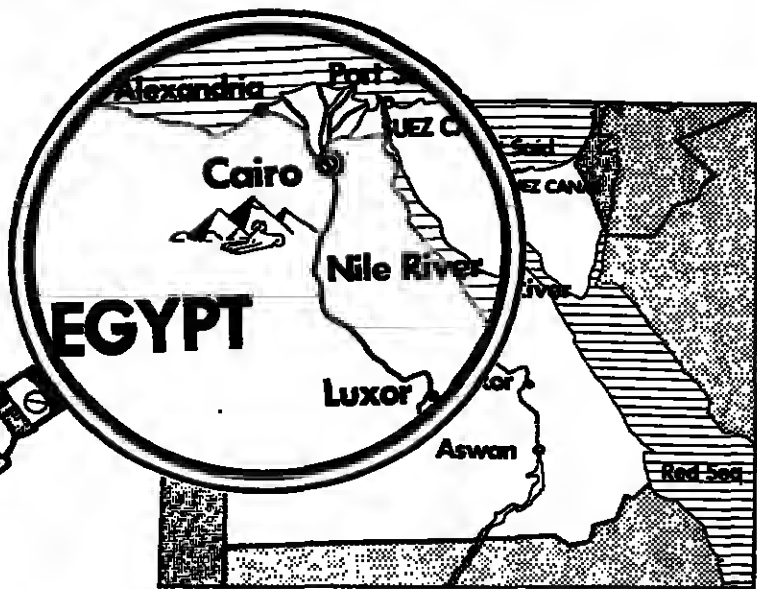
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Tourists and hawkers at the pyramids at Giza. Cultural tourism provides a vital income for Egypt but its potential for expansion is limited.

Tourism

Widening the appeal for the 'upmarket' traveller

SINCE Thomas Cook arranged Kaiser Wilhelm's tour up the Nile a hundred years ago, travellers, as well as the Egyptian government, have been beating the same trail up the Valley of the Kings.

Unseen by most western travellers are the tourists from other Arab states, whose presence is clearly visible in the annual statistics. They are both longer staying and free spending than visitors from the so-called rich western countries.

The two sets of tourists arrive at different times. The western culture seekers come over the winter months to escape their own miserable climates before the hot summer Egyptian sun makes tomb sight-

seeing intolerable. Arab tourists come in the summer for lower temperature and humidity, and for the cosmopolitan yet Arab speaking environment where attitudes towards women and liquor are relatively free.

The Ministry of Tourism in co-ordination with tourist agencies and the tourist industry is trying to exploit other potential markets by diversifying the range of facilities on offer.

Cultural tourism is restricted by logistics. Only a few dozen people can penetrate into Tutankhamen's burial chamber at any one time.

Egypt is trying to encourage more recreational tourism to encourage tourists to stay longer and therefore spend more. Officials are not trying to challenge the cheap Mediterranean sunspots such as Spain and Greece. They realise they cannot compete on price or accessibility. They are trying to appeal more to the up-market traveller who searches for winter sun but who may otherwise go to, say, Kenya or the Bahamas.

Tourist villages are being built in the traditional areas of the Pyramids of Giza, Luxor, and Aswan, and also on the coasts.

Target

Holiday bungalows at Ein Sukhna, a traditional Egyptian holiday resort before the 1967 war with Israel are to reopen. A former oil colony on the Gulf of Suez, at Ein Sadr, has been converted to 250 villas as holiday lets, and 60 have already opened. Other hotels and tourist villages are planned for Sinai and the Red Sea.

The initial target for these developments is initially Egyptian and foreigners living in Egypt. In the second stage Arab holiday resort before the 1967 war with Israel are to reopen. A former oil colony on the Gulf of Suez, at Ein Sadr, has been converted to 250 villas as holiday lets, and 60 have already opened. Other hotels and tourist villages are planned for Sinai and the Red Sea.

Perhaps the greatest potential for expansion is at the Red Sea and Sinai which offer year-long sun, sea and watersports, and unparalleled underwater coral reefs.

There are constraints, as the Minister of Tourism, Tewfik Abdul Ismail recognises. "Sinai was not 'discovered' until the Israelis occupied it. We need first to reshape the image of the Sinai by joining it in people's perceptions to the rest of Egypt."

"There is another thing. The existing sites needed a lot of maintenance. All the air conditioners had been made in Israel and we had to buy spare parts from Israel and replace some of them."

But already the southern Sinai resorts of Nuweiba, Dahab and Sharm el Sheikh are becoming better known to Egyptian holiday makers. Occupancy rates have risen to over 65 per cent on average.

The minister says that because of the perceptual block and lack of maintenance it is too early to expect Sinai to become an international resort centre for divers as it was under the Israelis even though Sharm el Sheikh Airport can receive international flights.

The shortage of hotel space in both Cairo and Luxor and heavy demand for luxury once-in-a-lifetime Nile cruises in the late 70s and early 80s led to a massive building programme that has now saturated the market. While reducing occupancy rates in hotels down to 50 to 60 per cent in off season, this has introduced an element of competition that can only benefit the consumer.

Egypt is also moving to attract more Arab tourists back to Cairo through the promotion of cheaper health facilities—

including natural cures at the Red Sea for rheumatism and psoriasis—and packaged stays at Cairo hospitals at lower prices than in Europe.

Traditionally Arabs take a furnished flat in Cairo for several weeks. Now the Marriot Hotel offers service flats within the hotel, and a Kuwait real estate company is shortly to do the same.

Officially recorded tourist receipts fell to \$600m in 1982-83, attributed to the world recession and the unstable political situation in the region. Registered tourists are now increasing although the number of tourist nights is declining. A large measure of this is due to businessmen coming in on tourist visas.

Total tourist spending is estimated to be at least twice the officially recorded figure, and is a principal source of foreign exchange. Travellers prefer, when they can, to change their money on the black market at the rate of one dollar to E£1.22 as opposed to the official rate of one dollar to E£0.83.

The introduction of yet another rate of exchange for certain tourist transactions (one dollar for E£1.12) is intended to encourage more people to change their money through the legal banking channels.

Tourists still have to change their money at the official rate for four transactions: buying airtickets, changing \$150 on entry at the airport, obtaining a residence visa and settling hotel bills. Ministers are hoping that a single unified incentive rate for all tourist transactions will be introduced soon.

Charles Richards

PROFILE: DIYARB NEGM INVESTMENT COMPANY

Rich rewards for loyal villagers

SIXTY YEARS ago Diyarb Negm was a typical backward village in the eastern Nile delta province of Sharqia. Further east on the edge of the desert, settled Arabs and old landowning families reared the famous Egyptian horses, some of the finest pure-bred Arab horses in the world, as they do to this day. Nothing so distinguished Diyarb Negm as one much venerated man, Saeed al Saeed. As a civil engineer he worked for the Government, building irrigation canals.

But as the only man of education in the village he devoted his life to lifting it out of its primitive backwardness, earning for himself the sobriquet of "godfather" of Diyarb Negm.

The old man died in 1969 but he left behind him six sons and two daughters. The eldest son went into the army, rose to the rank of general, then left to enter private business in the chemical trade. Others became accountants and businessmen and one a lecturer in engineering at Cairo University.

But the most celebrated, whose name the people of Diyarb Negm now speak with affection and pride, went, with a doctorate from Leeds University under his arm, to become Professor of Economics at Cairo University from where he was plucked by President Mubarak to serve as Minister of Economy and Foreign Trade.

His more recent grappling with Egypt's complex exchange rate system has prompted one black market currency dealer, who used to attend his lectures at Cairo University, to scoff that the minister's theories belonged to the classroom not the market place.

Production

In the early days of his ministry, Dr Mustapha Al Saeed used to subject visitors to an "O-level lecture" on the need to re-direct spending into "productive investments".

He was particularly keen to tap the flow of \$3bn to \$5bn of savings remitted each year by Egyptians working abroad. In this he has recently gained real field experience. For in his home village he has over the past few years created a highly successful model of investment that he would like extended throughout the country.

When he was first elected to Parliament five years ago he found many professional people from his village returning from the oil-rich Gulf state where they had been working with sizeable savings but nowhere to put them.

Reluctant to invest in government bonds, they speculated in property or indulged in lavish consumer spending. One group, however, showing the remarkable strength of ties that bind an Egyptian to his balad or native village, asked their local MP how their savings might be better used. The result is the Diyarb Negm Investment Company, that operates out of a small

second floor flat in the main square.

There were two main principles of membership. A maximum shareholding of E£10,000, was imposed, in order to attract small investors, and membership limited to people from Diyarb Negm. The main competition would be from the banks who were offering 13 per cent interest on savings deposits.

The holding company with E£500,000 capital was established two years ago under Egypt's Law 43 investment law which gives generous tax holidays and customs benefits for investment projects.

Confidence

The chairman of the board is the Minister's eldest brother, the retired General Ibrahim. The "board" members include the lawyer, head of the village council, a banker and a businessman. But all recognise the driving force is Dr Mustapha.

So far, there are 182 professional people—businessmen, lawyers, teachers, accountants—have expressed their confidence in the venture by taking shares in the company. After careful study of several projects they set up a contracting company, in partnership with the Suez Canal Authority, the Sharqia Governorate, and the multi-millionaire businessman Osman with E£1m capital.

A chicken farm in which Diyarb Negm Investment Company has a 20 per cent stake has built 20 out of a projected 50 broiler houses to breed 15m chickens a year.

A feed mill producing 10 tonnes an hour has been completed as well as a slaughtering house and rendering plant from Systems of Holland bought with a five-year loan from the Industrial Development Bank at 12 per cent interest and at the favourable official rate of 31 equals E£0.45.

A plastics plant to produce bags for the feed mill is also starting up with E£500,000 capital, and approval has been granted by the investment authority for a sportswear company. Local handicrafts are encouraged. One company is hoping to export hand-woven carpets to England.

If Saeed Al Saeed was the godfather of Diyarb Negm, Mustapha Al Saeed is also looking after its sons. The poultry farms provide 250 jobs and the sportswear company up to 2,000.

The investors are happy too. In the first two years of operation, profits averaged 40 per cent. Last year's profits were 42 per cent on turnover of E£4m.

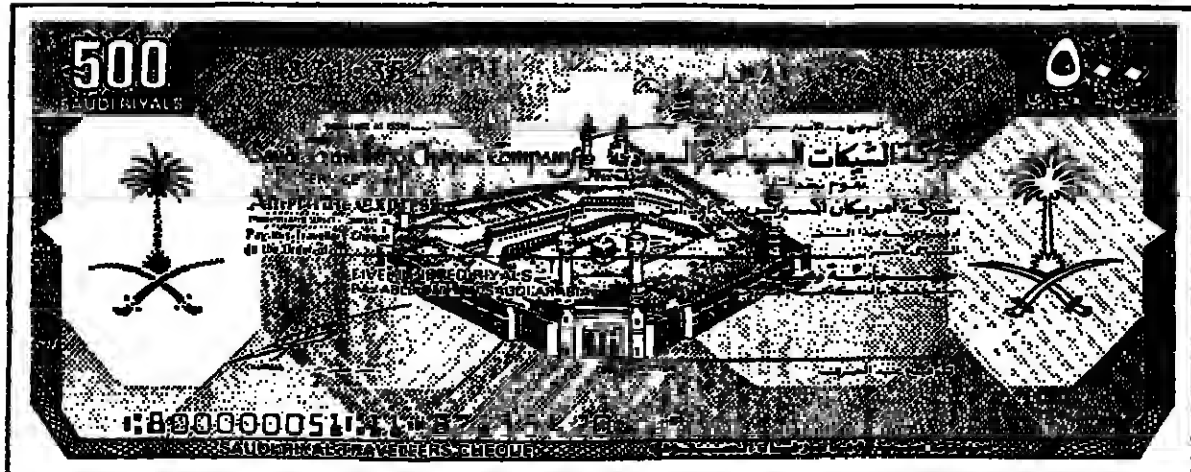
As one investor said: "When President Sadat liberalised the economy in the early 1970s the hope was that massive Arab investment would lead Egypt's development. We have shown in Diyarb Negm how real wealth can be generated from domestic resources."

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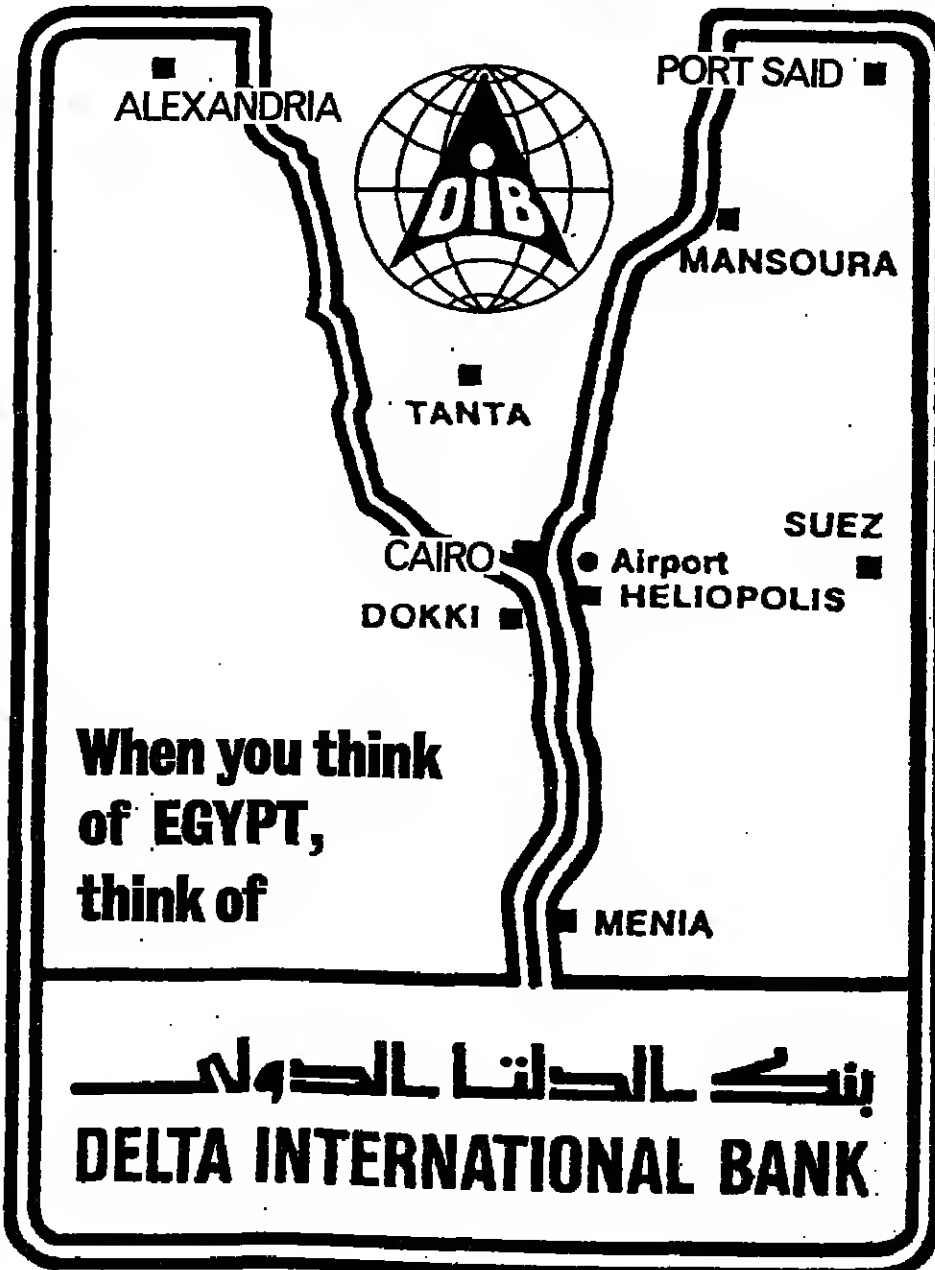
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الهاتف: ٤٧٨٩٣١١ - ٤٧٨٩٠٤٦
الفاكس: ٢٠٥٤٢١ - ٢٠٥٤٢١



EGYPT 7

TO THE untrained eye, Egyptian agriculture is as timeless as the Nile River on which it depends for its existence. But it is nothing of the sort, according to experts both local and foreign.

Travelling through the Nile Delta, or up river, farmers can be seen tending their fields with the aid of wives, children and plodding water buffaloes, like a picture from the Pharaonic age. But beneath this ageless appearance, attempts are under way to create a revolution which may prove to be as dramatic as the land reforms of the 1950s and the building of the Aswan Dam.

The revolution is being brought on by the introduction of new crops, high yielding strains, mechanisation and fertilisers. The fuel for the revolution is being supplied by massive injections of government assistance which totals US\$4.84bn for the current five-year plan, which runs until 1987.

The lush lands of the fertile Nile Valley used to feed all of Egypt, with plenty of produce to spare for export. But an exploding population, the loss of agricultural land to urbanisation, and individual overconsumption have meant that since 1974 Egypt has had to start importing food. Last year it imported half of the food consumed at a cost of close to \$4bn.

The country imports 6m tonnes of wheat flour a year, 75 per cent of wheat requirements, and this alone cost over \$1bn last year. Other major import items are sugar, vegetable oil, lentils, corn, red meat and poultry.

Coupled with the mounting food imports bill is the sharp decline in agricultural exports. Cotton sales abroad, which used to top 700,000 tonnes a year, are down to about 70,000 tonnes. Rice exports, which reached 123,000 tonnes in 1977, amounted to only 30,000 tonnes last year. This latter figure is actually looked upon favourably because it was an increase over the 25,000 tonnes exported the previous year.

Cultivated land consists of 5.8m feddans, only 3 per cent of Egypt's total land area. Over the last three decades some 700,000 feddans of arable land were lost to the construction of housing and industries. To counter this the Govern-



Laying irrigation pipes at Tanta, on the Nile Delta. Planners are placing much of their hopes for agricultural improvement in making better use of existing resources

Agriculture

The quiet revolution along the Nile

ment reclaimed 900,000 feddans, but only half of this land is actually in production. Under the current five-year plan, the aim is to reclaim another 638,000 feddans, and in the first two years some 130,000 feddans have already been converted, according to Dr Youssef Wali, the Minister of Agriculture.

However, the problem of under-utilisation of the new land remains as before—the minister admits that not all of the reclaimed land is being farmed. Some of the purchasers prefer to hold on to the land in expectation of good profits from sales when land values rise.

At the same time, there is no indication that the loss of arable land to urbanisation will be stopped. Indeed, as the population continues to expand

at a rate of 1m every 10 months, and the drift from the land to the cities continues, this process may well accelerate.

Planners are placing much of their hopes for agricultural improvement in vertical expansion, that is the improvement of yields through the introduction of new strains, better drainage of lands, fertilisers, and stepped up mechanisation of farming methods.

New varieties of rice and maize which were successfully introduced last year in pilot projects will be planted this year in much larger areas. The new variety of rice will be planted on 250,000 feddans, and the higher yielding maize will be grown on some 1m feddans.

Wheat production did not rise last year, because of a decline in the acreage planted.

However, Dr Wali says that a new strain will be introduced this year which should increase production by some 80 per cent.

While the country should be self-sufficient in maize within five years, the minister says that Egypt will remain dependent on imports of wheat for "a long, long time." This does not particularly disturb him, as his concept of cereal self-sufficiency is not crop by crop, but for the whole group of cereals.

The policy is to produce high revenue cash crops for export while importing low cost crops. In Dr Wali's vision, Egypt will in future be exporting enough rice and other crops to more than cover the cost of imported wheat.

To encourage increased use of machinery the Government plans to set up 150 mechanisation centres where farmers can hire equipment as needed as well as receive tuition in the use of tractors, planters and harvesters. By the end of June, 21 such stations will have been established, according to the minister.

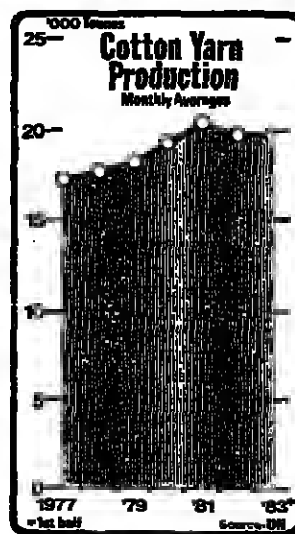
Some overseas aid officials are not too optimistic about these large mechanisation centres. They fear much of the equipment will lie unused. An alternative being developed by the U.S. aid programme are service centres where the farmers can bring their own equipment for servicing and repair.

The Government hopes all these changes can increase yields by 40 to 50 per cent. But for Egypt to reduce substantially its farm import bill, this improvement will have to be accompanied by a successful birth control programme and a reduction in the consumption levels of the average Egyptian.

Egypt may be a relatively poor country, with one of the lowest per capita incomes, but there are few signs of the starvation found in other parts of the Third World. In fact, Egypt has one of the highest per capita caloric intakes in the world.

The problem of too many people eating too much food from too little farm land is now recognised by Egyptian planners. But it is too early to tell if the solutions they have proposed will enable the country to become a net food exporter again.

David Lemon



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David Lemon

Population

Growth slows but problems worsen

EGYPTIANS have a slang word for a "million"—"an ardeb" or "arabbi". After you make your first "ardeb" it breeds rapidly. In population it is much the same. In Egypt, the gestation period for an extra million mouths to feed is now just under nine months.

The relationship between prosperity and development on the one hand, and fertility on the other, albeit in inverse proportions, dominates official thinking on population issues.

The scale of the problem is enormous. At 47m the population is growing at 1.2m a year,

putting pressure on land and services in which already one of the most densely populated communities in the world.

The problem, Egyptian officials say however, is not one of fertility alone. The deputy chairman of the Population and Planning Board, Mustafa Samir, says: "Even if we limit the size of the family now to two children, the population will still rise to 60m by the turn of the century."

He identifies three dimensions to the problem: the maldistribution of existing population, and the unhealthy migration of rural populations to the towns.

Growth rates have, indeed, fallen over the past few years, from 2.5 per cent to 2.3 per cent or 2.7 per cent. The birthrate was 43 per 1,000, against a death rate of 21 per 1,000. Birthrates fell to 34 per thousand after the 1967 Arab-Israeli war, because of the psychological impact of defeat, the mobilisation of the war zones and the postponement of marriages.

After the 1973 war, Egypt went through a post-war baby boom encouraged by the improved economic situation, with birthrates rising to 39 or 40 per thousand. The slight reduction now in birthrates reflects, according to family planning experts, a stabilisation to the natural level of increase after a bulge in the mid seventies.

Population is concentrated along the narrow strip of the fertile Nile valley and the delta, with 96 per cent of the population living on only 4 per cent of the available land space.

The flow of villagers to towns is still in spate. At present, approximately 47 per cent of the population lives in cities and towns. By the turn of the century over 55 per cent will be urban, and one in three will live in either Cairo or Alexandria.

Limit
The Egyptian Government is caught between a rock and a hard place. If it fails to limit the increase, the population will rise to 70m by the turn of the century, with a cumulative effect thereafter. Even if all its programmes achieve 100 per cent success, and fertility rates are substantially reduced, it will still have to feed, house and care for 60m by the year 2000.

Past governments have recognised that rapid population growth slows economic and social development but have skirted the political minefield of social cultural and religious sensitivities to family planning.

They have, instead, argued that the example of other countries has shown that family planning campaigns are only marginally successful and that the greatest disincentive to large families is property and development. As one exasperated Western expert says, it is putting the cart before the horse.

The so-called socio-economic approach to fertility reduction, adopted in 1973, identified fac-

tors that influenced fertility which had to be grasped simultaneously. These were the social and economic standard of the family, education, the status of women (stressing the need for participation of women in the labour force outside agriculture and the home), mechanisation of agriculture, industrialisation (with emphasis on agro-industries), infant mortality (with improvement on nutrition and sanitation as basic elements), social security, information and communication, and family planning services.

This was later elaborated by stressing the need to capitalise on the trend toward decentralisation through a transfer of responsibility for the implementation of population and family planning policy to the local administration and community.

It is a policy that has been challenged by a *United Nations* sponsored report as highly wasteful of limited resources. Even if the desert cities are built and populated they are designed to absorb only 2m of population over the year 2000 and will have little impact on the national population or significantly reduce pressure on Cairo.

Satellite towns
The 1982 report by the National Urban Policy Study (NUPS) recommends that satellite towns be built in the Alexandria and Cairo regions on the edge rather than in the middle of the desert.

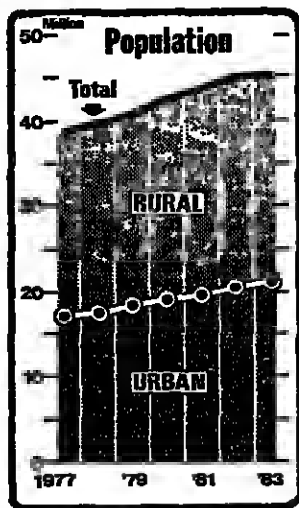
These regions together with the Suez Canal zones contain natural markets, feeder industries and already established infrastructure. Jobs could therefore be developed and provided more cheaply than in completely new cities.

As agriculture becomes more mechanised to raise productivity and crop yields, there will be still fewer jobs on the land, too. The future, Egyptian and foreign economists concede, lies in the development of labour intensive industries.

According to a World Bank report on trade and investment strategy, Egypt's comparative advantage lies in agri-business and white goods such as refrigerators. Already a number of new ventures set up hear this out. A jam factory that buys strawberries grown in Ismailia is exporting heavily to Saudi Arabia. Managed by French experts, with private Egyptian capital it employs 1,500 people, many of them women.

It is, thus, also fulfilling many of the requirements of the old socio-economic approach to fertility control which laid emphasis on agricultural mechanisation, industrialisation, and improving the status of women. The question, however, is whether developments of this sort can be enough?

Charles Richards



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(in million dollars)

	1982	1983
	(\$1=83 LE)	
Total Assets and Total Liabilities	234.5	271.3
ASSETS		
Cash and deposits with banks	130.3	162.6
Loans and advances	82.5	30.1
Investments at cost	8.5	11.8
Bank premises at cost	6.6	7.6
LIABILITIES		
Deposits and current accounts for clients	142.6	151.3
Deposits and accounts due to banks	48.5	67.1
Total shareholders equity	23.4	31.9

PROFIT AND LOSS ACCOUNT FOR THE YEAR

ENDED ON DECEMBER 31, 1983

(in million dollars)

	1982	1983
Total income	24.9	24.9
Total expenses	17.6	16.8
Total profit for distribution	7.3	8.1

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STATEMENT OF CONDITION AS AT
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ASSETS:	
Cash and Banks	23,773,282
Loans and Discounts	12,646,882
Other Assets	3,661,970
TOTAL ASSETS	40,082,134
LIABILITIES:	
Deposits	24,741,346
Other Liabilities	12,250,685
Capital	7,594,037
Surplus Profit and Reserves	488,075
TOTAL LIABILITIES AND CAPITAL	45,074,133

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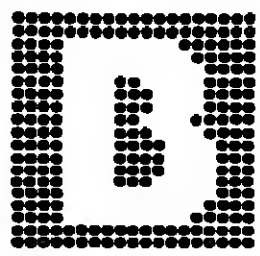
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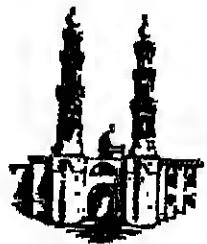
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Liabilities	£E
Capital Reserves and Provisions	350,441
Deposits and Current Accounts	2,446,675
Banks and Correspondents	221,498
Sundry Credit Balances	178,150
	3,196,764
Contra Accounts	1,394,779
Assets	
Cash in hand and Balances with Banks and Correspondents	1,557,915
Total Investments	180,856
Total Advances and Loans	1,388,277
Sundry Debit Balances	69,716
	3,196,764
Contra Accounts	1,394,779
Net Profit	45,603

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Women

Status in slow transition

ON A SULTRY May evening in Helwan, Cairo's industrial satellite township where a baleful pall of smoke hangs permanently over blocks of workers' flats, a woman stood to address an audience of some 3,000 workers and farmers.

Apart from a small group of young women who placed themselves alongside the platform, the audience was male. The party cheerleaders shouted slogans—"long live the battle of the working class." "Our work is for the people, not the robbers." They too were all men.

And yet when Amina Shafik, woman journalist, trade unionist and candidate for the left-wing progressive unionists, rose to speak, she received an attentive and respectful hearing. "If you're serious, then men accept you," she explained later. But she admitted the lack of female participation in political activities at grassroots level is a problem.

The status of women in Egypt is in transition. The most frequently cited evidence for this is the increasing number of Moslem women, particularly young girls and students, who are donning the hejab, or veil—the Egyptian version of female Islamic head-dress which, unlike the black Iranian chador, can be very colourful.

The hejab covers the hair but not the face, although a few women have adopted a complete version of the veil, and wear gloves and head shoes so that no areas of flesh are bare.

Walk down any street in Cairo's six kilometre-square central business district and you'll see women—some veiled, some in western dress—going to work in government offices or banks or shops. Women are in medicine, in engineering, in teaching, in construction. There is a woman in the Cabinet, there are successful women authors, private business women and women head depart-

ments in the universities. There are 31 reserved seats for women in the Egyptian Parliament, the people's assembly.

And yet Egypt's personal status laws—derived in the case of the majority Moslem community from sharia, or religious precepts—are deeply conservative, placing women from all walks of life at a grave disadvantage in matters of marriage, divorce and the custody of children.

In the villages, where the bulk of Egypt's 47m people live, the dependent status of women within the family remains virtually untouched by social changes affecting some of their urban sisters. Equally, the importance attached to a woman's sexual morality (but not a man's) encourages practices such as clitoridectomy and permits the physical punishment of women thought to have transgressed the strict social codes.

University pressures

In most societies it is generally assumed that the spread of higher education will itself "liberate" women, and often the "liberation" means westernisation.

In Egypt, university enrolment has more than quadrupled since the 1960s as a result of the late President Nasser's decision to abolish fees for tertiary education and to guarantee graduates a job in government service. In the 1960s a girl attending an Egyptian university might have been superficially indistinguishable from her Oxford or Sorbonne counterpart, although the sexual revolution in the West had little impact on a society in which a girl is still expected to be a virgin when she marries.

But in the 1970s pressures within the universities, as well as within Egyptian society as a whole, to stem what was perceived to be the secularist tide,

bad a profound impact on female behaviour on the campus. Although President Sadat clamped down on Islamic militancy and male students were for example forbidden to wear the galabeya (the traditional Egyptian costume) girls in the university could hardly be prevented from adopting a modest style of dress.

The long-term significance of this trend is far from clear, either to foreigners studying the phenomenon or to Egyptians themselves. Some argue that there is no moral obligation in Islam on women to wear a veil.

Dr Samia El Saati, Professor of Sociology at Ain Shams University in Cairo, teaches both in the 8,000-strong women's faculty and in the co-educational department. "Islam is not the gloomy conservative picture you paint in the West. In the days of the Prophet, women took part in law and commerce. The pressures on women to veil themselves are not Islamic, they're Egyptian."

In any case, the motivations of women who adopt the veil may not be solely religious; they could include economic necessity, the prohibitive cost of Western-style clothing and the avoidance of sexual harassment.

Tim Sullivan, of the American University of Cairo, is writing a book about Egyptian women who are successful in business and in politics. From his researches he concludes: "You cannot make a political judgment about a woman because she's veiled. You can't assume that she disappears, that she no longer exists."

Many university teachers report that their brightest students are veiled women, and yet some religious girls who have qualified as doctors have reportedly refused to practice medicine on the grounds that they would have to deal with male bodies.

The Press

Mobilising the masses behind the regime

ON August 29, 1983, during the French invasion of Egypt Le Courrier de l'Egypte, the first newspaper ever published in the Nile Valley, appeared in Cairo. It was a private enterprise, published under the personal control of General Bonaparte, commander in chief of the French occupation army.

Nearly two centuries later most of the Egyptian Press is still as pretty much like Le Courrier in spite of the different phases of its development, from colonial press to what is called today National Press.

Mobilisation Press would be a more accurate definition, ever since the sixties when it became the property of the Arab Socialist Union, the ruling party. Since then it has been the main tool (especially the daily papers) for mobilising the support of the masses for the political programmes of the government.

The four daily newspapers Al Ahrar, Al Akhbar, Al Gumburiyah and El Misa with a circulation over 1.5m are the best mass media support of the regime (or at least, what the government thinks). They back up its policy for "National Welfare" outlining "the efforts of the government for the improvement of daily life" on the domestic level. They never criticise the leading personalities of the government or the National Democratic Party (NDP). The best example illustrating this is the position of the press during the May 1984 parliamentary campaign.

During a whole month the daily and weekly national newspapers hammered their readers with "the achievements of the government" in the various fields related to daily life of people, like the inauguration of new electricity power plants, sewage stations, the improvement of the telephone network, new hyper-specialised hospital and flyovers.

They reported the smallest electoral meeting of the NDP while completely ignoring those of the opposition parties. Their columnists sharpened their attacks against the Nationalist Progressive Unionist Party, "this bunch of Marxists, religious hypocrites," hint the main target of their arrows was the NaoWAFD. They wrote razzias on their version of the "corruption" prevailing during the 1980s when the WAFD was poisoning politics and "the involvement of the party alongside the British colonialists during the Second World War," and how "it brought the country to the edge of a bloody civil war." They even opened their columns to denounce "the party's collusion with the Moslem Brotherhood" and "the relinquishment of the secular tradition."

Two days before the elections, Al Ahrar even published "top secret" reports sent by the U.S. Embassy in Cairo to Washington in 1951-52 exposing Fuad Sarraj el Din, the president of

the Neo-WAFD and Minister of Interior at that time, as a schemer ready to do anything to satisfy his hunger for power, even to betray Mustafa el Nahag Fasba, his superior and leader of the WAFD.

Nevertheless, the national newspapers are not simply government propaganda sheets even if, with the absence of significant variety on important political issues and the similarity of their news stories and editorials, they are not really "His Master's Voice."

The newspapers carry critical stories and editorials about the laxity of public services, for instance electricity failures and telephone problems, the inefficiency of public sector administration and the corruption in official milieu. But the criticism is aimed at the lower levels of the bureaucracy and the leadership is not held responsible.

Nevertheless, changes have occurred since the advent of President Mubarak. Writers like Ahmad Baha'el Din in Al Ahrar, Mustapha Amin in Al Akhbar and Hussein Ahmad Amin in Al Misa are allowed free speech.

Baha'el Din, for example, criticised the NDP's made-to-measure electoral law that excluded the Left from parliament.

On the other hand after Al Ahrar's two-year campaign against the NDP and Western interference in Egyptian domestic and foreign affairs the "patience" of the government finally ended two months ago and Lutfi Abdel Azim, editor in chief, was moved aside. The "leftist spirit" is still present, however, in other weeklies like Sabah Al Khayr and Rose Al Youssef.

Outlets for a journalist to express his views whether Right or Left has been facilitated by the emergence of a free partisan and opposition press since May 1989. The fear of losing a job because of free speech is disappearing since other alternatives exist.

If the journalist is Conservative he can write in Al Wafd, the Neo-Wafd weekly, Liberal in Al Ahrar, the organ of the Liberal Party, Leftist or Nasserist in Al Ahrar and Moderate Islamist in Al Nur or Al Liwa'a Al Islami. He can even say that the government "failed" the result of the elections "like Al Wafd did or denounce the ruling party's violence and threats in Al Ahrar. He can even accuse the NDP's deputies of being "a bunch of desperados, not MPs but MLAs." With more than half a million weekly circulation the opposition press touches more readers than the organ of the NDP Mayo (350,000) and its Islamic version Al Liwa'a (30,000).

The opposition press readers are mostly mid-level employees or part of the Egyptian intelligentsia, while Mayo is bought by civil servants and the middle

class because of its cartoons. In fact the popularity of a newspaper can be measured today with the success of its cartoons, and this is the main reason why Al Ahrar has the highest circulation (750,000) thanks to Mustapha Hussein's caricatures. His competitors in the opposition press manage to have an important piece of the cartoon's cake with their acid representation of the government officials as Keystone Cops and mentally retarded mongrels.

However, nowadays Egyptians are disillusioned by the "newspapers claptrap" and speaking about a bragart they say: "He speaks like a journalist."

Alexandre Buccianti



Mrs Jihan Sadat: family law reforms introduced by her late husband at her behest are now themselves under review.

Sullivan points out that employment patterns could change if a significant number of professionally qualified women decide to opt out of the job market. He also notes that successful Egyptian women have to work twice as hard as men to prove themselves both in business and in politics.

Even if she is in a reserved seat "a woman in parliament really has to earn the right to be there; she must be a first-class speaker and have earned her credentials by years of work at her job outside politics."

Sullivan believes that without the 31 reserved seats for women in Parliament (around 7 per cent of the total)—an arrangement that extends to all elected assemblies down to village level—there would be very few women in politics.

The position has arguably worsened under recent changes in Egypt's electoral law which prohibits independents from standing for Parliament.

And an able and experienced politician like Amina Shafik, whose personal popularity might well have won her a parliamentary seat in a straight fight, became a casualty of the country's system of proportional representation under which a party has to win 8 per cent of the total vote cast nationally in order to be represented in Parliament. Shafik's Progressive Unionists failed to meet the target.

At all social levels, whether she works or not, marriage is regarded as a woman's primary obligation and the care of her

family is expected to be her main priority.

Even some minor reforms relating to family law introduced by the late President Sadat at the behest of his wife, Jihan, came under attack by religious leaders on the grounds that they conflicted with strict Sharia law.

Law review

"Jihan's laws" provided for the right of a woman to be held officially by her husband that he had divorced her, for a woman to be able to ask for a divorce if her husband took a second wife, for the provision of alimony for deserted wives and some adjustments in favour of mothers in dispute over custody of children. The laws are under review in Egypt's higher constitutional court.

Not all current pressures on Egyptian women stem from religious teachings. Dr Samia El Saati, who has been studying changing attitudes to women in both urban and rural areas, notes that while men still demand traditional moral behaviour from their wives, there is an increasing awareness of the financial contribution women can make to the family budget.

Paradoxically, therefore, while women are experiencing religious restraints on their full participation in jobs and professions, economic pressures are tending to push them precisely in the opposite direction.

Kathryn Davies



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